

# NOTICE OF MEETING

# Environment, Culture and Communities Overview & Scrutiny Panel Tuesday 8 September 2009, 7.30 pm The Garden Room, South Hill Park, Ringmead, Bracknell

# To: Environment, Culture And Communities Overview & Scrutiny Panel

Councillor Finnie (Chairman), Councillor McLean (Vice-Chairman), Councillors Mrs Barnard, Beadsley, Finch, Mrs Fleming, Leake, Mrs McCracken and Simonds

# cc: Substitute Members of the Panel

Councillors Mrs Angell, Mrs Beadsley, Brossard, Harrison, Mrs Shillcock, Thompson and Turrell

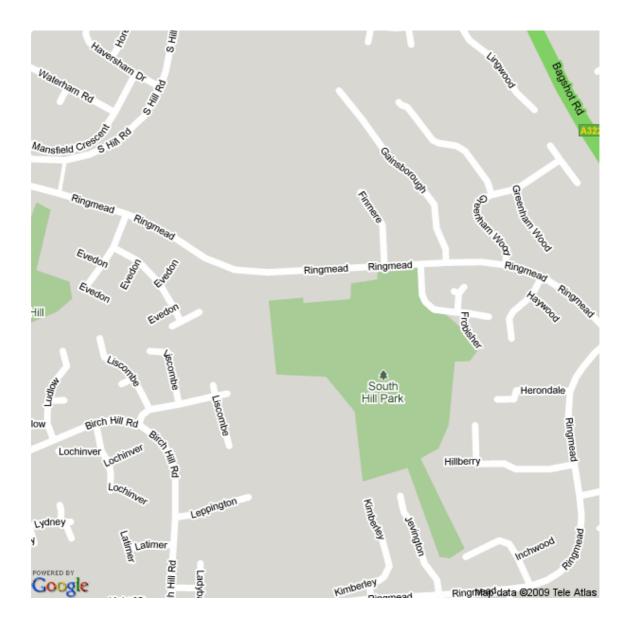
ALISON SANDERS Director of Corporate Services

Panel members are invited to attend a tour of the areas of South Hill Park being restored using the Heritage Lottery Fund and the Big Lottery Fund prior to the meeting. If you wish to attend the tour please meet inside the reception of South Hill Park at 7:00 pm.

# EMERGENCY EVACUATION INSTRUCTIONS

- 1 If you hear the alarm, leave the building immediately.
- 2 Follow the green signs.
- 3 Use the stairs not the lifts.
- 4 Do not re-enter the building until told to do so.

If you require further information, please contact: Derek Morgan Telephone: (01344) 352044 Email: derek.morgan@bracknell-forest.gov.uk Published: 27 August 2009



# Environment, Culture and Communities Overview & Scrutiny Panel Tuesday 8 September 2009, 7.30 pm The Garden Room, South Hill Park, Ringmead, Bracknell

# AGENDA

Page No

# 1. APOLOGIES FOR ABSENCE/SUBSTITUTE MEMBERS

To receive apologies for absence and to note the attendance of any substitute members.

# 2. MINUTES AND MATTERS ARISING

To approve as a correct record the minutes of the meeting of the 1 - 6 Environment, Culture and Communities Overview and Scrutiny Panel held on 23 June 2009.

# 3. DECLARATIONS OF INTEREST AND PARTY WHIP

Members are asked to declare any personal or prejudicial interest and the nature of that interest, including the existence and nature of the party whip, in respect of any matter to be considered at this meeting.

# 4. URGENT ITEMS OF BUSINESS

Any other items which, pursuant to Section 100B(4)(b) of the Local Government Act 1972, the Chairman decides are urgent.

# **OVERVIEW AND POLICY DEVELOPMENT**

#### 5. CARBON MANAGEMENT PLAN

To consider the Bracknell Forest Carbon Management Plan. 7 - 42

# 6. WORKING GROUP UPDATES

To receive an update report in respect of the working groups of the 43 - 44 Panel.

# SOUTH HILL PARK

# 7. SOUTH HILL PARK RESTORATION

To receive a presentation from officers regarding the Heritage Lottery Fund and the Big Lottery Fund grant to restore South Hill Park.

#### PERFORMANCE MONITORING

# 8. PERFORMANCE MONITORING REPORT (PMR)

To consider the latest trends, priorities and pressures in terms of 45 - 134 departmental performance as reported in the PMR for the first quarter

(April to June) of 2009/10 for Environment, Culture and Communities.

## BRACKNELL FOREST PARTNERSHIP

#### 9. **REVIEW OF CULTURAL PARTNERSHIP**

To discuss with the Chairman and Lead Officer of the Cultural 135 - 152 Partnership its governance, performance management, financial management, and related issues, with reference to the questionnaire sent in advance of the meeting.

#### 10. NOMINATION FOR BRACKNELL FOREST OVERVIEW AND SCRUTINY PARTNERSHIP GROUP

To nominate a member of the Panel to join the Bracknell Forest 153 - 154 Overview and Scrutiny Partnership Group being established to coordinate Overview and Scrutiny of the Bracknell Forest Partnership and its Themed Partnerships.

#### **OVERVIEW AND SCRUTINY POLICY DEVELOPMENT**

#### 11. USE OF COVERT CLOSED CIRCUIT TELEVISION (CCTV) IN BRACKNELL FOREST

To receive a report in respect of covert use of CCTV in the Borough. 155 - 158

#### 12. SPORTS PITCHES AT PRIORY FIELDS

To consider the attached report providing further information regarding 159 - 162 sports pitches at Priory Fields requested by the Panel at its last meeting.

#### 13. OVERVIEW AND SCRUTINY QUARTERLY PROGRESS REPORT

To note the quarterly progress report of the Assistant Chief Executive. 163 - 176

#### 14. WORK PROGRAMME FOR THE 2009/10 MUNICIPAL YEAR

To note the agreed work programme for the Environment, Culture and 177 - 182 Communities Overview and Scrutiny Panel for 2009/10.

# HOLDING THE EXECUTIVE TO ACCOUNT

#### 15. EXECUTIVE FORWARD PLAN

To consider forthcoming items on the Executive Forward Plan relating 183 - 186 to environment, culture and communities.

# Agenda Item 2

# ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW & SCRUTINY PANEL 23 JUNE 2009 7.30 - 9.05 PM



# Present:

Councillors Finnie (Chairman), McLean (Vice-Chairman), Mrs Barnard, Beadsley, Brossard, Finch, Leake, Mrs McCracken and Thompson

# **Executive Members:**

Councillors McCracken

# Apologies for absence were received from:

**Councillors Mrs Fleming and Simonds** 

# Also Present:

Richard Beaumont, Head of Overview & Scrutiny Mark Devon, Chief Officer: Leisure & Culture Jane Eaton, Chief Performance & Resources Officer (Environment, Culture & Communities) Simon Hendey, Chief Officer: Housing Bev Hindle, Chief Officer: Planning & Transport Steve Loudoun, Chief Officer: Environment & Public Protection Vincent Paliczka, Director of Environment, Culture & Communities Emma Silverton, Overview & Scrutiny Officer David Steeds, Head of Environmental Health and Safety, Environment

# 1. Election of Chairman

**RESOLVED** that Councillor Finnie be elected Chairman of the Environment, Culture and Communities Overview and Scrutiny Panel for the Municipal Year 2009/10.

# **COUNCILLOR FINNIE IN THE CHAIR**

# 2. Appointment of Vice-Chairman

**RESOLVED** that Councillor McLean be appointed Vice-Chairman of the Environment, Culture and Communities Overview and Scrutiny Panel for the Municipal Year 2009/10.

# 3. Apologies for Absence/Substitute Members

The Panel noted the attendance of the following Substitute Members:

Councilior Brossard for Councillor Mrs Fleming Councillor Thompson for Councillor Simonds

## 4. Minutes and Matters Arising

**RESOLVED** that the minutes of the Environment, Culture and Communities Overview and Scrutiny Panel held on 16 March 2009 be approved as a correct record and signed by the Chairman.

#### Matters Arising

#### Minute 45: Approach to Overview and Scrutiny of Bracknell Forest Partnership

Proposals for the scrutiny of the Bracknell Forest Partnership had been approved by the Bracknell Forest Partnership Board on 21 May 2009 and initial information gathering work was now taking place.

#### Minute 46: 'Waste Not want Not'

The report of the Waste and Recycling Service Review Working Group had now been sent to the appropriate Executive Portfolio Holder for a response.

### 5. **Declarations of Interest and Party Whip**

Councillor Mrs McCracken declared a personal interest as the spouse of the Executive Member for Leisure, Corporate Services and Public Protections.

There were no other declarations of interest made at the meeting nor indications that Members would be participating whilst under the party whip.

#### 6. **Urgent Items of Business**

There were no urgent items of business.

#### 7. **Performance Monitoring Report**

The Director of Environment, Culture and Communities gave a presentation in respect of departmental performance with reference to the Performance Monitoring Report (PMR) for the 4<sup>th</sup> quarter of 2008/09. The presentation outlined the Department's finances as at March 2009, highlighted variances on revenue and identified capital projects that would be carried forward. Staffing issues, key highlights and a forward look were also included.

The Panel noted that due to good performance the Department had, at the end of the 2008/09 financial year, achieved a saving of £402,000. Major revenue variances included a fall in the income derived from Land Charges and savings made in the Waste Management Contract. Consistently bad weather and the recession had impacted Downshire Golf Course's revenue however the Course was still making a surplus and early 2009/10 returns looked promising.

Carry forwards identified in the Capital Programme included: restoration of the grounds at South Hill Park, management of access to and habitat of Wildmoor Heath, refurbishment work to the libraries, work at the Elms Recreation Ground, building maintenance, refurbishment and extension of Bullbrook Community Centre, improvements to urban woodlands and a programme of Section 106 leisure schemes.

The Panel was advised that the Department's staff turnover rate for the 2008/09 year was 15.9%. Sickness rates at the end of the year stood at 8.26%. Long term sickness accounted for over half of this figure and this was being managed through Occupational Health.

Key highlights for the Department included: a 60% reduction in the number of households accommodated in Bed and Breakfast (as of the beginning of June 2009 the Council had no households placed in bed and breakfast accommodation), the formation of the Climate Change Partnership, early intervention had prevented 212 households from becoming homeless, the Benefits Team continued to provide an excellent service despite a significant increase in workload, the waste and highways services had continued despite periods of consistently bad weather and the new Mill Lane Footbridge had been the subject of an engineering award. Looking forward, the Panel was advised that the Waste Recycling Centre at Longshot Lane would be reopened on 3 July 2009, a programme of library refurbishments would be carried out and the Department were supporting the Social Care and Learning Department's delivery of the Playbuilder Project.

The Panel was advised that the Carbon Management Plan may be of interest. It was agreed that this would be brought to the Panel's next meeting.

Arising from Members' questions and comments the following points were noted:

- The Playbuilder Project, funded by a grant of £1.8million to be spent over two years, was intended to support and develop play in the Borough. As part of the scheme plans were in place to improve 22 play areas across the Borough and work would start on 11 of the identified play areas this year. The Project was overseen by a Board that included representatives of the Police, Primary Care Trust and town and parish councils; Council views were represented at Board meetings by Councillors Dr Barnard, McCracken and Mrs Shillcock. The panel agreed that a working group including Councillors Finnie and McLean be set up to review the Playbuilder Project.
- Work to resolve the condition of the football pitches at Priory Fields was ongoing. To date, £183,000 had been spent attempting to remedy the problem. Quotes were being obtained for the remedial work required and this would be carried out this financial year.
- It was expected that the Historic Documents Microfiche Project would be completed within the next three months
- An audit of the Pest and Dog Control Service had identified inconsistencies in the processes used to bank money received and a new procedure has now been put in place to ensure that all money was banked appropriately and in a timely fashion. It was stressed to Members that there had never been any suggestion that money was being misappropriated.
- The Great Hollands Neighbourhood Centre Masterplan set out the strategic vision for the Neighbourhood Centre and would form part of the Local Development Scheme (LDS). As part of the LDS, the Masterplan would be reviewed and tested for soundness before being given an official status in planning guidelines.
- During 2008/09 there had been a higher number of lettings to households than in 2007/08 due to a rise in the supply of houses being made available by Registered Social Landlords.

The Panel congratulated officers on their successful management of the Department's performance and budget.

#### 8. Section 106 Procedure

The Panel received a report detailing the basis on which the Council secured Section 106 (S106) receipts and how receipts were utilised once received.

Receipts tended to be used for improvements to education facilities, transport infrastructure and leisure and culture facilities. In the areas of transport infrastructure and education the expenditure of S106 receipts was usually governed by legal agreements signed with developers, while there was generally more flexibility in the way that leisure and culture receipts were spent.

It had been acknowledged that the current procedures for allocating discretionary S106 funding gave little opportunity for ward members to provide input into the decision making process. To address this it had been agreed, by the Executive Member for Planning and Transport and the Executive Member for Leisure, Corporate Services and Public Protection, that an additional step would be added to the consultation process from September 2009. This additional step would enable members to comment on 'in year' S106 projects proposed in their wards in advance of the approval decision.

The Town and Parish Council Liaison Group received regular reports detailing expenditure of S106 receipts on a parish by parish, ward by ward basis and it was agreed that these reports would also be sent to all members.

It was suggested that the reports were expanded to include any caveats that restricted how and where receipts were spent and it was agreed that where it was possible to do so the information would be included.

#### 9. Housing Strategy Review

The Panel noted the correspondence resulting from the review of the Council's draft Housing Strategy, carried out by a Working Group of the Panel.

# 10. A Clean Sweep - Working Group Update

David Steeds, Head of Environmental Health and Safety, gave a presentation in respect of the Cleaner Borough Group.

The Cleaner Borough Group was set up partially in response to the A Clean Sweep Review carried out by a Working Group of the Panel. The Cleaner Borough Group is a sub-group of the Anti-social Behaviour Safety Group which is accountable to the Crime and Disorder Reduction Partnership.

The Cleaner Borough Group was made of representatives from range of organisations including the Police, the Fire and Rescue Service, Bracknell Forest Homes and a range of Council Teams including Environmental Health, Parks and Countryside, Landscape Services, Waste and Cleansing Services and the Crime and Disorder Reduction Team. The Group's remit covers the tackling of a range of environmental crimes including fly tipping, littering, fly posting, graffiti and abandoned vehicles.

During 2008/09 the Group had focused their attention on improving the layout and signage at recycling sites, targeting known hotspots for dumped rubbish and fly tipping with CCTV cameras and providing training on waste enforcement.

The Head of Environmental Health and Safety undertook to provide further information in respect of Target C17 (Signage).

Enforcement action is being taken against people who have been caught littering the Borough. To date:

- Two formal cautions had been issued for fly tipping
- One fly-tipping case would be prosecuted in court later in the year
- Fixed penalty notices had been issued for littering
- One successful prosecution has taken place for fly posting
- One prosecution for fly posting was pending

The Panel expressed concern over the use of covert CCTV filming to monitor people and questioned what checks and balances were in place to protect residents. Although, covert filming had been used by the Council for the past two or three years to record underage test purchase exercises it had not, to date, been used to capture incidents of fly tipping or other environmental crimes. The Council's Corporate Management Team had recently reviewed the approvals procedure for covert operations and had agreed that only Directors, the Chief Officer: Environment and Public Protection and the Head of Trading Standards would be able to authorise covert filming and any requests for the use of covert filming had to be supported by a sound business case. In addition, a formal audit of all covert operations authorised was carried out by a high court judge on a regular basis.

It was agreed that a report detailing the Council's use of covert filming would be brought to the Panel's next meeting.

#### 11. Housing Benefit and Council Tax Benefit Improvement Plan

The Panel received the report of the review of the implementation of the Housing and Council Tax benefits improvement plan undertaken by a working group of the Panel.

The Panel were pleased to see that the relationship between the Housing Benefits Section and the Citizens' Advice Bureau had improved and that a number of the recommendations in the report had already been implemented by the Department.

The Working Group thanked Emma Silverton for the support that she had provided during the review.

#### 12. Working Group Updates

The Panel noted a report providing an update on the Panel's Working Groups.

#### 13. **Overview and Scrutiny Quarterly Progress Report**

The Panel considered a report outlining the activities of all the Council's Overview and Scrutiny Panels and the Commission and summarising significant national developments in overview and scrutiny. It was noted that the publication of statutory guidance on partnership scrutiny was still awaited. Scrutiny reports were now being presented to the Executive by Working Group Lead Members.

The Panel noted the report.

#### 14. Work Programme for the 2009/10 Municipal Year

The Panel considered a report containing the indicative work programme for the Environment, Culture and Communities Overview and Scrutiny Panel for 2009/10.

It was noted that scrutiny of four of the Bracknell Forest Partnership theme groups were within the remit of this Panel. The Panel agreed that initial work on this area would focus on the Cultural Partnership and the Chairman and Lead Officer would be invited to attend the Panel's meeting in September. The Director informed Members that the Transport panel had not met for some time and was to be re-launched following a review of its remit and terms of reference.

The Panel agreed that a Working Group would be set up to review Highways Maintenance and Improvement. Councillor McLean would take on the position of Lead Member of the Working Group assisted by Councillors Beadsley, Brossard and Leake. The town and parish councils would also be invited to participate in the review.

The Panel agreed its indicative work programme for 2009/10, attached as Appendix 1 to the report, for recommendation to the Overview and scrutiny Commission for adoption

# 15. Executive Forward Plan

The Panel noted the items on the Executive Forward Plan relating to Environment, Culture and Communities.

CHAIRMAN

#### ENVIRONMENT, CULTURE & COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

## CARBON MANAGEMENT PLAN – PROGRESS REPORT TEAM MANAGER: CLIMATE CHANGE

# 1. INTRODUCTION

- 1.1 This report sets out the progress achieved to date in the implementation of the Council's Carbon Management Plan by the Carbon Management Project Team.
- 2. SUGGESTED ACTION

# 2.1 That this progress report be noted

# 3. SUPPORTING INFORMATION

- 3.1 In October 2008, the Council adopted its first Climate Change Action Plan, including an early action to participate in the Carbon Trust's 2008/09 Local Authority Carbon Management Programme. The resultant Carbon Management Plan was adopted by Council in June 2009.
- 3.2 The Carbon Management Plan sets a challenging target of reducing the Council's carbon dioxide emissions by 25% by 2012/13 from a 2007/08 baseline, with a value at stake of £4,107,225 compared to the "business as usual" scenario.
- 3.3 Table 4.2 shows planned and funded projects for 2008/09. Many of these were implemented late 2008/09 or early 2009/10, from which time their actual carbon dioxide savings will be realised.
- 3.4 Winter 2008/09 was the coldest for years, resulting in a higher number of "degree days" when heating is required to maintain comfort in buildings. Taking degree days into account, energy consumption in buildings, including schools, reduced by 3.5% in 2008/09.
- 3.5 It should be noted that 2008/09 is the baseline year for national performance indicator NI185: carbon dioxide reduction from LA operations. Projects implemented in 2008/09 will realise carbon dioxide savings in 2009/10, favouring NI185.
- 3.6 Table 4.3 shows near-term projects due for implementation in 2009/10. Good progress is being made with these.
- 3.7 Delay to the Civic Hub has created a risk to our carbon reduction targets. Energy efficiency improvements may be required in Easthampstead House and Seymour House once utilisation planning is completed.
- 3.8 School energy efficiency improvements remain a challenge due to their autonomous funding and management arrangements. When the Carbon

Reduction Commitment cap and trade scheme commences in 2010, school carbon emissions will be included in Council emissions at a cost to the Council. Changes to the Council's invest to save scheme, currently under review, may be necessary to incentivise schools to participate.

Contact for further information

Colin Griffin Team Manager: Climate Change <u>colin.griffin@bracknell-forest.gov.uk</u> 01344 351110





# Bracknell Forest Council Carbon Management Programme

# **Carbon Management Plan (CMP)**

Date: 03/04/09

Version number: Draft 1.4

Owner: Colin Griffin

Approval route: Corporate management team to council for adoption by June 2009

Approval status: Approved by council June 2009





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## Foreword from our project sponsor and political sponsor

In February 2007, Bracknell Forest Council made a commitment to tackle climate change at a local level by signing the Nottingham Declaration on Climate Change. An outcome of that commitment was the publication of Bracknell Forest Council's first Climate Change Action Plan in October 2008. This included an early action to participate in the Carbon Trust's Local Authority Carbon Management Programme to provide more focus on reducing carbon dioxide emissions from our own operations.

The council applied to the Carbon Trust early in 2008 and was selected to participate in the LA Carbon Management Programme, commencing May 2008. Although the programme has been quite demanding, it provided the necessary structure and support for the successful development and implementation of the council's first Carbon Management Plan. We are grateful to the Carbon Trust, and their consultants, for their support.

This Carbon Management Plan sets a challenging target of reducing Bracknell Forest Council's carbon dioxide emissions from its own operations by 25% by 2012 against our 2007 baseline. This requires significant investment in energy efficient and low carbon technology and changes to the way we manage carbon throughout the organisation.

We are pleased to endorse this Carbon Management Plan and look forward to its successful implementation.

Vincent Paliczka Director: Environment, Culture & Communities Project sponsor

**Councillor Dorothy Hayes** Executive member: Environment Member sponsor

# Foreword from the Carbon Trust

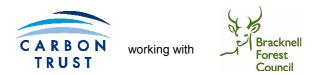
Cutting carbon emissions as part of the fight against climate change should be a key priority for local authorities - it's all about getting your own house in order and leading by example. The UK government has identified the local authority sector as key to delivering carbon reduction across the UK inline with its Kyoto commitments and the Local Authority Carbon Management Programme is designed in response to this. It assists councils in saving money on energy and putting it to good use in other areas, whilst making a positive contribution to the environment by lowering their carbon emissions.

Bracknell Forest Council was selected in 2008, amidst strong competition, to take part in this ambitious programme. Bracknell Forest Council partnered with the Carbon Trust on this programme in order to realise vast carbon and cost savings. This Carbon Management Plan commits the council to a target of reducing CO<sub>2</sub> by 25% by 2012 and underpins potential financial savings to the council of around £4.4 million.

There are those that can and those that do. Local authorities can contribute significantly to reducing CO<sub>2</sub> emissions. The Carbon Trust is very proud to support Bracknell Forest Council in their ongoing implementation of carbon management.

**Richard Rugg** Head of Public Sector, Carbon Trust





# Management Summary

Bracknell Forest Council became a signatory to the Nottingham Declaration on Climate Change in February 2007. In October 2008, the council adopted its first Climate Change Action Plan. The plan included an early action to participate in the Carbon Trust's Local Authority Carbon Management Programme (LACMP) during 2008/09. An outcome of the LACMP is this Carbon Management Plan, which compliments the council's Climate Change Action Plan.

Bracknell Forest Council's carbon dioxide baseline is **18,380** tonnes /  $CO_2$  for financial year April 2007 – March 2008. The council's main  $CO_2$  emission sources, shown below, are buildings, including schools (77%), streetlights (16%) and transport (7%). Water accounts for less than 1% of the total.

	Total	Buildings	Street lights	Transport	Water
Baseline CO <sub>2</sub> emissions (tonnes)	18,380	13,930	3,009	1,350	91
Baseline Cost (£)	3,446,987	2,272,416	538,549	311,936	324,086

Summary of emissions and costs for baseline year 2007/08

The carbon reduction target established by the carbon management programme board is:

# Bracknell Forest Council will reduce CO<sub>2</sub> emissions from its own operations by 25% against the 2007/08 baseline by April 2013.

Key strategic themes for the programme:

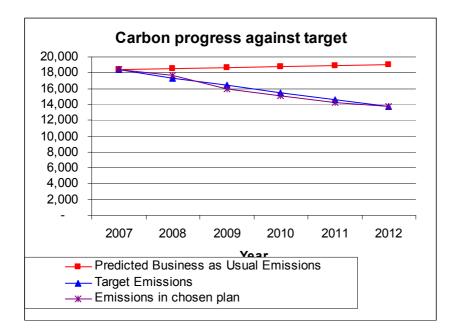
- Reduce CO<sub>2</sub> emissions from energy and water consumption in all council buildings, including schools.
- Reduce CO<sub>2</sub> emissions from energy consumption by streetlights.
- Reduce CO<sub>2</sub> emissions from council owned and outsourced transport services and contractors, including staff business travel.
- Ensure energy/carbon management is fully embedded in council policies and procedures.
- Revise council's £1 million Invest-to-Save scheme to support CO<sub>2</sub> emission saving projects.
- Raise awareness and change behaviour towards energy/carbon management by all council staff.

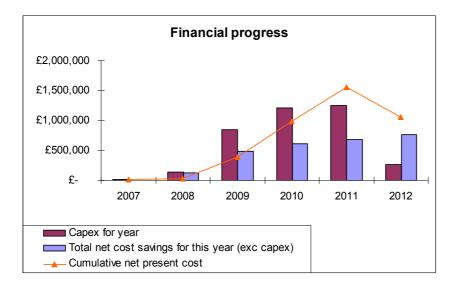
The financial value at stake of the council's carbon reduction programme is **£4,107,225**. This is the cost difference between "business as usual" with rising energy costs, compared to the cumulative cost savings from the 25% emission reduction scenario.



The carbon management team has identified a variety of short, medium and longer term emissions reduction opportunities and evaluated these using the Projects Register evaluation tool supplied by the Carbon Trust.

Carbon reduction and financial progress for the identified projects is shown below:





The annual cost and CO<sub>2</sub> savings for the plan are shown below:

	2008/09	2009/10	2010/11	2011/12	2012/13
Annual cost saving	£131,240	£358,087	£156,759	£99,301	£113,867
Annual CO <sub>2</sub> saving	795	2,689	3,731	4,666	5,248
% of target achieved	102	98	99	97	100



# acknel orest Council

#### 1.0 Introduction

The purpose of this Carbon Management Plan is to establish a framework for carbon management in Bracknell Forest Council and set out a programme of actions to reduce carbon dioxide emissions from council operations until 2012.

The Carbon Management Plan compliments the Climate Change Action Plan, approved in October 2008 in response to the council's commitment to the Nottingham Declaration on Climate Change. Both plans will be reviewed and revised annually to reflect progress made and new priorities identified.

The Carbon Management Plan is a result of the council's participation in the Local Authority Carbon Management Programme (6) run by the Carbon Trust from May 2008 to March 2009.

The programme consists of five stages:

- 1) Mobilise the organisation
- 2) Set baseline, forecast and targets
- 3) Identify and quantify options
- 4) Develop Carbon Management Plan
- 5) Implement plan

Implementation of the Carbon Management Plan will follow council approval of this document by June 2009.





# 2.0 Carbon Management Strategy

# 2.1 Context and drivers for carbon management

Climate change is the greatest environmental challenge facing the world today. Rising global temperatures will bring changes in weather patterns, rising sea levels and increased frequency and intensity of extreme weather. The social, environmental and economic effects of climate change could be huge and will be felt in the UK and internationally.

The main human influence on global climate is emissions of the key greenhouse gases - carbon dioxide  $(CO_2)$ , methane and nitrous oxide. The concentration of these gases in the atmosphere has now reached levels unprecedented for tens of thousands of years.

Under the international Kyoto Protocol, the UK must reduce its greenhouse gas emissions by 12.5% below 1990 levels over the period 2008-2012.

In 1997, the UK Government set a national goal to reduce carbon dioxide emissions by 20% below 1990 levels by 2010. In 2003 the Energy White Paper adopted a longer term goal to put the UK on a path to reduce carbon dioxide emissions by 60% by 2050, with real progress by 2020.

While the UK is on track to meet its Kyoto Protocol target, more needs to be done to achieve our challenging domestic targets. The 2006 Climate Change Programme reaffirms government commitment and sets out a programme to achieve our domestic targets.

The Climate Change Act (2008) puts into statute the UK's target to reduce carbon dioxide emissions through domestic and international action by at least 80% by 2050 and 26% by 2020 against a 1990 baseline.

The UK Government placed an emphasis on local authorities setting a leading example on climate change. Action by local authorities will be critical to the achievement of the Government's climate change objectives, such as the long term goal to reduce  $CO_2$  emissions by 80% by 2050 in the Climate Change Bill.

This has created a number of legislative drivers for local authorities:

• **Display Energy Certificates:** From 1 October 2008 there is a legal requirement for all public sector buildings with a total useful floor area of over 1,000m<sup>2</sup>, to show a Display Energy Certificate (DEC) in a prominent place, clearly visible to the public.

Bracknell Forest Council owns 54 buildings, including schools, with over 1,000 m<sup>2</sup> of useful floor area. These have all been assessed and DECs are displayed showing the energy performance of the building to all interested parties.



• **Carbon Reduction Commitment:** The Carbon Reduction Commitment is a mandatory "cap & trade" emissions trading scheme for local authorities whose total electricity consumption measured through half-hourly meters\*, including schools, is greater than 6,000MWh or approximately £500k. If a local authority falls within the CRC scheme **all** electricity and fuel emissions are covered. From 2010 local authorities will have to purchase carbon allowances, which will be repaid with a reward or penalty of up to 10% in the first year, rising to 50% in year five, depending on their position in a CRC league table.

\* Half-hourly meters automatically record electricity consumption at half hourly intervals.

In 2007, Bracknell Forest Council's electricity consumption measured through half-hourly meters was 7,383MWh including 1,921MWh consumed by schools. This is not expected to change significantly in 2008. As a result, Bracknell Forest Council will participate in the scheme from 2010. Taking the council's baseline CRC cost at £195,840 per annum, the net cost in five year's time (+/- 50%) could be £97,920 - £293,760 depending on our position on the league table.

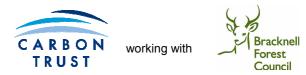
In April 2008, the government introduced two national indicators specific to CO<sub>2</sub> reduction:

• NI185 – percentage CO<sub>2</sub> reduction from LA operations: the public sector is in a key position to lead on efforts to reduce CO<sub>2</sub> emissions by setting a behavioural and strategic example to the private sector and the communities they serve. Measurement against this indicator requires each local authority to calculate its CO<sub>2</sub> emissions from analysis of the energy and fuel use in their relevant buildings and transport, including where these services have been outsourced.

Bracknell Forest Council adopted NI185 in its Local Area Agreement with Government Office for the South East (GOSE). Targets agreed with GOSE are:

- $\circ$  2008 Establish CO<sub>2</sub> emission baseline
- $\circ$  2009 Reduce CO<sub>2</sub> emissions by 4%
- $\circ$  2010 reduce CO<sub>2</sub> emissions by 6%
- NI186 per capita CO<sub>2</sub> emissions in the LA area: Local authorities are uniquely placed to provide vision and leadership to local communities by raising awareness and to influence behaviour change. The percentage reduction in CO<sub>2</sub> per capita in each LA will be reported annually. This will be produced by Central Government based on CO<sub>2</sub> emissions in the local area from business and public sector, domestic housing, and road transport.

Bracknell Forest Partnership, the local strategic partnership between the Council and its statutory, business, voluntary and community sector partners, agreed to establish a Bracknell Climate Change Partnership. This will play a key role in reducing per capita CO<sub>2</sub> emissions throughout the borough.



• Energy Costs: Measures to reduce CO<sub>2</sub> will also reduce energy costs. This is particularly important for the future given the predicted increases in energy prices. Energy and fuel costs have seen a dramatic rise in recent years, with energy prices increasing by well over 50% since 2004. This trend is not expected to change and we must accept that the price we pay for our energy will continue to increase in the coming years.

The cost of energy for the council's buildings and street lights has risen to nearly £3.0 million per annum. To reduce energy costs, the council has formed a consortium with other Berkshire local authorities to procure energy, taking advantage of short term market price fluctuations, through the NHS Procurement and Supply Agency (PASA). New electricity and gas supply contracts from October 2008 fall under this scheme.

• Nottingham Declaration on Climate Change: The leader and chief executive of Bracknell Forest Council signed the Nottingham Declaration on Climate Change on 27<sup>th</sup> February 2007. This committed the council to supporting government CO<sub>2</sub> emission reduction targets and to produce local plans, within two years, to address the causes and impacts of climate change, according to local priorities.

The Bracknell Forest Climate Change Action Plan was approved for implementation by the council in October 2008. This did not contain specific emission reduction targets but did include an early action to participate in the Carbon Trust's Local Authority Carbon Management Programme. The council was accepted onto the 2008 LACMP which establishes the council's  $CO_2$  emission baseline, sets reduction targets and produces this Carbon Management Plan to guide implementation.

# 2.2 Our low carbon vision

By 2020, Bracknell Forest Council will be a model low carbon local authority, demonstrating good practice in its own operations and carbon reduction leadership throughout the borough.

# 2.3 Strategic themes

- Reduce CO<sub>2</sub> emissions from energy and water consumption in all council buildings, including schools.
- Reduce CO<sub>2</sub> emissions from energy consumption by streetlights.
- Reduce CO<sub>2</sub> emissions from council owned and outsourced transport services and contractors, including staff business travel.
- Ensure energy/carbon management is fully embedded in council policies and procedures.
- Revise council's £1 million Invest-to-Save scheme to support CO<sub>2</sub> emission saving projects.
- Raise awareness and change behaviour towards energy/carbon management by all council staff.



#### 2.4 Targets and objectives

Bracknell Forest Council will reduce CO<sub>2</sub> emissions from its own operations by 25% from the 2007/08 baseline by March 2013.

#### 3.0 Emissions baseline and projections

#### 3.1 Scope

In February 2008, the council's housing stock was transferred to a new housing association -Bracknell Forest Homes. The few remaining council owned houses, occupied by school caretakers and park rangers, are considered to be "social housing." Both of these categories were excluded from the council's emission baseline.

All other council owned properties, including schools, participating in corporate energy contracts were included. All street lighting was also included.

Council owned commercial premises, leased out to local businesses were excluded.

Council owned community centres, leased by community associations, that provide "local authority functions" but pay their own energy accounts, were excluded. Twelve other council owned properties, leased by businesses or charities that pay their own energy accounts were also excluded. Although these were excluded from our 2007/08 emissions baseline, they will have to be reported to DEFRA for NI185 in 2008/09.

The spreadsheet tool supplied by the Carbon Trust also provided some enhanced features over the basic DEFRA tool, enabling  $CO_2$  emissions from local authority water consumption and waste to be included. Of these, water consumption was included in the 2007/08 baseline but waste was excluded due to a lack of reliable data.

Transport emissions from council owned fleet vehicles and contracted home to school and social services transport were included. Comparison of transport management data with corporate account codes revealed a small number of decentralised vehicle hires without adequate record of mileage or fuel consumption to be included. Any direct hires by schools would not appear in either system.

Business travel by council staff and councillors was calculated from vehicle mileage claims and public transport claims on an average cost per mile basis. This may not be acceptable to DEFRA in 2008/09.

Fuel consumption data from major contractors providing household waste collection and street maintenance services were included. Smaller contractors providing occasional and reactive maintenance services were excluded.



We believe that the scope described above is adequate to establish our carbon dioxide baseline and pursue our emission reduction targets. We will review our scope, however, as new data becomes available or current targets are achieved.

# 3.2 Baseline

Bracknell Forest Council's carbon dioxide baseline is **18,380** tonnes /  $CO_2$  for financial year April 2007 – March 2008. This aligns with the council's financial reporting cycle and draws on existing data sources. From 2008/09 DEFRA reporting for NI185 is also based on the financial year and will draw on the experience of preparing the council's carbon management baseline in 2007/08. In 2010, the same data sources will be used to report emissions for the Carbon Reduction Commitment.

The council's main  $CO_2$  emission sources, shown in Table 3.1 and Figure 3.1 below, are buildings, including schools, streetlights and transport. Water accounts for less than 1% of the total. Data for these is maintained by the council's energy manager, street lighting manager and head of transport provision. Outsourced  $CO_2$  emission sources were identified from the register of corporate contracts followed by a request from the relevant service manager for the contractor's emission data. Other emission sources, including staff business travel, were identified through the council's accounting system.

The emission factors used to establish the council's carbon dioxide baseline are attached as Appendix C.

	Total	Buildings	Street lights	Transport	Water
Baseline CO <sub>2</sub> emissions (tonnes)	18,380	13,930	3,009	1,350	91
Baseline cost (£)	3,446,987	2,272,416	538,549	311,936	324,086

Table 3.1 – Summary of emissions and costs for baseline year 2007/08

Bracknell Forest Council Carbon Management Programme Carbon Management Plan





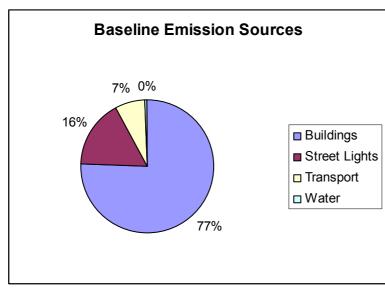


Figure 3.1 Baseline emission sources 2007/08

The departmental share of 2007/08 energy consumption and CO<sub>2</sub> emissions from council buildings is show in Figures 3.2 and 3.3 below.

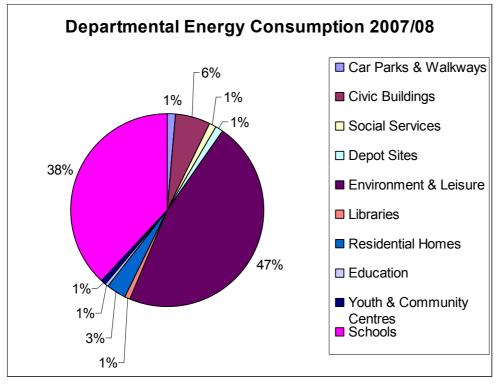


Figure 3.2 Departmental energy consumption





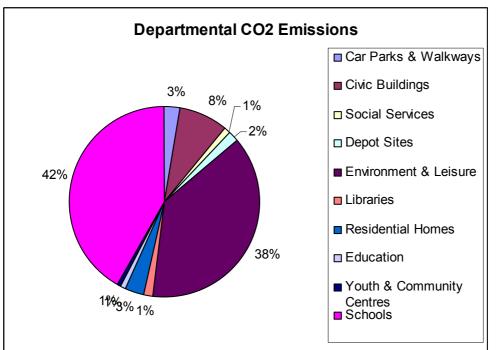


Figure 3.3 Departmental CO<sub>2</sub> emissions

It should be noted that Environment and Leisure is responsible for 47% of total energy consumption in council buildings, but only 38% of the emissions. Schools are responsible for 38% of the energy consumption but 42% of the emissions. This highlights the potential for carbon reduction measures at schools, many of which are still heated by oil fired boilers.

# 3.3 **Projections and value at stake**

Tables 3.2 and 3.3 below quantify the carbon dioxide emissions and their associated energy consumption costs over the five year period 2007/08 – 2012/13.

The business as usual (BAU) totals show the projected emissions and energy costs if no action is taken.

The reduced emissions scenario (RES) totals show the projected emissions and energy costs to achieve a 25% emissions reduction target by 2012/13.

Value at stake (VAS) p.a. shows the annual difference between BAU and RES totals.

Value at stake (VAS) cumulative shows the annual VAS values accumulated over the 5 year period.



# **Carbon Dioxide emissions**

	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
BAU total	18,380,455	18,509,118	18,638,682	18,769,153	18,900,537	19,032,841
RES total	-	17,352,758	16,382,522	15,466,535	14,601,762	13,785,341
VAS p.a.	-	1,156,360	2,256,160	3,302,618	4,298,775	5,247,499
VAS cumulative	-	1,156,360	3,412,520	6,715,138	11,013,913	16,261,412

Table 3.2 Carbon Dioxide emissions (kgCO<sub>2</sub>)

The values in Table 3.2 are illustrated graphically in Figure 3.4 below:

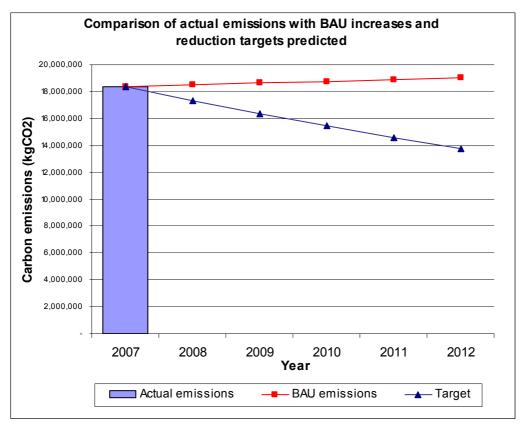


Figure 3.4 Carbon Dioxide emissions (tonnes CO<sub>2</sub>)

The businesses as usual (BAU) values are based on the following assumptions:

- BAU increase in demand for all stationary sources, 0.7% (DTI/DBERR EP68)



- BAU increase in demand for transport fleet, 0.7% (DTI/DBERR EP68)
- BAU increase in demand for commuting, 1% (2005 & 2006 internal commuting survey)
- BAU increase in costs for inflation and price changes, 8.4% (Carbon Trust default value)

# **Energy consumption costs**

	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
BAU total	3,446,987	3,762,690	4,107,307	4,483,487	4,894,120	5,342,363
RES total	-	3,527,615	3,610,129	3,694,573	3,780,992	3,869,433
VAS p.a.	-	235,075	497,178	788,914	1,113,128	1,472,930
VAS cumulative	-	235,075	732,253	1,521,166	2,634,295	4,107,225

Table 3.3 Energy consumption costs (£)

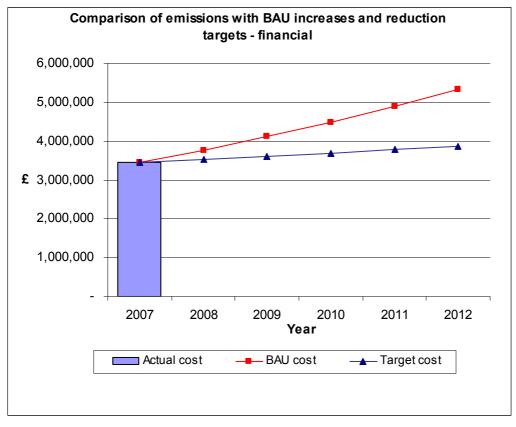


Figure 3.2 – Financial value at stake (£)



The financial value at stake for the council's carbon reduction programme is **£4,107,225**. This is represented graphically by the area between the BAU and target cost curves in Figure 3.2.

# 4.0 Carbon management projects

Bracknell Forest Council has been addressing energy efficiency and green house gas emissions for many years. Examples include the London Road landfill site, where methane is used to generate heat for a local school. Bracknell Leisure Centre and Coral Reef leisure pool both have combined heat and power plants. Household and municipal green waste has been collected for composting for several years. Excellent progress has also been made in improving home energy efficiency with local residents.

# 4.1 Existing projects

Projects outlined in Table 4.1 below were initiated before the start of the LA Carbon Management Programme and will have an impact in the 2007/08 baseline year.

Ref	Project	Lood	Cost		Annual saving		Pay	Year
I.CI		Lead	Cap'l	Rev'ue	Fin	CO <sub>2</sub>	back	rear
1	Travel share database	РВ	12,160	5,960	9,991	22	3.02	2007/08
2	SAFED pilot	DJ	1,000	0	5,003	11	0.20	2007/08
3	Systems Link	SM	1,950	2,500	51,008	308	0.04	2007/08
4	Energy champions T.S	нн	0	0	2,783	16	-	2007/08
5	Schools energy management	СТ	0	0	42,692	260	-	2007/08
6	Staff publications	RY/BF	0	0	9,136	51	-	2007/08
	TOTALS		13,160	8,460	120,613	668		

 Table 4.1 Existing projects





# 4.2 Planned / funded projects

Projects approved with funds allocated for implementation are as follows:

Def	Project	Land	C	ost	Annual saving		Pay	Year
Ref	Project	Lead	Cap'l	Rev'ue	Fin	CO <sub>2</sub>	back	Tear
7	Green fleet review EST	DJ	0	0	31,056	71	-	2008/09
8	Motorised pool covers	SM	46,000	0	7,300	50	6	2008/09
9	Replacement windows	SM	62,000	0	6,273	43	10	2008/09
10	Energy champions EHH & SH	нн	0	0	1,183	7	-	2008/09
20	Liquid pool cover	SM	382	5,836	16,866	155	.02	2008/09
22	Heat recovery	SM	3,850	0	1,184	8	3.25	2008/09
23	Lighting EHH & library	SM	3,200	0	1,008	6	3.18	2008/09
24	BMS tuning	SM	5,900	0	3,505	24	1.68	2008/09
25	Replace T12 lamps with T5 Sandhurst	SM	11,195	0	1,345	8	8.32	2008/09
26	Replace T12 lamps with T5 EHP	SM	5,465	0	656	4	8.32	2008/09
27	Lighting controls EHP	SM	1,835	0	353	2	5.2	2008/09
28	Server cold aisle	RD	12,310	0	8,133	45	1.51	2009/10
29	Pipework insulation	SM	2,500	0	736	5	3.39	2008/09
	TOTALS		154,637	5,836	79,598	428		

# Table 4.2 Funded projects

Potential projects that have been identified through the LA Carbon Management Programme, still needing detailed appraisal, are listed below.

In many cases, funding for these projects will be sought from the council's Invest-to-Save scheme. This is currently under review with the aim of introducing a carbon reduction factor in order to favour carbon saving projects over projects based purely on financial criteria.





## 4.3 Near term projects

			Co	ost	Annual	Saving	Pay	
Ref	Project	Lead	Cap'l	Rev'ue	Fin	CO <sub>2</sub>	back	Year
11	Kennel Lane School pool cover	СТ	3,000	0	5,593	35	0.54	2009/10
12	Water loggers	RY	5,000	0	8,272	2	0.6	2009/10
13	Voltage optimisers (3)	SM	97,554	0	44,765	250	1.87	2009/10
14	Replace T12 lamps	SM	20,000	0	2,771	15	7.22	2009/10
15	Water monitoring	RY	0	0	16,249	5	-	2009/10
16	Loft & cavity wall insulation	нн	100,000	0	28,726	196	3.48	2009/10
17	Time control all sites	SM	10,000	0	55,008	331	0.18	2009/10
18	Heating controls	SM	40,000	0	20,325	139	1.48	2009/10
19	Kennel Lane School dehumidifier	СТ	5,000	0	2,700	17	1.85	2009/10
21	Replace chillers TS	КН	0	0	10,763	60	-	2009/10
43	Signage de-illumination	РМ	2,625	0	1,684	9	1.56	2009/10
45	Heathlands CHP	SM	17,000	0	2,734	18	6.22	2009/10
55	Voltage optimisers (7)	SM	117,506	0	30,332	169	3.87	2009/10
58	Boiler control lookout	SM	8,000	0	718	5	11.14	2009/10
60	Reduce staff travel	HR	0	0	16,049	36	-	2009/10
61	SAFED training	DJ	3,400	0	5,003	11	0.68	2009/10
69	Pipe insulation ESC	SM	6,000	0	2,427	17	2.47	2009/10
70	Ascot library boiler	SM	9,000	0	81	1	-	2009/10
72	Close adastron house	СТ	0	0	2,399	16	-	2009/10
73	ICT strategy	RD	0	0	28,830	161	-	2009/10
74	Replace windows	SM	200,000	0	13,550	92	14.76	2009/10
79	Energy champions all	нн	0	0	16,041	92	-	2009/10
80	Close Enid Wood Hse	BF	0	0	23,681	150	-	2009/10
	TOTALS		644,085	0	338,701	1,827		

# Table 4.3 Near-term projects

Near-term projects have been identified for their relative ease of implementation and cost effectiveness. Some projects, such as lamp replacement, insulation, window replacement and heating controls are applicable to multiple sites and will be implemented over several years.





# 4.4 Medium to long term projects

		Lea	Co	st	Annual	Saving	Dav	
Ref	Project	d	Cap'l	Rev'ue	Fin	CO₂	Pay back	Year
30	Garth Hill School	СТ	0	0	23,076	161	-	2010/11
31	Replace T12 lamps	SM	20,000	0	2,771	15	7.22	2010/11
32	Loft & cavity insulation	SM	50,000	0	14,363	98	3.48	2010/11
33	Heating controls	SM	40,000	0	20,325	139	1.97	2010/11
34	Biomass boiler SHS	СТ	160,000	12,000	2,320	100	-	2010/11
35	Replace T12 lamps	SM	20,000	0	2,771	15	7.22	2011/12
36	Street light reduction	РМ	0	0	10,523	59	-	2010/11
37	Heating controls	SM	40,000	0	20,325	139	1.97	2011/12
38	Biomass boiler BHS	СТ	377,881	40,000	24,395	450	15.49	2011/12
39	Civic hub	кн	0	0	33,423	195	-	2012/13
40	Biomass boiler RS	СТ	160,000	20,000	6,451	185	-	2012/13
41	Replace T12 lamps	SM	20,000	0	2,771	15	7.22	2012/13
42	Heating controls	SM	40,000	0	20,325	139	1.97	2012/13
44	Waymead CHP	SM	17,000	300	2,103	13	8.09	2010/11
46	Ladybank CHP	SM	17,000	300	2,103	13	8.09	2011/12
47	Larchwood CHP	SM	17,000	300	2,103	13	8.09	2012/13
48	Crown Wood School refurbishment	СТ	0	0	2,289	14	-	2009/10
49	Gt Hollands School refurbishment	СТ	0	0	3,058	20	-	2010/11
50	Kennel Lane School refurbishment	СТ	0	0	6,077	39	-	2011/12
51	Meadow Vale School refurbishment	СТ	0	0	2,431	16	-	2011/12
52	Sandy Lane School refurbishment	СТ	0	0	2,432	17	-	2011/12
53	Boilers & mech BSLC	SM	580,000	0	18,293	125	-	2011/12
54	HW pool CHP	SM	17,000	300	2,734	18	6.22	2011/12
56	Boilers & mech EHHCC	SM	533,000	0	34,865	208	15.29	2011/12
57	Boilers & mech CR	SM	250,000	0	27,100	185	9.23	2010/11
59	Replace oil boilers with gas boilers (15)	SM	120,000	0	26,325	184	4.56	2010/11
62	SAFED training (20)	DJ	3,400	0	5,003	11	0.68	2010/11
63	SAFED training (20)	DJ	3,400	0	5,003	11	0.68	2011/12
64	SAFED training (20)	DJ	3,400	0	5,003	11	0.68	2012/13
65	Gas boilers (8)	SM	56,000	0	4,336	30	12.92	2010/11
66	Gas boiler HSS	SM	45,000	0	271	2	-	2010/11
67	DHW gas boilers SHS	SM	20,000	0	542	4	-	2011/12
68	Gas boiler DGC	SM	18,000	0	894	6	-	2011/12
71	Replace windows SHL	SM	16,000	0	1,572	11	10.18	2011/12

Bracknell Forest Council Carbon Management Programme Carbon Management Plan





75	Replace windows	SM	200,000	0	13,550	92	14.76	2010/11
76	Replace windows	SM	200,000	0	13,550	92	14.76	2011/12
77	Close BROC	BF	0	0	4,215	24	-	2010/11
78	Replace windows	SM	200,000	0	13,550	92	14.76	2012/13
81	Loft & cavity insulation	SM	50,000	0	14,363	98	3.48	2011/12
82	Loft & cavity insulation	SM	50,000	0	14,363	98	3.48	2012/13
	TOTALS		3,344,081	73,200	3,157			

Table 4.4 Medium to long-term projects

Garth Hill School (30) is a "one school pathfinder" project under the government's Building Schools for the Future programme. It is designed as a low carbon school with 60% less carbon emissions than 2002 building standards. Heating will be supplied by a biomass boiler. The project is fully funded by the government, with an additional grant to achieve the low carbon standard. The annual savings are an estimate of the reduced emissions from the new school compared to the existing school buildings that will be demolished.

Eighteen schools have inefficient oil fired boilers, some of which could be replaced by biomass boilers similar to Garth Hill. An initial assessment suggests that all secondary schools could be viable for biomass boilers (34, 38, 40). The remaining oil fired boilers should be replaced by efficient gas boilers (59).

Other school refurbishment projects (48-52) are planned under the schools primary capital programme. The savings shown are based on performance improvements gained from current building standards over the existing buildings. As planning progresses, other opportunities for investment in low carbon technologies may be identified.

Four social residential homes (44-47) have high energy consumption due to the special needs of their residents. Heathlands (45) also has an inefficient oil fired boiler. The performance of these sites could all be improved by installing small combined heat and power (CHP) plants.

Property condition surveys have identified numerous opportunities to improve the energy performance of buildings including: replacement gas boilers and other mechanical services (53, 56, 57); replacement gas boilers (65-68, 70); and replacement windows (74-76, 78).

The Civic Hub (39) is a new council office, planned as part of Bracknell Town Centre regeneration. The Civic Hub will be built opposite Time Square offices with combined heat and power supplied to both. The annual savings are an estimate of the reduced emissions from the Civic Hub compared to Easthampstead House and Seymour House, which will be demolished. The recent financial crisis has delayed the start of the Civic Hub, creating uncertainty over the project timing.



# 4.5 **Projected achievement towards target**

The following graph shows how the projects identified above contribute towards the council's emissions reduction target.

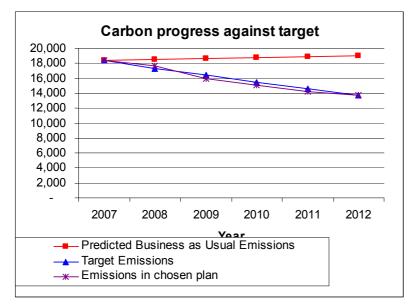


Figure 5.1 Carbon progress against target

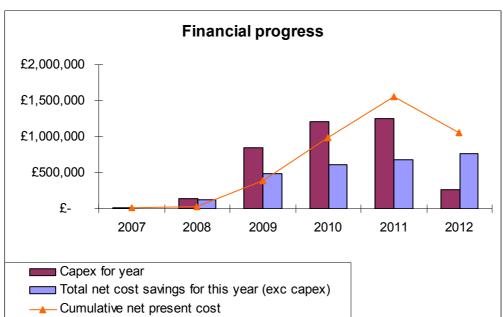
# 5.0 Carbon Management Plan financing

The following graph shows projected capital expenditure for each year and cost savings from the projects implemented. The cumulative net present cost curve shows the overall financial outlook for the chosen plan.

Bracknell Forest Council Carbon Management Programme Carbon Management Plan







# Figure 5.1 Financial progress

While the cumulative net present cost curve shows that capital expenditure exceeds the net cost savings in the short term, the following graph shows the cost savings from the plan in the longer term. The cumulative net present cost of the plan by 2031 is predicted to be



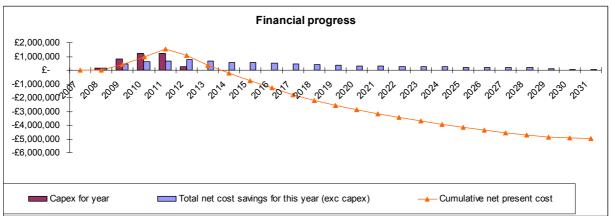


Figure 5.2 Long term financial progress

# 5.1 Assumptions

The rates used in these calculations are based on the following assumptions:

- Financial discount rate 3.5% (UK Treasury green book 2008)
- Inflation rate 2.5% (Carbon Trust estimate)
- "Persistence" discount rate 3.0% i.e. discount on energy saved (Carbon Trust estimate)





# 5.2 Benefits / savings – quantified and un-quantified

	2008/09	2009/10	2010/11	2011/12	2012/13
Annual cost saving	£131,240	£358,087	£156,759	£99,301	£113,867
Annual CO <sub>2</sub> saving	795	2,689	3,731	4,666	5,248
% of target achieved	102	98	99	97	100

Table 5.1 Annual cost and CO<sub>2</sub> saving

# Unquantified benefits:

- Demonstrating leadership in carbon management.
- Supporting the Bracknell Forest Climate Change Action Plan.
- Meeting the council's local area agreement (LAA) target for NI185 reducing CO<sub>2</sub> emissions from LA operations.
- Raising the profile of energy and carbon management within the council.
- Developing capacity to participate effectively in the Carbon Reduction Commitment (CRC) from 2010.

# 5.3 Additional resources

The Climate Change Working Group was established in 2007 to develop and implement the Council's Climate Change Action Plan. The group consists of officers from key functional areas and is chaired by the director: Environment, Culture and Communities.

Mid 2008 the group was expanded to form the LA Carbon Management project team and will continue to support the implementation and future development of the Climate Change Action Plan and the Carbon Management Plan.

Early 2008 the energy manager was transferred from Corporate Services to join the Community & Environmental Development Team in Environment, Culture and Communities. Later in 2008, an energy technical assistant was appointed to support the energy manager in energy data management.

It is anticipated that the existing resources, described above, will be adequate to implement the programme.





	2008/09	2009/10	2010/11	2011/12	2012/13
Annual costs:					
Total annual capital cost	£137,514	£846,129	£1,210,768	£1,253,379	£263,874
Total annual revenue cost	£5,836	-	£12,300	£40,600	£20,300
Total costs	£143,350	£846,129	£1,223,068	£1,293,979	£284,174
Committed funding:					
Committed annual capital	£137,514	£20,310	-	-	-
Committed annual revenue	£5,836	-	-	-	-
Total funded	£143,350	£20,310	-	-	-
Unallocated funding					
Unallocated annual capital	-	£844,098	£1,210,768	£1,253,379	£263,874
Unallocated annual revenue	-	-	£12,300	£40,600	£20,300
Total unfunded	-	£844,098	£1,223,068	£1,293,979	£284,174

# 5.4 Financial costs and sources of funding

# Table 5.2 Funding schedule

Projects receiving capital funds from other known sources are not included in Table 5.2. These include Building Schools for the Future (Garth Hill); schools primary capital programme (48-52); and Town Centre redevelopment (Civic Hub). They may, however, present further carbon saving opportunities which cannot be funded from their original budgets. In such cases, additional Invest-to-Save funds may be sought.

Some projects may be funded from planned maintenance or capital improvement budgets, as yet unknown. This will reduce the funding requirements shown above.



#### 6.0 Actions to embed carbon management in your organisation

The Carbon Management Embedding Matrix, included as Appendix A, shows five stages of carbon management progression from worst performance at level 1 to best performance at level 5. These five stages are used to assess progress across seven areas of corporate governance, namely: corporate strategy, programme management, responsibility, data management, communication & training, finance & investment and policy alignment.

When Bracknell Forest Council signed the Nottingham Declaration on Climate Change in February 2007, five of the seven governance areas were at level 1. Finance & investment, at Level 2, had an "invest to save" scheme which could be used for  $CO_2$  reduction projects, although  $CO_2$  reduction was not part of the appraisal criteria. Data management, at level 3, provided  $CO_2$  emissions data from energy consumption in buildings and fleet transport, but these were not systematically reported to senior management.

Since joining the LA Carbon Management Programme in May 2008, all areas have progressed through level 2 and five have moved into level 3, as follows:

Corporate Strategy -	Bracknell	Forest's	Climate	Change	Action	Plan	was	approved	in
	October 2	008.		-					

Programme

Management - The Climate Change Working Group is supporting the Climate Change Action Plan and the Carbon Management Plan.

- Responsibility The executive member for Environment and the chairman of Environment, Culture & Communities Overview and Scrutiny Panel are actively engaged in carbon management through the project board. The director, Environment, Culture and Communities is chairman of the Climate Change Working Group and is responsible for climate change and carbon management in the corporate management team.
- Data Management Baseline CO<sub>2</sub> emission data is established for buildings, streetlights, transport and water.

Communications &

Training - Energy/carbon management training has been given to key staff. Internet/intranet and paper based communications have been established.

Adoption of this Carbon Management Plan will enable further progress into level 4 during the 2009/10 financial year and the potential to achieve level 5 in 2010/11.



#### acknel orest Council

#### 6.1 Corporate strategy – embedding CO<sub>2</sub> saving across your organisation

- Senior management approval and publication of this Carbon Management Plan and its • CO<sub>2</sub> reduction targets will make the council's commitment clear and reinforce the need for action throughout the organisation.
- Inclusion of the CO<sub>2</sub> reduction targets in the Corporate Plan will embed carbon management in the corporate planning process facilitating performance management and audit functions.
- Cascading corporate CO<sub>2</sub> reduction targets into departmental service plans will give departments producing CO<sub>2</sub> emissions responsibility for meeting their own reduction targets.
- Embedding disaggregated targets into departmental service plans will reinforce local commitment and ensure that funding and resources are available to meet them.

#### 6.2 Programme management – bringing it all together effectively

This factor of embedding carbon management is covered in section seven of this plan.

#### 6.3 Responsibility – being clear that saving CO<sub>2</sub> is everyone's job

- The "energy champions" network, piloted in Time Square in 2008, will be expanded to • all other Council sites during 2009 to raise awareness and build engagement for energy/carbon savings throughout the organisation.
- Annual "environmental management" seminars for head teachers and bursars will include energy/carbon management issues.
- The inclusion of CO<sub>2</sub> reduction in departmental service plans needs to be reflected in job descriptions, e.g. heads of service.
- Carbon reduction objectives to be included in performance management framework. •
- All staff to be encouraged/supported to use energy/carbon efficient working practices.

#### 6.4 Data management – measuring the difference, measuring the benefit

- SystemsLink energy management software to be used to enter all manual energy and • water meter data and monitor consumption at all corporate properties.
- Energy/carbon emission data to be monitored monthly by energy manager, street lighting manager and transport manager.
- Carbon saving projects to be monitored by Climate Change Working Group.
- Quarterly energy/carbon monitoring reports to departmental management teams. •
- Annual energy/carbon management reports to corporate management team.





#### 6.5 Communication and training – ensuring everyone is aware

- Regular energy/carbon saving articles to be published on intranet site BORIS and staff magazine Forest Views.
- Regular energy/carbon saving articles to be published in Town & Country magazine to all households in the borough and press releases to local media.
- Low carbon culture to be included in staff induction programme for all new employees.
- Provide training to groups of staff with specific energy/carbon saving responsibilities, e.g. facilities managers, security officers, caretakers, cleaners, etc.
- Provide training to staff with budget responsibility for energy/carbon savings, e.g. heads of service, centre managers, head teachers, school bursars, etc.
- Survey staff energy/carbon saving awareness and behaviour using questionnaires, workshops and observation techniques.
- Include carbon reduction in council's Corporate Report for publication and distribution to key partners.

#### 6.6 Finance and investment – the money to match the commitment

This factor of embedding Carbon Management is covered in section five of this Plan.

#### 6.7 Policy alignment – saving CO<sub>2</sub> across your operations

- Strategic Procurement Group to review council's procurement policy against Improvement and Efficiency South East (IESE) sustainable procurement policy exemplar including energy/carbon whole life costing by December 2009.
- Office of Government Commerce (OGC) 2008 "Quick Wins" adopted in council procurement specifications in October 2008.
- Consider carbon costing in procurement and finance policies in light of council's participation in the Carbon Reduction Commitment "cap and trade" scheme from 2010.
- Review council's Invest-to-Save scheme for CO<sub>2</sub> reducing projects and to encourage participation by schools.
- Low Carbon Schools and Low Carbon Buildings grants to be applied for in all eligible capital projects.
- Complete review of essential car users and introduce alternative CO<sub>2</sub> reducing modes of staff travel in HR policy.





#### 7.0 Programme management of the CM programme

Carbon management has become an important local authority function driven by national performance indicators and carbon reduction targets. It also has significant financial and resource implications for the organisation, requiring strategic oversight by senior management and elected members.

The Carbon Management Programme contains a diverse set of projects affecting every part of the organisation. Coordination of these projects will be provided by a representative carbon management team reporting to the programme board

#### 7.1 The programme board – strategic ownership and oversight

The programme board will provide oversight of the Carbon Management Programme and promote support for the programme from senior management and elected members.

The board will comprise:

- Chairman: Vincent Paliczka, director Environment, Culture & Communities
- Councillor Dorothy Hayes, executive member Environment
- Councillor Marc Brunel-Walker, chairman, Environment, Culture & Communities Overview & Scrutiny Panel
- Peter Robinson, head of finance, Environment, Culture & Communities

Board meetings will take place every two months, approximately one week after the carbon management team meeting.

At each meeting, the chaiman will provide a progress report from the carbon management team and highlight any risks to the programme.

By 31 July each year carbon management team will produce an annual Carbon Management Report for endorsement by the board and presentation to the corporate management team and elected members.

#### 7.2 The carbon management team – delivering the projects

The council's climate change working group was expanded to form the carbon management team. The group is chaired by the director Environment, Culture and Communities, who is responsible for climate change and carbon management in the corporate management team. The group will meet every two months to review progress and maintain momentum for carbon management in their own departments. Responsibility for delivering projects will be assigned to individuals through the council's service planning process.





Role	Name and position in the LA	Contact details
Carbon management team	Colin Griffin	01344 351110
members	Community & Environmental development team leader	colin.griffin@bracknell- forest.gov.uk
	Steven Milne	01344 351518
	Energy manager	steven.milne@bracknell- forest.gov.uk
	Hazel Hill	01344 352536
	Sustainable energy officer	hazel.hill@bracknell- forest.gov.uk
	Chris Spence	01344 352105
	Communications officer	chris.spence@bracknell- forest.gov.uk
	David Elmes	01344 352124
	Civic facilities manager	david.elmes@bracknell- forest.gov.uk
	Phillip Burke	01344 351266
	Travel plan co-ordinator	phillip.burke@bracknell- forest.gov.uk
	Rehan Yunus	01344 35 4104
	Environmental development officer	rehan.yunus@bracknell- forest.gov.uk
	Damian James	01344 355157
	Head of transport provision	damian.james@bracknell- forest.gov.uk
	Phil Moir	01344 351901
	Street lighting manager	phil.moir@bracknell- forest.gov.uk
	Kelly Hilman	01344 353036
	Strategy & partnerships officer	kelly.hillman@bracknell- forest.gov.uk
	Rachel Scott	01344 351608
	Senior planning policy officer	rachel.scott@bracknell- forest.gov.uk
	Janet Dowlman	01344 352511
	Waste & recycling manager	janet.dowlman@bracknell- forest.gov.uk
	Chris Taylor	01344 354062
	Admissions & property manager	chris.taylor@bracknell- forest.gov.uk
	Anthony Chadwick	01344 355188
	Head of building surveyors	anthony-chadwick@bracknell- forest.gov.uk
	Derek Fitz-Gibbon	01344 352093
	Principal procurement officer	derek.fitz-gibbon@bracknell- forest.gov.uk





Richard Dawson	01344 351707
IT services manager	richard.dawson@bracknell- forest.gov.uk

#### 7.3 Succession planning for key roles

The Carbon Management Programme remains vulnerable to loosing key post holders until carbon management is fully established and embedded in the running of the council.

On the programme board, Councillor Dorothy Hayes, executive member for Environment is supported by Councillor Marc Brunel-Walker, chairman Environment, Culture & Communities Overview and Scrutiny Panel.

Vincent Paliczka, director Environment, Culture & Communities is Chairman of the programme board and carbon management team. This is a key role which, if vacated, will be delegated to another member of the corporate management team by the chief executive.

All other team members are delegated by their Heads of Department, who will nominate alternates, should vacancies occur.

Individual or Group	Influence	Impact	Their interest or issues	Means of Communication
Elected members	Τ	Μ	Public perceptions Scrutiny	Dorothy Hayes to brief members monthly
Bracknell Forest Partnership	Μ	L	Local area agreement NI185 target Influence on partners & NI186	Vincent Paliczka to brief BFP & Climate Change Partnership
Corporate management team	H	I	Support for Climate Change Action Plan Support for Carbon Management Plan Financial savings.	Vincent Paliczka to brief CMT VP to submit CMP report for CMT approval by December 2008
Alan Nash Head of finance	Н	Μ	Cost / budgets Invest-to-Save Salix funding	Vincent Paliczka to discuss financing schemes for CO2 reduction objectives
Strategic procurement group	Η	Μ	Sustainable (low carbon) procurement policy & procedures Quick Wins	Derek Fitz-Gibbon reviewing with Strategic Procurement Group bi- monthly
Departmental budget holders	Н	Н	Cost / budgets / personnel	CMT members to ensure that CMP actions are included in 2009 departmental service plans and resourced accordingly

#### 7.4 Ongoing stakeholder management



School bursars	Н	Η	Cost / budgets / personnel	Chris Taylor to drive support from head teachers, bursars and governors
Staff members	Н	L	Working practices/behaviour	Communications plan established through BORIS & Forest Views.

#### 7.5 Annual progress review

The programme board will submit an annual Carbon Management Report for review by the council from September 2010. The report will include:

- CO<sub>2</sub> savings against targets
- o Projects implemented
- Value and sources of project funding
- Financial savings
- Progress on Carbon Management Matrix embedding
- o Less quantifiable benefits
- o Forward planning
- o NI185 and Local Area Agreement alignment
- Carbon Reduction Commitment alignment (from 2011)

Quarterly progress reports will also be submitted to the corporate management team by the director, Environment, Culture & Communities.



## Appendix A: Carbon Management Matrix - embedding

	CORPORATE STRATEGY	PROGRAMME MANAGEMENT	RESPONSIBILITY	DATA MANAGEMENT	COMMUNICATION & TRAINING	FINANCE & INVESTMENT	POLICY ALIGNMENT *
BEST 2010 5	<ul> <li>Top level target allocated across organisation</li> <li>CO<sub>2</sub> reduction targets in Directorate Business Plans</li> </ul>	<ul> <li>Cabinet / SMT review progress against targets on quarterly basis</li> <li>Quarterly diagnostic reports provided to directorates</li> <li>Progress against target published externally</li> </ul>	<ul> <li>CM integrated in responsibilities of senior managers</li> <li>CM part of all job descriptions</li> <li>Central CO<sub>2</sub> reduction advice available</li> <li>Green champions leading local action groups</li> </ul>	<ul> <li>Quarterly collation of CO<sub>2</sub> emissions for all sources</li> <li>Data externally verified</li> <li>M&amp;T in place for: <ul> <li>buildings</li> <li>street lighting</li> <li>waste</li> </ul> </li> </ul>	<ul> <li>All staff given formalised CO<sub>2</sub> reduction: <ul> <li>induction and training</li> <li>communications</li> </ul> </li> <li>Joint CM communications with key partners</li> <li>Staff awareness tested through surveys</li> </ul>	<ul> <li>Finance committed for 2+yrs of Programme</li> <li>External funding being routinely obtained</li> <li>Ring-fenced fund for carbon reduction initiatives</li> </ul>	<ul> <li>CO<sub>2</sub> friendly operating procedure in place</li> <li>Central team provide advice and review, when requested</li> <li>Barriers to CO<sub>2</sub> reduction routinely considered and removed</li> </ul>
<sup>2009</sup> 4 40	<ul> <li>CO<sub>2</sub> reduction commitment in Corporate Strategy</li> <li>Top level targets set for CO<sub>2</sub> reduction</li> <li>Climate Change Strategy reviewed annually</li> </ul>	<ul> <li>Sponsor reviews progress and removes blockages through regular programme boards</li> <li>Progress against targets routinely reported to senior mgt team</li> </ul>	<ul> <li>CM integrated in to responsibilities of department heads</li> <li>Cabinet / SMT regularly updated</li> <li>Staff engaged though green champion network</li> </ul>	<ul> <li>Annual collation of CO<sub>2</sub> emissions for:         <ul> <li>buildings</li> <li>street lighting</li> <li>transport</li> <li>waste</li> </ul> </li> <li>Data internally reviewed</li> </ul>	<ul> <li>All staff given CO<sub>2</sub> reduction:         <ul> <li>induction</li> <li>communications</li> <li>CM matters communicated to external community</li> </ul> </li> </ul>	<ul> <li>Coordinated financing for CO<sub>2</sub> reduction projects via programme board</li> <li>Finances committed 1yr ahead</li> <li>Some external financing</li> </ul>	<ul> <li>Comprehensive review of policies complete</li> <li>Lower level policies reviewed locally</li> <li>Unpopular changes being considered</li> </ul>
2008	<ul> <li>CO<sub>2</sub> reduction vision clearly stated and published</li> <li>Climate change strategy endorsed by cabinet and publicised with staff</li> </ul>	<ul> <li>Core team regularly review CM progress:         <ul> <li>actions</li> <li>profile &amp; targets</li> <li>new opportunities</li> </ul> </li> </ul>	<ul> <li>An individual provides full time focus for CO<sub>2</sub> reduction and coordination across the organisation</li> <li>Senior sponsor actively engaged</li> </ul>	<ul> <li>Collation of CO<sub>2</sub> emissions for limited scope i.e. buildings only</li> </ul>	<ul> <li>Environmental / energy group(s) given ad hoc:         <ul> <li>training</li> <li>communications</li> </ul> </li> </ul>	<ul> <li>A view of the cost of CO<sub>2</sub> reduction is developing, but finance remains adhoc</li> <li>Some centralised resource allocated</li> <li>Finance representation on CM team</li> </ul>	<ul> <li>All high level and some mid level policies reviewed, irregularly</li> <li>Substantial changes made, showing CO<sub>2</sub> savings</li> </ul>
2 2007	<ul> <li>Draft Climate Change Policy</li> <li>Climate change references in other strategies</li> </ul>	Ad hoc reviews of CM actions progress	• CO <sub>2</sub> reduction a part- time responsibility of a few department champions	<ul> <li>No CO<sub>2</sub> emissions data compiled</li> <li>Energy data compiled on a regular basis</li> </ul>	<ul> <li>Regular awareness campaigns</li> <li>Staff given CM information on ad-hoc basis</li> </ul>	<ul> <li>Ad hoc financing for CO<sub>2</sub> reduction projects</li> </ul>	<ul> <li>Partial review of key, high level policies</li> <li>Some financial quick wins made</li> </ul>
1 Worst	<ul> <li>No policy</li> <li>No climate change reference</li> </ul>	No CM monitoring	<ul> <li>No recognised CO<sub>2</sub> reduction responsibility</li> </ul>	<ul> <li>No CO<sub>2</sub> emissions data compiled</li> <li>Estimated billing</li> </ul>	No communication or training	<ul> <li>No specific funding for CO<sub>2</sub> reduction projects</li> </ul>	<ul> <li>No alignment of policies for CO<sub>2</sub> reduction</li> </ul>

\* Major operational policies and procedures, e.g. Capital Projects, Procurement, HR, Business Travel



## Appendix B: Definition of projects

This template should be used to define each of the projects within your programme. It should contain all the key information without being too long – one page would be a fair guide. The owner of the project should, if at all possible, complete the project definition.

Please take this template as a basis and tailor it to your own requirements.

Project:	A short name for the project							
reference:	It would help the Carbon Trust if you also use the following reference:							
	LA6-[first three letters of your authority]–[sequence number, e.g. 001]							
	but you may choose to use a unique reference of your own.							
Owner (person)	Name of the person responsible for delivering the project							
Department	Which part of the organisation the project sits within							
Description	A short description of the project, no more than a paragraph							
Benefits	• Financial savings: £ [x]							
	Payback period: [x] years							
	CO <sub>2</sub> emissions reduction: [x] tonnes of CO2							
	<ul> <li>% of target – the percentage of your CO2 saving target will this project annually contribute</li> </ul>							
Funding	Project cost, e.g. the initial cost of implementing the project							
	Operational costs, e.g. annual maintenance or running costs							
	• Source of funding: internal, external, investment criteria to be met etc.							
	Say how /when decision on funding will be made							
Resources	Additional resource (e.g. people) requirements to enable delivery and where these will come from							
	• If this project will be delivered within current resources, say so							
Ensuring success	<ul> <li>Key success factors, or things that will need to happen for this project to succeed</li> </ul>							
	<ul> <li>Principal risks: technical, financial (eg what happens if the project is insufficiently resourced), etc.</li> </ul>							
Measuring	Metrics for displaying performance or achievement							
success	When success will be measured / evaluated							
Timing	Milestones / key dates e.g.							
	<ul> <li>start date: dd/mm/yyyy</li> </ul>							
	<ul> <li>completion date (when it will deliver savings): dd/mm/yyyy</li> </ul>							
	<ul> <li>interim deliverable / decision points</li> </ul>							
	[you could also lay these out as a milestone chart for ease and clarity]							
Notes								



# Appendix C: Emission factors

Category	Units	Factor	Ref
Stationary Sources		kg/ CO <sub>2</sub> /unit	
Electricity (grid)	kWh	0.537	DEFRA
Burning oil	kWh	0.245	DEFRA
Natural gas	kWh	0.185	DEFRA
LPG	kWh	0.214	DEFRA
Transport			
Petrol	litres	2.32	DEFRA
LPG	litres	1.50	DEFRA
Diesel	litres	2.63	DEFRA
Medium petrol car, from 1.4 - 2.0 litres	km	0.21	DEFRA
Large diesel car, over 2.0 litre	km	0.26	DEFRA
Medium/large diesel van (>1.25 ≤3.5t)	km	0.27	<u>DFT</u>
Bus	km	0.11	DEFRA
Refuse trucks or road sweepers (rigid size)	km	2.63	DEFRA
Large petrol cars, above 2.0 litres	km	0.30	DEFRA
HGV ALL HGVs UK average	km	0.91	DEFRA
Water			
Water consumed	M <sup>3</sup>	0.404	BRE

Source: NI185 carbon assessment tool – LACM6 version 1.2 issued 25 7 08.

#### ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

#### WORKING GROUPS UPDATE REPORT (Lead Working Group Members)

#### 1 INTRODUCTION

1.1 This report sets out the progress achieved to date by the working groups of the Environment, Culture and Communities Overview and Scrutiny Panel.

#### 2 SUGGESTED ACTION

#### 2.1 That this update report be noted.

#### **3 SUPPORTING INFORMATION**

#### 'Waste Not Want Not' - Review of Waste and Recycling

3.1 The completed report of this review was adopted by the Overview and Scrutiny Commission on 16 July 2009 and was subsequently sent formally to the relevant Executive Member. The Executive response is expected at the meeting of the Commission to be held on 24 September 2009.

#### Housing Strategy

3.2 This Working Group has completed its work and provided detailed input to the draft Housing Strategy which was finalised and approved by the Executive in July 2009.

#### Housing and Council Tax Benefit Service Improvement Plan

3.3 Work to monitor the implementation of the above Improvement Plan has been completed and a response to the report sent to the Executive on 22 July 2009 is awaited.

#### **Review of Highway Maintenance**

3.4 The first meeting of the Working Group established to review highway maintenance is scheduled to take place on 28 September 2009.

#### Playbuilder Scheme

3.5 The Chairman and Vice Chairman of the Panel met officers to discuss the Government's Playbuilder Scheme, which provides investment in play and transforming local areas into innovative and adventurous play spaces, and decided to monitor developments through the Performance Monitoring Reports.

#### Background Papers

None

Contact for further information

Richard Beaumont – 01344 352283 e-mail: <u>richard.beaumont@bracknell-forest.gov.uk</u>

Andrea Carr – 01344 352122 e-mail: <u>andrea.carr@bracknell-forest.gov.uk</u>

Agenda Item 8



# Performance Monitoring Report

for

# Environment, Culture & Communities

# First Quarter 2009/10 April-June 2009

Portfolio holders: Councillor Mrs Mary Ballin Councillor Dale Birch Councillor Mrs Dorothy Hayes Councillor Iain McCracken Councillor Alan Kendall

Director: Vincent Paliczka

The first quarter of the year exhibits many similar features from last quarter which perhaps is not surprising. The department remains incredibly busy and continues to deliver services which residents experience, take advantage of, and benefit from on a daily basis.

The impact of the recession is evident in general areas of the department. Leisure performance is generally sound although the detail suggests changes in spending behaviour, notably secondary spend. Easthampstead Park is showing incredibly strong wedding bookings but business related events are in decline. Car parking income, a useful proxy for economic vitality, is significantly down. Planning applications are still lower than last year but the decline may be slowing.

The department's performance relating to the environment is strong across a whole range of services. Member's attention is drawn to the excellent performance indicators for street cleansing and also for waste disposal. The cleaner borough group continue to co-ordinate and target activity and fly-tipping is decreasing. Enforcement action on environmental crime is also being taken which hopefully will have a deterrent effect. Improvement in the visual environment continues in the town centre and in our parks and countryside. The multi-faceted approach the department takes to protect and enhance the environment is demonstrated by the range of events and advice provided by the ranger service. Finally, 101 site assessments on potentially contaminated land have been undertaken.

For a department whose services are generally universal, it is important to ensure they are accessible to the whole community. 16 equality impact assessments have been carried out to review that our services are accessible and if not then to take steps to change that. At a practical level, equality of access is evident by the excellent work in the arts team in supporting older people and celebrating community diversity. Leisure will have undertaken "safeguarding" training thus promoting an even safer leisure environment for children and the support of Forestcare offers vulnerable adults allows them to remain in their own homes. The increase in the number of traders associated with trading standard's "buy with confidence" scheme also gives added protection to the entire community but is especially useful for the more vulnerable.

Members may also wish to note some minor changes in structure since the departure of some staff in April. Landscaping operations move to the environment and public protection division and responsibilities for trees and the arts have changed within the leisure division. These changes have been agreed and supported by the staff involved.

Finally, members are asked to note the changes to the price structure for memorials at the Cemetery and Crematorium that have been made under my delegated authority. The constitution requires that these are reported to the Executive and this is done through this performance monitoring report.

## Section Two: Progress against Service Plan

Annex C provides details of performance against relevant National Indicators this quarter, as well as an update on the operational risks identified in the service plan. The Environment, Culture & Communities service plan for 2009/10 contains 61 detailed actions to be completed in support of the 13 medium-term objectives. Annex C also provides information on progress against each of these detailed actions; overall 57 actions were achieved or on target at the end of Quarter 1 ( $\checkmark$ ), while none were causing concern (x).

The Corporate Management Team decided not to proceed with one action, action 10.5.3. This action was to review the use of space for Education and commercial purposes at Easthampstead Park Conference Centre. Current market conditions for the commercial part of the centre make this action not an attractive option at this time.

The remaining 3 actions, 3.1.3 and 3.1.5, the new Chief Officer: Planning and Transport decided to defer until 2010/11 and 3.16 a decision was taken to review this as part of Site allocation DPD.

# **Section Three: Resources**

#### Staffing

Please see Annex A for complete commentary on staffing.

#### **Revenue Budget Monitoring**

The Committee's gross budget for 2009/10 is  $\pounds$ 76,841,000. The Committee has an income target of  $\pounds$ 42,657,000 making a net budget of  $\pounds$ 34,184,000. This is shown in more detail at Appendix B Table 1 and also highlights the changes to the revenue budget in the period to 30 June, which increases the overall budget to  $\pounds$ 34,771,000.

	£000
<b>DSB</b> – A virement has been approved for the 2008/9 additional pay award of 0.3%.	57
<b>LPSA2 Community Cohesion</b> – A budget carry forward from 2008/9 was approved to complete the LPSA2 work relating to community cohesion in the sum of £25,000.	25
<b>Tree Preservation Orders</b> – A budget carry forward from 2008/9 was approved to complete the work updating the Tree Preservation Orders's in the sum of £19,000.	19
<b>Highways/Environmental Enhancement</b> – A virement has been approved for $\pounds$ 70,000 to be moved from the Highways to the Environmental Enhancement budget.	0
<b>Environmental Enhancements</b> – $\pounds$ 20,000 is to be received from the LABGI receipt for minor works from Non-departmental budgets. This is to be transferred in to the Environmental Enhancements budget.	20
<b>Mobile Working</b> – A budget carry forward for £64,000 was agreed for the Mobile working project from 2008/9.	64
<b>Transport Development</b> – The budget for the Transport Development Officer post was returned for £-46,000.	-46
<b>Peacock Farm Section 106 agreement</b> – A contract was let for the Peacock Farm service and the sum payable in 2009/10 is £224,154 a virement is therefore required for this.	224
<b>Staff College Section 106 agreement</b> – A contract was let for the Staff College site and the sum payable for 2009/10 is £122,188, a virement is therefore required to reflect this.	122
<b>Church Hill House Section 106 agreement</b> – A virement of £26,000 is required to support two bus routes within walking distance of the site.	26
<b>Town Centre redevelopment scheme</b> – The budget for the Planning Officer post originally vired for progression of the Town centre redevelopment is to be returned.	-52
<b>Local Development Framework</b> – A budget carry forward OF £87,000 was approved from 2008/9 to complete the work on the LDF.	87
<b>Banbury Flats</b> – The invest to save scheme at Banbury Flats has resulted in an increase in the rents budget of $\pounds$ -2,000 to pay back the cost of the works.	-2
There is a virement approved of £43,000 from the Structural Changes fund for the appointment of a Programme and Project Manager on a two year contract commencing 18 May 2009. The full year virement is £49,000.	43
TOTAL	587

A fuller explanation of these changes is given in Appendix B Table 1.

#### Performance Against Approved Budget

There have been variances totalling £252,000 in this period, a description of which is shown below:

	£000
<b>On/Off Street Parking – On/Off Street Parking –</b> The usage figures for all the Car Parks are down on last year, resulting in a full year projection of a shortfall of cash income. The sales of season tickets is also down in both the High Street and Charles Square Car Park.	210
<b>Pest Control</b> – The projected income for the Pest control service is a shortfall of £7k due to only having 1 operative and the decline in wasp calls.	7
<b>Local Land Charges</b> – Based on the estimated number of searches in 2009/10 this will result in reduced income of approximately £35,000.	35
TOTAL	252

#### **Capital Budget Monitoring**

The Committee's capital budget for the year was set at £9,506,000. This included  $\pounds$ 4,548,000 of externally funded schemes. A carry forward from 2008/2009 of  $\pounds$ 2,686,000, gives an available spend of £12,192,000. , Therefore the total budgeted capital spend for 2009/10 is £12,192,000 as all schemes are currently reporting completion dates by March 2010.

The capital monitoring statement including performance against budget is shown in Appendix B Table 2.

	Total Budget	Cash Budget	Cash Budget Revised	Expenditure to date	Total Commitments	Amount left to	Estimated Total Funding	Cash Budget	(Under)/Over Spend	(Under)/Over Spend
	2009/10 £'000s	2009/10 £'000s	2009/10 £'000s	£'000s	For 2009/10 £'000s	spend £'000s	Required for the Year £'000s	2010/11 £'000s	£'000s	Section 106 £'000s
	2 0003	2 0003	2 0003	2 0003	2 0003	20003	2 0003	2 0003	2 0003	20003
ENVIRONMENT & PUBLIC PROTECTION	3,081.5	3,081.5	3,081.5	92.5	3.0	2,986.0	3,081.5	-	0.0	-
HOUSING	1,903.7	1,903.7	1,903.7	16.7	0.0	1,887.0	1,903.7	-	0.0	-
PLANNING & TRANSPORT	4,178.5	4,178.5	4,178.5	434.2	40.5	3,703.8	4,178.5	-	0.0	-
LEISURE & CULTURE	2,881.2	2,881.2	2,881.2	-87.7	85.2	2,883.7	2,881.2	-	0.0	-
SUPPORT SERVICES	147.2	147.2	147.2	27.6	50.0	69.6	147.2	-	0.0	-
TOTAL ENVIRONMENT & LEISURE CAPITAL PROGRAMME	12,192.1	12,192.1	12,192.1	483.3	178.7	11,530.1	12,192.1	0.0	0.0	0.0
Percentages				4.0%	1.5%	94.6%		0.0%		

# The following Equality Impact Assessment's were published during the quarter:

Building Control **Concessionary Fares** Road Safety Libraries - fair access and provision Libraries - Internet Use Policy Libraries - Resource Management Policy and Standards Cultural Strategy Community Arts and Heritage Services Community Arts Strategy Leisure Facility Management and Sports Development including Bracknell Forest Sports Development Strategy Housing & Council Tax benefits (Assessment, Payments, Fraud, Advice/Reception) Cemetery & Crematorium **Enforcement Policy** Waste Collection & Disposal Parks and Countryside Service

#### **Complaints received**

Stage	No. rec'd Q1	Nature of complaints (bulleted list)	Action taken and lessons learned (bulleted list)
New Stage 2	4	<ul> <li>Complaint against Landscape of lack of response to request for mowing/flower bed maintenance, the area in question having not been tended to since August 2007.</li> <li>Request for pre-application advices delayed</li> <li>Complaint against extensions which have been allowed under PD Regulations.</li> <li>Complaint about the erection of a tree house under General Permitted development</li> </ul>	<ul> <li>Letter send confirming that a team would be sent in to address the situation. An offer was made to meet on site to discuss the way forward.</li> <li>Discussions being held</li> <li>Letter sent by Director ECC to say that the development could be carried out under the new PD regulations.</li> <li>Director ECC attended a site visit to see the tree house and a response sent.23.4.</li> </ul>
New Stage 3	Nil		
New Stage 4	Nil		
Ombudsman	2	<ul> <li>Priority re-housing on medical grounds. The medical grounds cited do not meet the Council's criteria.</li> <li>Catalogue of issues dating back to 1989. Resident claims that BFC have failed to properly assist.</li> </ul>	<ul> <li>Advised LGO complaint can be logged off as of 01.06.09</li> <li>Response sent to LGO on 02.06.09</li> </ul>

#### Explanation of new complaint stages

Stage 1: Informal notification to, and attempt at resolution with, the team providing the service in question. Stage 2: More formal contact (in writing or by phone) with the manager or chief officer responsible for the service. Attempted resolution is by investigation and written response to the complainant.

Stage 3: Formal written complaint to the relevant director. Attempted resolution involves investigation by the director or appointee and written response to the complainant.

Stage 4: Formal written complaint to the Chief Executive, who decides whether the complaint has been dealt with appropriately at each of the previous stages. If not, a review panel consisting of two independent persons and a Council Member is convened, at which the complainant may be present. The panel makes recommendations to the Chief Executive on whether to uphold the complaint and what remedial action should be taken.

Local Government Ombudsman: If the complainant remains unsatisfied at the end of Stage 4, s/he may contact the Local Government Ombudsman, who will review the case and form a judgment as to whether the complaint should be upheld.

#### Internal audit assurances

(Where internal audit carried out with limited or no assurance)

Service area	Issues with limited or no assurance and remedial action to be taken
None	

# **Section Four: Forward Look**

#### **Environment & Public Protection**

#### **Emergency Planning & Business Continuity**

During the forthcoming quarter the focus will continue on preparedness for the swine flu pandemic. It is expected that the effects will become more severe in the autumn/winter time. This will include continued liaison with relevant service areas as appropriate and a revision of the current flu plan in light of the details learnt over the previous 2/3 months.

A Flood Risk Management Group has been established to work towards NI 189 (flood risk management). The group is currently at very early stages but is in the process of assessing the data that is available across service areas. The organisational need includes for all aspects of flood management, planning new development, managing systems and responding in a crisis. The Emergency Planning Officer is leading the group at present as we learn what new duties are to be imposed upon us.

The corporate business continuity plan has not yet been issued as it is awaiting input from IT. The Business Continuity Planning Group is to be disbanded and SRMG are to reassess how BC is managed within the organisation.

#### Environmental Health

The Building Research Establishment is to carry out a "Bespoke predictive housing stock modelling survey" for the Council in the next quarter. The results will inform our housing strategy insofar as it relates to the condition and needs of the private sector housing stock.

The outturn report for 2008-2009 and the Health and Safety Law Enforcement Plan 2009-2010 is to be reported to the Licensing and Safety Committee on 2 July 2009 to provide an opportunity for members to comment on its content prior to adoption for the year ahead. Meanwhile the outturn report for 2008-2009 and the draft Food Law Enforcement Plan 2009-2010 is to be reported to the Executive Member for Corporate Services and Public Protection on 17 July as an individual member's decision prior to its adoption for the year ahead and thereafter to full council on 23 September.

The need to continue to focus the antisocial behaviour associated with fly-tipping will continue and it is anticipated that there will be a continuing level of enforcement in respect of those caught breaking the law. Plans to deploy the Council's surveillance covertly have been put on hold pending the consideration of a report to the Panel.

The seasonal demand for help for the treatment for wasps is expected in the next quarter and with just the one officer priority is given to dealing with rats. Thereafter treatment is offered on a first come basis. Whilst the Borough continues to enjoy the benefits of having so many responsible dog owners the Dog Warden will be looking to raise the services profile at several public events over the coming months.

#### Highways Asset Management

Highway surface treatment programmes will be completed by mid-autumn and bridge strengthening projects will continue until the New Year.

Projects will be organised to collect and database additional and new information on the highway network assets to improve our asset management process. In particular this work will focus on the tracing, mapping and testing of Council owned street lighting cable networks and highway drainage systems.

#### Licensing

During the next quarter an Unmet Demand Survey will be completed to establish if there are sufficient licensed taxis within the Borough to meet the demand of customers. The report will also consider if there is sufficient work for the taxis presently licensed. The findings will be reported to the Licensing and Safety Committee in October and they will be asked to decide if we continue with the policy of issuing licences on demand or introducing a policy of restricting the number of licences issued.

Consultation on a Gambling Principles Policy for the Council will also be concluded within the next quarter. A report will then go forward to the Executive and Council on the proposed Policy which will be used in making decisions on licences for gambling premises within the Borough for the period January 2010 to December 2013.

Officers are working with Bracknell Forest Voluntary Action to produce an information pack on the organising of small community events. This pack will look at health and safety, licensing and other regulatory matters to ensure the event is safe whilst reducing the burden upon organisers.

Whilst attacks upon taxi drivers are rare within the Borough, officers are providing, with Thames Valley Police, conflict management training for taxi drivers. The training will focus upon early identification of signs of conflict and suggest ways by which the risk of conflict can be reduced and driver safety improved. This will assist the Council to achieve reductions in targets for violent crime and assault.

#### **Operational Support**

We are currently in the process of recruiting to a vacant post to support the secretarial and administrative side of the section. Two team leaders are coming to the end of their management training and our Modern Apprentice was successful in achieving her NVQ and being appointed to the clerical position in the team. The cross training continues with great success we now have six team members who can carry out NI195 surveys. We have started a programme of Data Cleansing which will form part of our ongoing work. The sections first SLA was produced with the inclusion of Landscape being completed soon.

#### Trading Standards & Services

The summer period is traditionally a busy period for the service in conducting a series of test purchases using children. This quarter we will be carrying out test purchases for alcohol and tobacco. This is a follow-up to work done in 2008 whereby we established a benchmark for the percentage of premises that sold tobacco. Subsequently officers have given further advice to retailers and provided a detailed guidance package for staff training. It is hoped that following this work the number of

sales will dramatically drop, thereby restricting children's access to both alcohol and tobacco.

As part of a national monitoring scheme officers will carry out 2 exercises to help inform the level of compliance in relation to claims of nutritional benefits of "value" foods and the claims of the environmental benefits of "bio fuels".

Last year the Council obtained a grant from the Office of Fair Trading to produce an education package for year 10 and 11 children on the pitfalls of shopping and consumer rights. Working with Learning through Action and a local school, a DVD featuring children experiencing problems buying goods and services was made. A learning pack was also developed in conjunction with local teachers which includes lesson plans and worksheets that complement the DVD. The pack is designed to raise awareness and improve children's knowledge of their legal rights, how to best approach a purchase and remedy matters if things go wrong. The pack has been successfully trialled at Easthampstead Park School and will be launched nationally at the Trading Standards Institute Conference at the beginning of July. All schools in Bracknell Forest will receive a free copy of the pack so that it can be used within the Citizenship Curriculum from September. Additionally over 100 copies have been distributed free to other local authorities and we have already received orders for additional copies for which a small charge to cover our cost will be made.

#### Cemetery & Crematorium

Following the decision of the Council to opt to abate the effect of mercury arising from cremations officers have started the tendering process. It is intended that the tender and installation process will be completed by March 2011. Once operational other Councils who have not joined the scheme are to be required to pay towards those that do, enabling the costs to be borne nationally in a more equitable way.

Work will continue over the summer to improve the site for visitors and the bereaved. It has been a continual struggle over the years to maintain the quality of the memorial rose beds. Landscape staff have received training from a rose expert recently and to assist a new irrigation system will be installed in July 2009.

A new ashes memorial area was created last year and work is now starting on landscaping the area so that it can be brought into use next year when it is estimated the existing area will be full. As part of this redesign and after many requests from bereaved families, we will create a children's burial area within the cemetery. This will create a focus for families who have suffered the loss of a child.

#### Waste & Street Cleansing

Another Be Green event is being held, in partnership with the Look Out in August. This follows the success of the event earlier in the Spring. A green cone sale is also planned for 22 August at Sainsbury's Bagshot Road.

Promotional signs are soon to be used on the sides of refuse vehicles (which currently promote garden waste collections) and will promote food waste reduction using the "Love Food Hate Waste" national imagery.

Following a condition audit around 130 rusty or damaged litter bins across the Borough are to be replaced or repaired. In addition more dual purpose recycling/litter bins also to be installed at appropriate sites in the borough.

Work to update and improve two of the public conveniences (Birch Hill and Napier Road Crowthorne) funded by this years capital programme should commence before the end of the summer. The refurbishment needs at the Bus Station and Brooke House toilets will be assessed after work at the other two sites has been ordered so that the amount of funds remaining can be allocated. These two toilets are more complex in their ownership and needs so the works needed are likely to be more comprehensive and expensive.

The official opening of Smallmead is scheduled for 7 July and the full reopening of Longshot Lane to the public on the 13 July. Waste has also started to be taken to Lakeside as part of the commissioning plan for this new plant. Accordingly all facilities planned to be used by the partnership will be in use in this quarter.

#### Landscape Services

Plans are underway to relocate the waste and cleansing and landscape teams together into offices at the depot previously occupied by BFH. A temporary assistant is to be employed for 3 months from July to undertake a thorough check of the landscape contract inventory and IT system to ensure accuracy and efficiency and to carry out general housekeeping and updating of the system.

Site visits are planned with the Landscape and Parks and Countryside managers at various green spaces in the borough which are Council owned to establish land use and maintenance requirements.

#### Leisure and Culture

#### <u>Leisure</u>

Work to implement smaller scale facility improvements are due to commence shortly, including the replacement of picnic benches at The Look Out Discovery Centre with eco-friendly recycled benches, gym equipment at Bracknell Leisure Centre, along with bunker work at the Downshire and a replacement feature planned for Xmas at Coral Reef.

Easthampstead Park Conference Centre is gearing up for it's busiest ever summer of wedding bookings, with effectively every Friday/Saturday and Sunday booked from late July until September, plus bookings for some 'small & sweet' midweek weddings adding to the popularity of this venue for wedding celebrations.

Coral Reef, Downshire Golf Complex and The Look Out are moving into the busiest half year periods.

#### **Libraries**

The summer reading challenge - Quest Seekers - kicks off this summer. This will encourage children to keep up with their reading while on holiday with a selection of rewards.

The Department for Culture, Media and Sport will publish the "The Library Service Modernisation Review" in Autumn 2009.

#### Arts and Heritage

Northern Parishes Arts Week – 26<sup>th</sup> to 30<sup>th</sup> October

Another celebration of arts for the communities in Binfield, Warfield and Winkfield

#### People's Museum with artist, Jon Lockhart

A collaboration between Arts and Heritage – enabling people in the 6 different parish and town council areas to examine objects which they value and explore issues around collections. This will result in a temporary display of art depicting their collections in March/April 2010

#### Crowthorne Carnival

Development of training for local people in partnership with the Carnival Committee. Arts Development has established a youth advisory team and will look at making an application for funding to support the development of an arts project for 2010.

#### Parks and Countryside

#### Play Builder

Funding of approximately £1 million has been provided by central government for 22 new play areas to be delivered over 2 years as part of wider work to improve physical activity and social interaction for children.

The Parks & Countryside Service is providing technical and design assistance to Early Years Childcare and Play in delivering significant new and improved play provision within the borough and further stakeholder participation is in place through a new Play Partnership including Parish and Town Councils.

#### Land Management Identifying

The process of assessing land management improvements continues both through the series of meetings chaired by Steve Loudoun and also in site visits involving Parks and Countryside and Landscape Services. This will help to define responsibility for a range of sites, and will feed through into new layers and embedded information in the GIS mapping system.

#### Small Land Sales

Working jointly with Corporate Property, the Parks and Countryside Service is setting up new administrative arrangements for managing enquiries for small land sales. This is in accordance with the Council decision made in February 2009.

#### <u>Housing</u>

#### Housing strategy

At its meeting on the 14<sup>th</sup> July the Executive will consider the final version of the Housing strategy and it accompanying action plan.

Following Executive's decision to purchase properties for homeless households and residential development land Property services have been commissioned to enter the market to indentify acquisition opportunities. It is expected that opportunities to purchase will be reported to Executive for their consideration in the third quarter.

#### <u>Homelessness</u>

Since mid June there have been no homeless households in bed and breakfast accommodation. At the time of writing there are 20 households in temporary accommodation a mixture of leased properties and Banbury road flats. There are

seven households who have been living in temporary accommodation for more than nine months. Subject to households maintaining satisfactory rent accounts over a three month period they will be nominated for permanent properties thus discharging the Council's Homeless duty.

A project team has been established to begin a review of the homelessness and housing advice service against the Audit Commission key lines of enquiry.

A tender will be let for emergency accommodation during the quarter. As the Council is not currently using bed and breakfast accommodation it is hoped that the tender will return keen prices.

#### Supporting people

A project group has been formed to review the Supporting people programme against the Audit Commission key lines of enquiry. The Supporting people commissioning body will meet on the 27<sup>th</sup> July to consider the review of services for homeless people and those with mental health problems.

Tenders will be let for the handyman service at the end of July. In addition tenders will be let for a framework contract for housing support service for people with learning disabilities.

#### Home ownership

Over ten application packs have been sent to applicants for the Council's cash incentive scheme. A new promotion of the home loan scheme will take place in September in line with shared ownership properties that will be available in the town centre.

#### Choice based letting

During the second quarter the new computer system will be written to reflect the Council's recently agreed allocation policy. This will entail the drafting of procedures that will reflect the policy so that they can be written into the new system in terms of work flow. There will be articles in Town and country highlighting the introduction of the BFC Mychoice and towards the end of the quarter work will take place on recording a film for the community television.

A project group has been established to review the allocation service against the Audit Commission key line of enquiry.

#### **Benefits**

The benefits service will be responding to the recommendations from the Overview and scrutiny working party review. A report will be presented to the Executive at its meeting on the 15<sup>th</sup> September which will include the improvement plan for 2009/10 including the recommendations from the working party.

The benefit service will have completed the annual benchmarking exercise by the end of July and the results can be expected by the end of August. During July the audit commission will be undertaking an audit of the subsidy determination and data quality for the benefit service. A new telephone monitoring system will be implemented from the end of August. This will provide real time information on calls handling and allow calls to be checked for quality of response.

Following purchase of the Mosaic data base the system will go live in August and will be used to enable targeted benefit take up campaigns. The service has scheduled an outreach event at princess Square in Bracknell town centre on the 27<sup>th</sup> August. There will be monthly benefit surgeries in Sandhurst and Owlsmoor.

The recruitment for the new benefit staff structure will be complete by the beginning of September.

#### Forest care

During the next quarter forest care will be implementing its marketing strategy and using the Mosaic database to target implementation.

Forest care will be tendering for two new pieces of monitoring work.

The un-interrupted power supply will be replaced to provide disaster recovery in the vent of a power outage.

#### Performance & Resources

#### Finance

In addition to the day to day duties the main task in the quarter is starting the budget monitoring on the 2009/10 budgets.

#### Human Resources

We will be performing a recruitment audit at the Leisure Centres and rolling out the safeguarding training to a further 100 employees.

It is expected that management will confirm the permanent restructure of the Leisure and Culture and Environment and Public Protection divisions following the recent reorganisations in Landscaping.

The team will continue to work on the customer services development plan and workforce plan. This will include running 4 letter and e-mail writing workshops for staff writing regularly to the public. The next Management Network event on Conflict management for is scheduled for September.

We will be recruiting for the key role of Cemetery and Crematorium Technician and there are a number of current difficult cases which we will continue to work on.

#### Administration

DMT agreed that a capital bid should be put forward to transfer Idox to the new Corporate EDRMS solution, Opentext. The DMS supervisor will continue to work with the Head of Business Systems to achieve this. The Admin team will respond to all the usual demands, as well as admin support for South Hill Park's restoration project and the tree team's TPO review.

#### **Business Systems**

By 2011 the Council's website must meet the requirements of the Disability Discrimination Act including online web products such as Public Access and Heritage on line being WAI 'AA' compliant. As a result of a review by the Corporate IT web team, the department's web team will begin determining the work needed to ensure the department's online products meet these standards.

Besides day to day mapping and data capture work for the department, the GIS team will look at how we can use the new version of the GIS software installed on the GIS test system to develop GIS applications that meet specific business need. We will issue a questionnaire asking officers about their future GIS requirements at Bracknell Forest. We will use the answers to inform the future replacement of the bespoke GIS intranet tool 'GIS Live.'

We will upgrade the planning IT system in quarter 2 and start work on the second phase of the supporting people project. This phase will enable providers to update their client details via the web rather than officers having to make the changes in the back office. We will install an interface between M3 and the Animal Movement Enforcement System, a national database held by DEFRA. This will BFC to pass data electronically to DEFRA.

#### e+ Smartcard Programme

We will carry on holding visits with out Council's in the expectation they will buy our SmartConnect Site Licences. We hope Barking and Dagenham will take out a SmartConnect Site Licence and Kent will visit us in late July

We will pilot SNAPI – a Special Needs Application changing font's, language etc. on Bracknell Library's public access PCs this summer.

We will plan to use the e+ card to allow Social Care PLD clients on Direct Payments streamlined access to leisure services including The Look Out and Coral Reef

We will produce the 2009/10 Discount Directory. Over 180 businesses have signed up for 2009/2010. This is about 30 more than last year despite many businesses previously participating in the scheme having closed.

#### **Contracts**

We will review the PQQ returns for the Engineering Consultancy Contracts in the period. We will advertise the Car Parks contract in the quarter and expect to appoint a consultant to help us design the Cremator works.

#### **Equalities**

We will publish further EIAs from new strategies or policies in the quarter and prepare for our meeting with the Bracknell Forest Minorities Alliance on 1 October.

#### **Business Continuity**

We will provide representation on the new Flu Management Group ensuring the Department is ready for any further spread of swine flu during the autumn.

#### Planning and Transport

#### Building Control

We were fortunate to win work with Waitrose involving redevelopment of a section of the site and this is due to start shortly. Communication is underway with the developer of a proposed housing site in a school grounds and it is looking positive that we will win the project if it is given the go-ahead by Councillors.

There is the possibility that time recording will begin within the section to allow for the implementation of a risk assessment scheme mentioned previously, however, due to the fact that we are still short staffed with long-term illness, this may be delayed until later in the year.

#### Land Charges

It is hoped that there is a recovery in the numbers of searches undertaken but this means that the housing market needs to recover and there appears to be no sign of that at the moment.

#### Climate Change Action Plan

The Council's Climate Change Action Plan will be reviewed and updated in October 2009, one year after its first publication.

#### Climate Change Indicators

Climate change indicators still to be reported are:

NI185: carbon dioxide emissions from local authority operations, and

NI194: air quality - % reduction in NOx and primary PM10 emissions through local authority's estate and operations.

Both of these will be reported to Defra by the end of July 2009

NI186: per capita reduction in CO2 emissions in the LA area. The data for this indicator is gathered centrally and will be published by DECC in September 2009.

#### Climate Change Partnership

The Climate Change Partnership is planning to meet other theme partnerships to discuss their climate change roles.

#### **Development Management**

Key tasks in the coming months are:

- Balancing the pressures of falling applications and income against the rising numbers of complaints from the public relating to breaches of planning regulations.
- Refining the improved arrangements introduced in the Q4 08/09 for dealing with Corporate projects,

- Continuation of work to ensure the completion by the end of September of the electronic capture of planning micro-fiches.
- Extension of new procedures for S106 agreements
- Establishing a service user panel and other initiatives to ensure greater customer focus within the service.
- Capture electronically the last outstanding planning documents (former Berkshire County records and Enforcement records), this work was delayed due to IT issues in the Q4 08/09 and the capacity of the DMS team.
- To move towards a proactive approach tin dealing with breaches of planning regulations.
- Continued involvement in the CLG Development Management Project.
- Work closely with the Planning Policy Section in the formulation of planning policy documents.

On the development front the Bracknell Town Centre remains the key priority for the service but the activity continues to be centred on proposals for a number of 3<sup>rd</sup> party sites. During the coming quarter the Secretary of State will announce his decision of the in respect of the Staff College appeal heard at a public inquiry which closed in April 2009.

#### Spatial Policy

Officers are drafting a revised Local Development Scheme (LDS) which will be submitted for approval to Government Office for the South East by September. The revised LDS will set out the policy development programme, including how the Council intends to move forward to implement the South East Plan and in particular how we will plan for the higher housing figures allocated to Bracknell Forest. We anticipate a lot of dialogue between the spatial policy officers and site promoters and infrastructure providers to determine what sites are indeed right for future development and what is the necessary infrastructure to support the planned growth we have been allocated.

A consultation draft of the Character Area Assessment Supplementary Planning Document will be agreed by the Executive with consultation running from July through to September. The Streetscene Supplementary Planning Document will also be progressed towards a revised consultation period of early 2010. To support the options for planning for future housing development, the Strategic Housing Land Availability Assessment will also be substantially completed. This document looks at all existing opportunities and proposals for housing and assesses their potential for delivery over the next 20 years. Progress on setting clear guidance for development at Amen Corner and North Bracknell will also be made as officers continue to work closely with major landowners to move the allocated development areas forward.

The Thames Basin Heaths Strategy will be developed for consultation for the following quarter, incorporating necessary requirements for sub-regional cooperation in the management of open spaces providing mitigation for the Heaths and will look to set a new levy for new development to contribute where they are unable to offer open spaces as mitigation space. Whilst s.106 activity is down, officers remain busy monitoring implementation at Jennets Park, The Parks and Wykery Copse, as well as contributing to 3<sup>rd</sup> party agreements for the town centre.

#### Transport Management Section

Traffic and Safety Group

#### Casualty Reduction

Detailed design will be completed on the following local safety schemes:

- Wildridings / Easthampstead
- Peanut Roundabout
- Mini Roundabout Review

Other Traffic Management Schemes:

Feasibility and design work will be undertaken on the following Traffic Management Schemes:

- Pitts Bridge Traffic Signalisation
- Maidens Green Crossroads Commence negotiations with land owners
- Long Hill Road speed management
- Works arising from the speed limit assessment of 'B' classified roads
- Gateways phase 1

#### Traffic Regulation Orders (TRO):

The latest on-street parking restriction TRO will have been advertised and any objections received will have been assessed.

The Ascot heath 20mph zone TRO will have been advertised and any objections received will have been assessed.

Road Safety Education, Training & Publicity The following Education, Training and Publicity activities will have taken place:

- 'Motorwise' a day event for pre drivers. A selection of road safety workshops and practical driving.
- Summer cycle training, piloting 'Bikeability' courses. The first National Standard courses to be run in the borough.
- Driver Awareness Activities (with Thames Valley Police) providing education to drivers who exceeded the speed limit but were below the level for prosecution, drivers (and their passengers) not wearing seatbelts and and/or using mobile phones
- Summer drink/drug drive and fatigue campaign. Concentrating on business community.

#### Transport Implementation Group

Work will begin on two corridor studies, the A322 and the A329, investigating possible improvements.

Major improvement works to the Bracknell Railway Station forecourt will start, with an expected completion in late autumn.

Preparation work will be undertaken in order to launch a consultation on the Council's Sustainable Modes of Travel to School Strategy in September

The annual Car Free Challenge to local businesses will take place in September

A bid for Kickstart funding will be made for improvements to Sunday services in Bracknell town.

#### Engineering Projects and Adoptions Group

Construction is due to start on a number of schemes in the next quarter including ;

- Safe Routes to School improvements at a number of high priority schools including Ascot Heath
- Bracknell Railway Station forecourt improvements
- Aysgarth Footway/Cycletrack
- Market Street Puffin Crossing

# Annex A: Staffing information

### Staffing Levels

	Staff in Post	Staffing Full Time	Staffing Part Time	Total Posts FTE	Vacant Posts	Vacancy Rate
Directorate	11	10	1	10.68	0	0%
Environment & Public Protection	64	52	12	60.17	6	8.57%
Housing	61	53	8	57.95	9	12.86%
Leisure & Culture	436	213	223	313.11	45	9.36%
Performance & Resources	36	29	7	33.26	2	5.26%
Planning & Transportation	82	64	18	75.11	11	11.83%
Department Totals	690	421	269	550.28	73	9.57%

Overall the vacancies remained the same this quarter. Directorate and Performance & Resources vacancies decreased this quarter. Environment & Public Protection, Housing, and Planning & Transport increased and Leisure has remained the same.

This quarter, we successfully recruited hard to fill posts including Cemetery & Crematorium Manager, Emergency Response Officer, Housing Enabling Officer, Benefits Assessment Officer and Programme and Project Manager. We also successfully recruited in Leisure, including an Assistant Maintenance Manager and Fitness Manager.

#### Staff Turnover

For the quarter ending	30 June 2009	2.36%
For the year ending	30 June 2009	13.4%

Total turnover for BFC, 2008/09: 13.7% excluding schools and BFH Total turnover for local authorities in nationally 2007/08: 15.2% (Source: Chartered Institute of Personnel and Development survey 2008)

There were 16 leavers this quarter, which is a decrease of 6 on last quarter and 9 on the previous year's quarter. Of those leavers, 1 was dismissed through Sickness Capability, 1 didn't pass their probation, 4 retired and the remaining 10 resigned.

Quarterly Staff Turnover was down this quarter by 0.81% compared to last quarter, and by 1.69% compared to this time last year. Annual turnover is down by 1.69% compared to last quarter and by 5.67% compared to this time last year.

This could be attributed to the current economic climate and the desire for people to stay in stable jobs and environments. Public Sector jobs are considered to be one of the most stable environments to be working in at this time.

#### Sickness Absence

#### Staff Sickness (1 April – 30 June 2009) Figure 1. Total Sickness by FTE

Section	Total staff FTE	Quarter 1 Number of days sickness	Quarter 1 average per employee (FTE)	2009/10 projected average per employee (FTE)	
Directorate	10.68	3.5	0.33	1.32	
Environment & Public Protection	60.17	230	3.82	15.28	
Housing	57.95	108.5	1.87	7.48	
Leisure & Culture	313.11	748.5	2.39	9.56	
Performance & Resources	33.26	69	2.07	8.28	
Planning & Transportation	75.11	113	1.50	6.0	
Department Totals (Q1)	550.28	1272.5	2.31		
Department Totals (08/09)		1272.5		9.22	

Comparator data	All employees, average days sickness absence per employee
Bracknell Forest Borough Council 08/09	5.67 days
All sectors employers in South East 2008	7.6 days
(Source: Chartered Institute of Personnel and Development survey 2008)	
BVPI figure 08/09	7.43 days per FTE

The above figure of 1272.5 days includes 18 employees with long term sickness, which totals 734 days for the quarter. This accounts for 57.7% of all absence which is an increase on last quarter. This included:

11 employees in Leisure and Culture – 353 days

- 1 employee in Housing 59 days
- 4 employees in Environment & Public Protection 200 days
- 1 employee in Performance & Resources 61 days
- 1 employee in Planning & Transport 61 days

Of these employees, 5 are now back at work, 1 has been dismissed through Capability, 2 are related to an accident in a works vehicle (Landscape) and 1 has resigned. The 9 cases are being managed through occupational health and performance improvement procedures.

The total number of sickness days this quarter has increased by 46.5 days compared to last quarter, and by 372.5 since the same quarter last year. This increase is largely noticeable in Performance & Resources where sickness has increased by 20.5 days and Planning and Transport where sickness has increased by 53 days compared to last quarter, both of which are mainly attributable to 2 employees who are on long-term sick.

# **Annex B: Financial information**

	Net Original Budget	Virements & Budget C/fwds	Current Approved Budget	% Spend to Date	Departments Projected Outturn	Variance Over/(Under) Spend	Variance This Month	Varia Suppo by Cl
	2009/10	Criwus	Budget	Date	Outturn	Spend		-
		c000	c000		cooo	c000	5000	
	£000	£000	£000		£000	£000	£000	
Director of Environment, Culture & Communities	470		470		470			
Director and Support Training, Marketing, Research & Development	173 25	0	173 25	17.3 0.0	173 25	0 0		
	198	0	198	0.0	198	0	0	
Chief Officer Leisure & Culture								
Archives	136	0	136	2.2	136	0		
South Hill Park	554	0	554	15.2	554	0		
Community Arts & Cultural Services Community Centres	113 93	25 0	138 93	4.3 11.8	138 93	0		
Parks, Open Spaces & Countryside	2,148	19	2,167	0.3	2,167	0		
Environmental Initiatives	205	0	205	14.1	205	Ő		
Sports Development & Community Recreation	122	0	122	-8.7	122	0		
The Look Out	184	0	184	-5.8	184	0		
Edgbarrow / Sandhurst Sports Centres	173	0	173	7.9	173	0		
Bracknell Leisure Centre / Coral Reef	988	0	988	255.6	988	0		
Harmanswater Swimming Pool Easthampstead Park Conference Centre	18 -243	0	18 -243	-2.5 115.4	18 -243	0		
Horseshoelake Water Sports	-243	0	-243	-3.0	-243	0		
Downshire Golf Complex	-165	Ő	-165	-6.9	-165	0		
Libraries	1,878	0	1,878	6.2	1,878	0		
	6,230	44	6,274		6,274	0	0	
Chief Officer Environment & Public Protection	0.057	•	C 057		C 057	•		
Waste Management Street Cleaning	6,857 1,133	0 90	6,857 1,223	1.3 7.7	6,857 1,223	0		
Closed Circuit Television	1,133	0	108	0.0	108	0		
Highway Maintenance (Including Street Lighting)	4,488	-70	4,418	7.3	4,418	0		
On/Off Street Parking	-697	0	-697	57.1	-487	210	<b>210</b> a	1
Easthampstead Park Cemetry and Crematorium	-525	0	-525	20.8	-525	0		
Environmental Health (Including Pest and Dog Control)	784	0	784	18.0	791	7	7 k	)
Trading Standards (Including Licensing) Emergency Planning	385 103	64 0	449 103	10.5 13.6	449 103	0		
Bracknell Market	0	0	0	0.0	0	0		
Landscape Holding Account	-174	Ő	-174	-94.3	-174	Ő		
Other	199	Ō	199	7.0	199	0		
-	12,661	84	12,745		12,962	217	217	
Chief Officer Planning & Transport								
Transport Policy, Planning and Strategy	618	-46	572	-14.7	572	0		
Traffic Management and Road Safety Public Transport Subsidy including Concessionary Fares	771 1,211	0 372	771 1,583	7.3 10.0	771 1,583	0		
Building Control	-10	0	-10	140.0	-10	0		
Development Control	215	-52	163	8.6	163	0		
Planning Policy (Including Local Transport Plan)	836	87	923	8.7	923	0		
Local Land Charges	-110	0	-110	10.9	-75	35	<b>35</b> d	>
Other	117	0	117	6.0	117	0		
Chief Officer Housing	3,648	361	4,009		4,044	35	35	
Housing Options	297	-2	295	20.3	295	0		
Strategy & Enabling	360	0	360	12.5	360	ŏ		
Housing Management Services	-37	0	-37	62.2	-37	0		
Forestcare	109	0	109	-35.8	109	0		
Supporting People	152	0	152	-403.9	152	0		
Housing Benefits	418	0	418	-59.6	418	0		
Genaral Grants, Bequests & Donations Other	17 30	0	17 30	-17.6 3.3	17 30	0		
-	1,346	-2	1,344	5.5	1,344	0	0	
Chief Officer Performance & Resources	.,	-	.,. 14		.,• /4	Ū	-	
Departmental Management	594	0	594	16.2	594	0		
Departmental Support Services	1,190	100	1,290	17.0	1,290	0		
Departmental Personnel Running Expenses	88	0	88	2.3	88	0		
Departmental Office Services Running Expenses Departmental IT Running Expenses	191 255	0	191 255	1.0 21.6	191 255	0		
Smartcard	255 72	0	255 72	-21.6 -25.0	255 72	0		
	2,390	100	2,490	20.0	2,490	0	0	
Total Cash Budgets	26,473	587	27,060		27,312	252	252	
Non Cash Budgets								
FRS17	885	0	885		885			
Corporate / Departmental Recharges	3,343	0	3,343		3,343			
Capital Charges	<u>3,483</u> 7,711	0	<u>3,483</u> 7,711	-	<u>3,483</u> 7,711			
	7,771	0						
	34,184	587	34,771	-	35,023	252	252	
TOTAL ENVIRONMENT & LEISURE SERVICES	• .,.• .			-				

# Virements, Budget Carry Forwards:

Note	Total	Explanation						
	£'000							
	0	Virements Previously Reported						
1	57	2008/09 additional pay award of 0.3%.						
2	25	A budget carry forward from 2008/09 was approved to complete the LPSA2 work relating to community cohesion in the sum of £25,000.						
3	19	A budget carry forward from 2008/09 was approved to complete the work updating the Tree Preservation Order's in the sum of £19,000.						
4	0	There is a budget for £70k in Highways Maintenance which is part of the £100k that was given in the last financial year for Enhancing the Environment. The Chief Officer for Environment and Public Protection has requested that this be put back into the same budget as the other £30k which is under Street Cleansing.						
	20	There is £20k to be received from the LABGI receipt for Minor works from Non departmental budgets. This is to be transferred in to the Environmental Enhancements budget within Street Cleansing.						
5	64	A budget carry forward for £64k was agreed for the Mobile Working project from 2008/9.						
6	-46	Return of budget for Transport Development Officer post, budget originally vired for progression of Town Centre redevelopment scheme.						
7	224	The Section 106 Agreement for Peacock Farm, agreement number 6367, allows for bus services to be provided between this area and the Bracknell bus and rail stations. A contract was let for this service the sum payable for 2009/10 is £224,154, a virement is therefore required to reflect this. Under the terms of this agreement it is necessary to claim the cost of this service from the developer at specified intervals, this is being carried out.						
	122	The Section 106 Agreement for the Staff College site, agreement number 6366, allows for bus services to be provided to and from this development. A contract was let for this service and the sum payable for 2009/10 is £122,188, a virement is therefore required to reflect this.						
	26	The Section 106 Agreement for the Church Hill House site, agreement number YN183, is for public transport serving the development. Due to the road layout it is not possible to get a bus through the site, however there are two supported bus routes within walking distance of the site. A virement in the sum of £26,000 is therefore required to reflect this.						
8	-52	Return of budget for Planning Officer post, budget originally vired for progression of Town Centre redevelopment scheme.						
9	87	A budget carry forward from 2008/09 was approved to complete the work on the Local Development Framework (LDF) in the sum of £87,000.						
10	-2	Invest to Save scheme at Banbury Flats for windows and doors. Increase to rents budget to pay back the cost of the works.						
11	43	Virement from Structural Changes Fund for appointment of a Programme and Project Manager on a two year contract commencing 18 May 2009. The post will support the letting of a number of contracts within the department. The full year virement is £49k.						
	587							

Budget Variances:

(please see over)

Note	Reported	Explanation
	variance	
	£'000	
	0	Variances Previously Reported
а	210	<b>On/Off Street Parking</b> - To the end of May the usage figures for all the Car Parks are down on last year. To the end of May we are projecting a shortfall of income from Cash sales of approx £153k. It is hoped that during the financial year this will improve. The sales of season tickets is also down in both the High Street and Charles Square Car Park. £60k of this is as a result of Bracknell and Wokingham College not renewing their 5 day Quarterley tickets for Charles Square Car Park, they had 63 tickets costing £313.04 per quarter = £59164.56 over the remainder of the financial year. The total projected income for the Car Parks for 2009/10 is approx £210k shortfall.
b	7	<b>Pest Control -</b> The projected shortfall of £7k is based on the fact that the busy summer period was previously covered by 2 operatives and there is now only one, this limits the volume of calls which can be responded to. Also premises with complex access arrangements are making it more time consuming for one operative to attend thus reducing the number of calls attended in the day. The number of wasps has also declined dramatically in the past year mainly due to unusually wet weather in the early part of the financial year.
c	35	Local Land Charges - Under the new regulations covering Local Searches which came into effect from April this year, the Council is now only able to make charges that cover the actual costs of running the service. This has meant the new charges are £102 for Residential & £107 for Commercial as opposed to the £130 & £150 previously charged. Based on the estimated number of searches for 2009/10, this will result in reduced income of approximately £35,000. However, it is hoped that since the cost of a full search will be lower the differential between this and the cost a Personal Searcher charges will be reduced and therefore more solicitors etc. will use a full search. The additional income that we receive for a full search rather than a Personal Searcher will be £91, therefore we will need 25% of the Personal Searches to become full searchs to make up this shortfall.
		However, if this is the outcome although this will generate additional income it will mean the new account would be in surplus for 2009/10 and therefore the Council's charges would need to be changed in 2010/11 to reflect this. This pressure will therefore be an ongoing one. The situation will be closely monitored and further information will be reported once we can see a trend developing on the split between full and personal seraches.
	252	Total

# Annex C: Corporate strategic risks owned by Director of Environment, Culture & Communities

Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
Demographic and socio economic changes	6, 7, 9, 11, 12, 13	B2	<u>Migration</u> Short term impact of migration on housing addressed through the provision of bed and breakfast accommodation.	Migration Revised Homelessness and Bed and Breakfast Strategy has been developed and has been approved.	Ongoing	×	Updated comments to follow under separate cover.
			Housing Planning procedures mitigate impact of unplanned housing development.				
68				Housing Housing Strategy and emerging planning policies relating to housing will be considered in the Spring	Ongoing		Updated comments to follow under separate cover

Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
69				Planning – TRL / Former RAFStaff CollegeThe Council has raisedobjections which resulted inplanning application being turneddown. The Developer's appealwill only be successful if they canset out reasons justifying thedevelopment, satisfactorilyaddress the Council's objectionsto the scheme and demonstratethe scheme would not adverselyaffect the community.Should the appeal be upheld, theDeveloper would be expected towork with the Council to addressareas of concern.	31/3/09		Appeal decision awaited – likely date mid summer 2009.
Demand Led Services	5, 6, 7 & 9	B2	Benefits Additional resource is purchased to address high levels of applicants by outsourcing processing of benefits applications.	Benefits Level of applications will continue to be monitored and processing outsourced where necessary.	Ongoing	✓	Updated comments to follow under separate cover

Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk Target date		Progress on further action to address risk	Q1 2009/10 – Update Commentary
			Homelessness Use of bed and breakfast accommodation. Loans provided for deposits to encourage take up of private accommodation.	Homelessness Increasing flexibility through revised Homelessness and Bed and Breakfast Strategy. Additional £300k to be released to purchase properties and lease more properties as a more cost effective alternative to bed and breakfast accommodation.	Ongoing		As of June 2009, there were no people in Bed & Breakfast in the Borough. Updated comments to follow under separate cover
70				Under the revised Strategy the provision of loans is to be extended to provide loans for the first month's rent for private accommodation to further encourage take up of private accommodation.	Ongoing		New policy implemented and has reduced homeless demand.
Town Centre	1, 11, 13	B2	Monitoring Monthly meetings now being held with Legal and General and Schroders	<u>Monitoring</u> Establishing financial monitoring system with Bracknell Regeneration Partnership	Ongoing		Monitoring meetings with BRP now established
			Regular reporting to Bracknell Town Centre Regeneration Committee Monthly meeting of Steering Group monitors situation on workstreams.	Risk Management Risk register currently being developed for the town centre regeneration project	Ongoing		Updated comments to follow under separate cover

Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
				Strategy Regeneration Plan is currently being reviewed in the light of the economic downturn	Ongoing		Updated comments to follow under separate cover
				Planning Developing a protocol for 3 <sup>rd</sup> party applications followed by exploration of a PPA to cover BRP reserved matters applications.	Ongoing		Updated comments to follow under separate cover
Projections	10	B2	Fees and Charges at Leisure Centres and Downshire Golf ClubThese are reviewed on an annual basis. Prices are set based on what the market will bear.Income Projections at Leisure Centres and Downshire Golf Club Demand estimated based on previous trends and taking into account expected economic downturn.Promotions/ Marketing Impact of economic downturn to be mitigated by enhanced marketing and promotions where considered appropriate following cost-benefit	Revenue Optimisation PWC have now completed their review of revenue optimisation across the Council. Action is now being taken to review the results to establish which are the valid areas for further income generation. The Director of ECC and Head of Finance are reviewing the report to interpret and analyse the findings and recommendations and will seek further clarification from PWC where necessary.	31/12/08		There are likely to be mounting pressures on income received from customers paying for Leisure Services as the general economic conditions worsen.

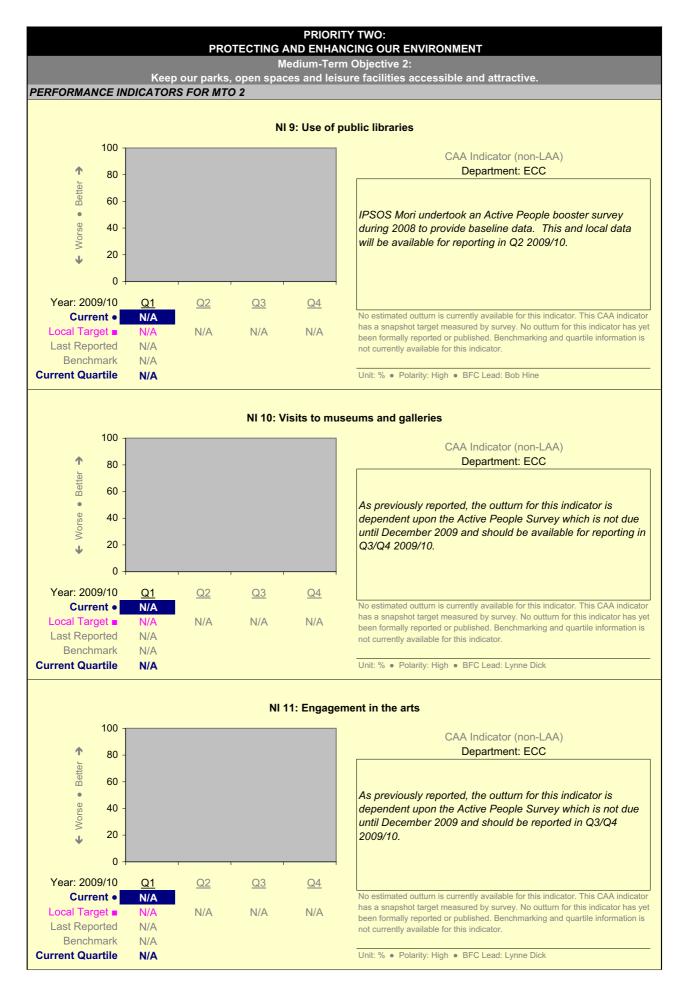
Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
72			<ul> <li>analysis, for example 2 for 1 offers.</li> <li><u>Easthampstead Park Conference</u> <u>Centre</u></li> <li>Weddings are arranged a long time ahead. Hence wedding functions and income from weddings is committed a long time in advance so weddings are already booked for the next year. Marketing and promotion is undertaken to maximise future income.</li> <li>Conference income is declining due to the fall in the number of delegates attending. This is being mitigated by reducing costs. Maximisation of income is sought through catering and bar sales to mitigate fall in delegates.</li> <li><u>Planning Applications/Land</u> <u>Searches</u></li> <li>These have fallen. Given that the Council cannot increase volume of applications and searches, the reduction in income will be mitigated by reducing costs.</li> </ul>	Planning Applications/Land Searches Should surplus capacity arise, would consider option of offering planning and land search services to other Councils in the area who may be under resourced.	Ongoing		Updated comments to follow under separate cover

Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
Programme Management Capacity	1, 6 & 10	C2	Project Management Project managers are appointed with responsibility for delivery and project boards established for individual projects with responsibility for overseeing project delivery , for example restoration of South Hill Park Grounds, Choice Based Lettings	South Hill Park Grounds Lottery funding has been provided for this. Heritage Lottery Fund requires completion of returns on delivery against plan in accordance with the conditions of the funding.	Ongoing		The Stage 2 application was submitted by the required deadline of the end of March. The Council has received a verbal indication that our application has been successful. We are awaiting formal written confirmation on the assumption we have been successful. The next phase of the project will require a significant procurement exercise.
73			Project MethodologyCouncil project methodologyprinciples applied to all significantprojects.Project MonitoringProject progress in monitored inaccordance with Council projectmethodology.	<u>Choice Based Lettings</u> This is supported by a Member Steering group who have specified that a project specific risk matrix be developed and monitored	Dec 2008 and ongoing		Updated comments to follow under separate cover
			Updates on significant variances on major projects are included in quarterly Performance Monitoring Reports which are presented to the Overview and Scrutiny Panel by the Director of ECC and also distributed to the Chief Executive and all Executive Members.				
			Progress on the Capital Plan which cover capital projects is discussed at ECC DMT, for example the Choice Based Lettings Project.				

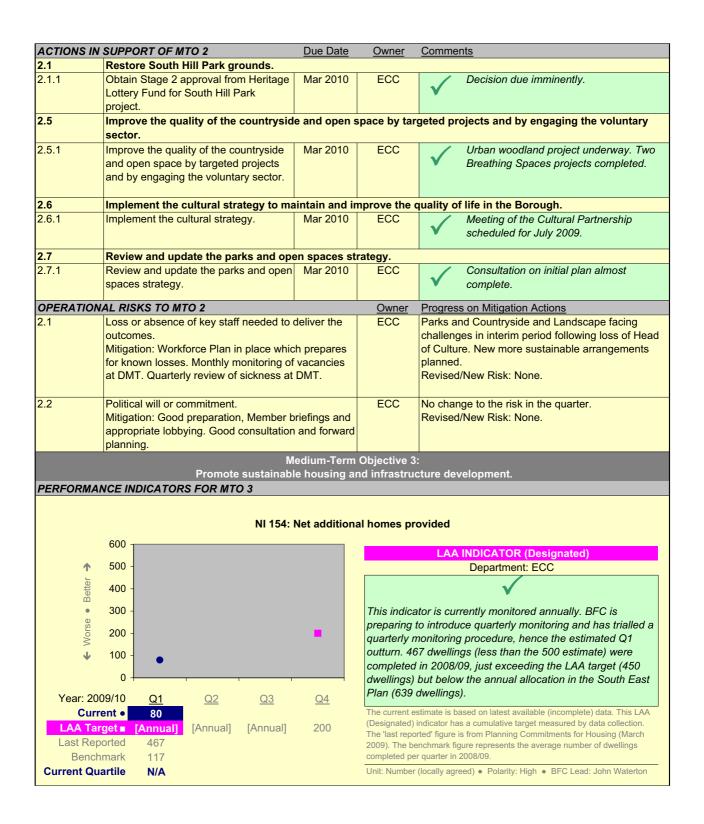
Risk – Short name	Link to MTO	Risk Score	Actions already in place	Further actions to address risk	Target date	Progress on further action to address risk	Q1 2009/10 – Update Commentary
South East Plan	3	B2	Core Strategy in place. Robust "Limiting the Impact of Development" policies. Effective enforcement policies. S106 agreements in place. Regular communications. Member input to Regional Planning Processes.	Reviewing and Implementing review Local Development Scheme. Preparation of Development Management Development Plan Document Partial review of Core Strategy Continued Member involvement at regional and national level.	Ongoing		
Potential failure of key contractors 74	10	D2	<ul> <li>Ringway (highways and street cleansing)</li> <li>SITA (waste collection)</li> <li>WRG (waste disposal) performance under regular review at both an operational and strategic level. Payments made in arrears and contracts provide for non performance.</li> </ul>	None	Ongoing		No current issues with contractors.

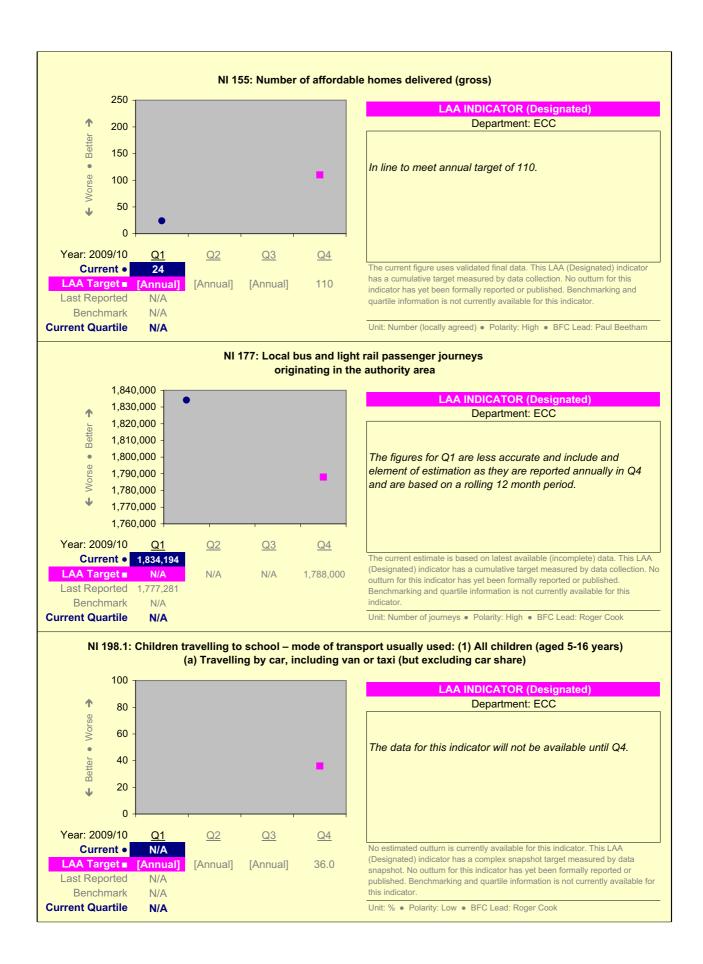
# Annex D: Performance against Indicators, Actions and Risks

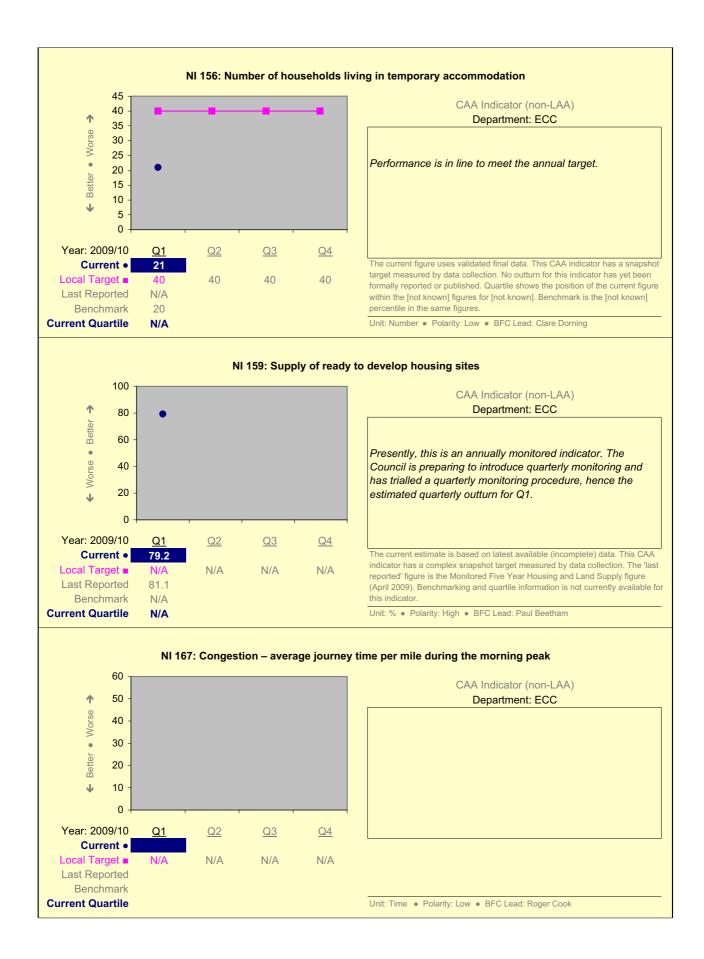
		PRIORIT	Y ONE:	
		NTRE FIT FO		
		ledium-Term		
ACTIONS	Build a Bracknell	Due Date	e that reside Owner	Comments
1.2	Deliver 200 new homes in and around			
1.2.1	Deliver 29 new affordable homes on sites within the periphery of the town centre.	Mar 2010	ECC	Units still scheduled for delivery in this financial year.
1.3	Improve access to the new town cent junction improvements, and more but			ve new parking facilities, a major package of ride" scheme.
1.3.1	Improve the junction at John Nike Way.	Feb 2010	ECC	Construction under way and ahead of programme at end of quarter
1.3.2	Enhance the station forecourt at Bracknell.	Dec 2009	ECC	Legal negotiations still in progress over land acquisition at end of quarter
1.3.3	Develop a residential parking strategy.	Mar 2010	ECC	Prompts for implementation being delayed means that the strategy will be high level.
1.3.4	Develop an urban traffic management control strategy.	Mar 2010	ECC	Initial feasibility study now commissioned and early discussions with UTMC industry providers. Current year target is to identify an incremental strategy - tailoring the level of UTMC capability to local needs.
1.7	Assess options for future accommod	lation for libr	ary, democ	ratic function, customer services and offices.
1.7.1	Undertake improvement works at Bracknell library.	Dec 2010	ECC	Improvements have begun to take place through the Planned Maintenance Programme.
OPERATI	ONAL RISKS TO MTO 1	•	<u>Owner</u>	Progress on Mitigation Actions
1.8	Commercial/ financial market deteriorat Mitigation: Financial monitoring with BR steering group.		ECC	Meeting regularly with BRP to progress alternative plan. Revised/New Risk: None.
1.9	Loss or absence of key staff needed to outcomes. Mitigation: Workforce Plan in place whic for known losses. Monthly monitoring of at DMT. Quarterly review of sickness at	ch prepares f vacancies	ECC	No key staff lost in the quarter. Revised/New Risk: None.
1.10	Political will or commitment. Mitigation: Good preparation, Member b appropriate lobbying. Good consultation planning.		ECC	No major problems in the quarter. Revised/New Risk: None.
1.11	Lack of available funding from the Hom Communities Agency. Mitigation: Meeting with investment dire with a view to agreeing an investment p Borough.	ctor of HCA	ECC	No change to the risk in the quarter. Revised/New Risk: None.
1.12	Construction costs higher than budget. Mitigation: Accurate specification, partn	ership work.	ECC	Revised/New Risk: None.

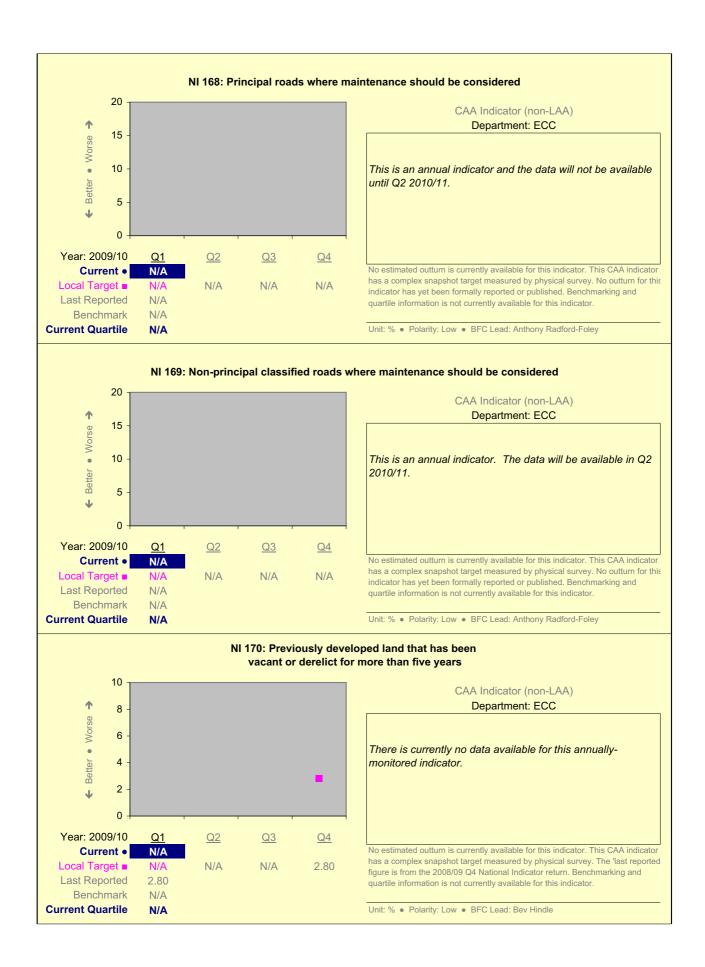


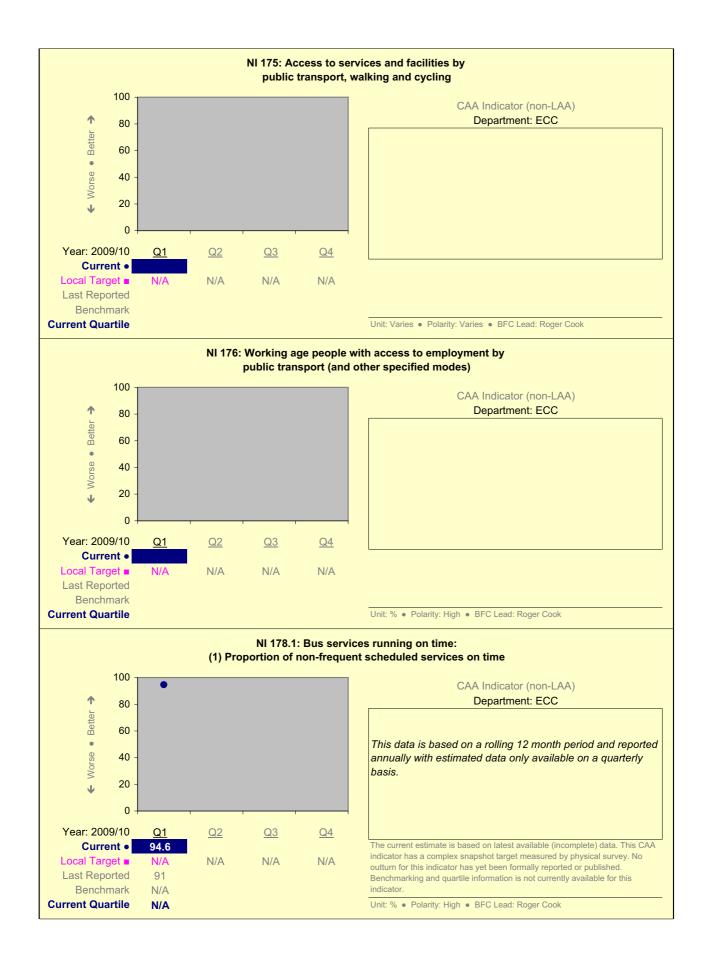
Performance Monitoring Report - Environment, Culture & Communities - 2009/10 Quarter 1





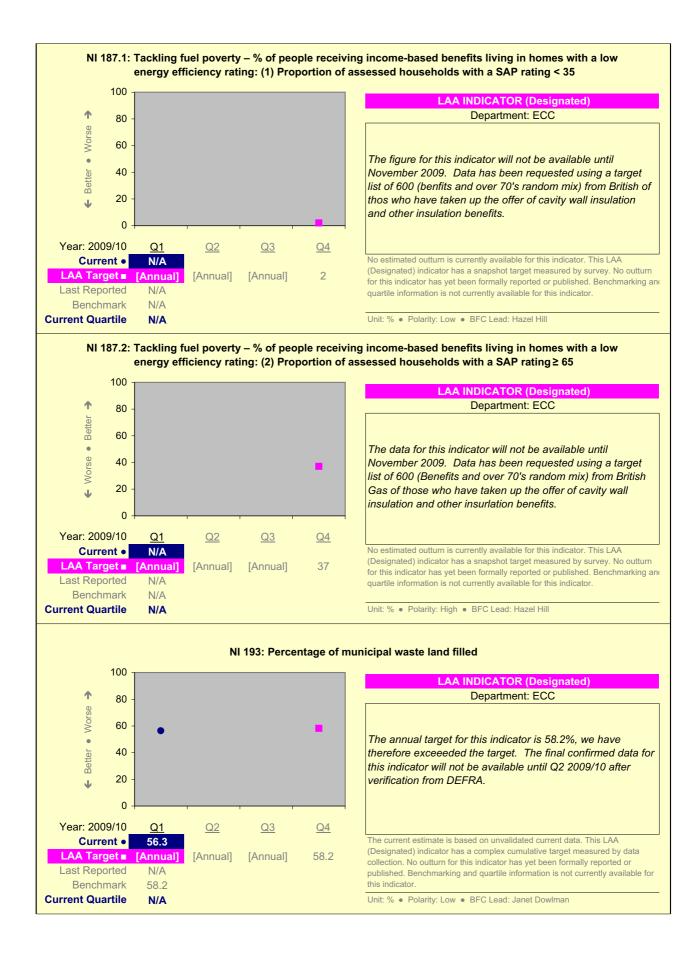


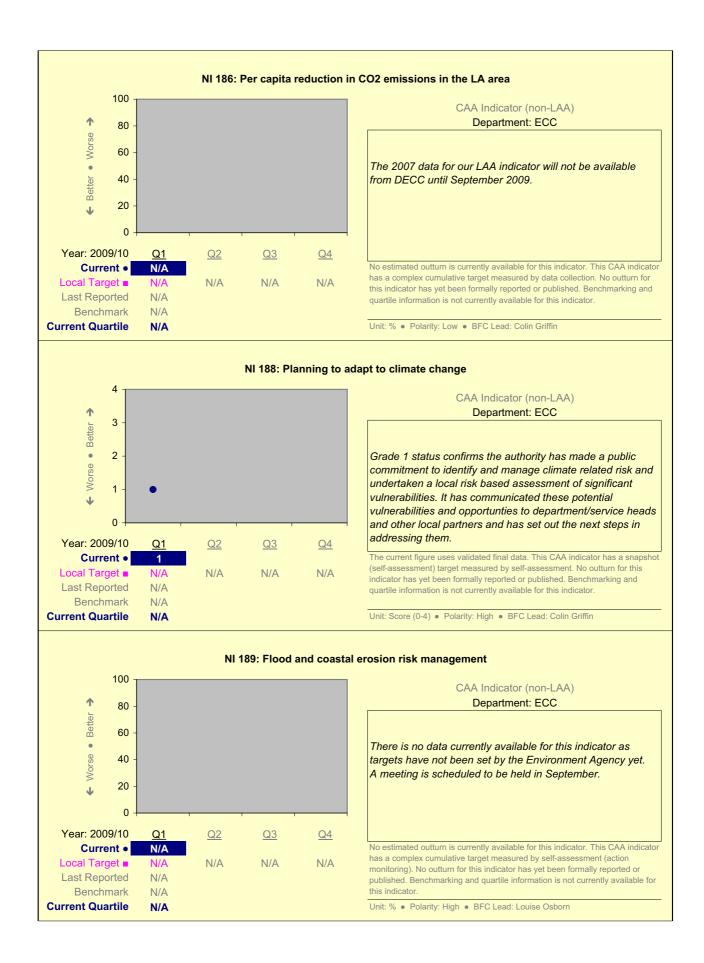


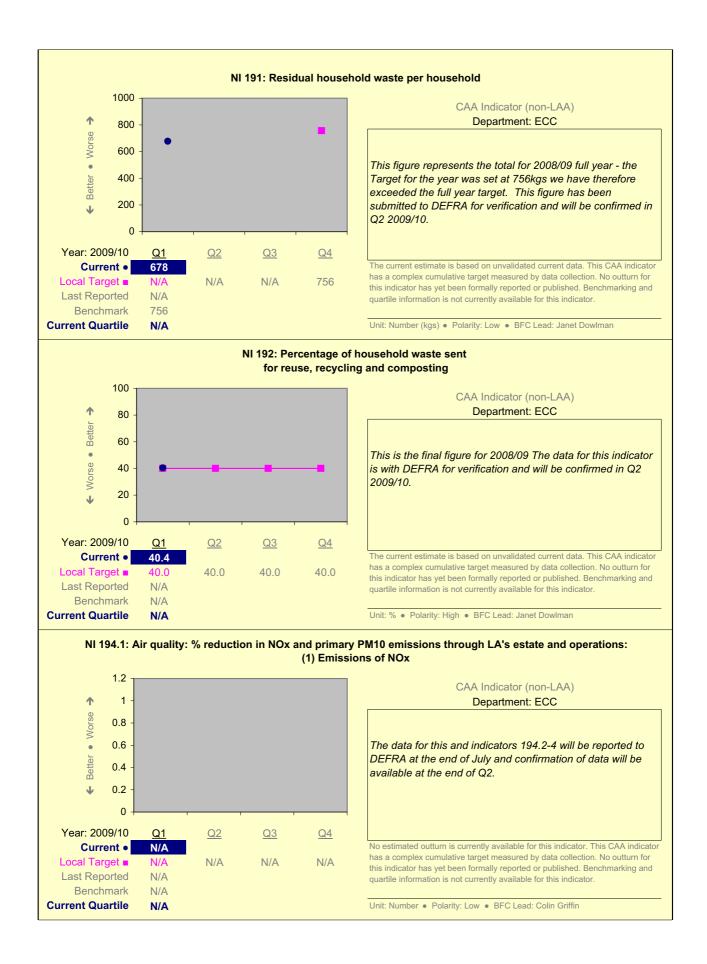


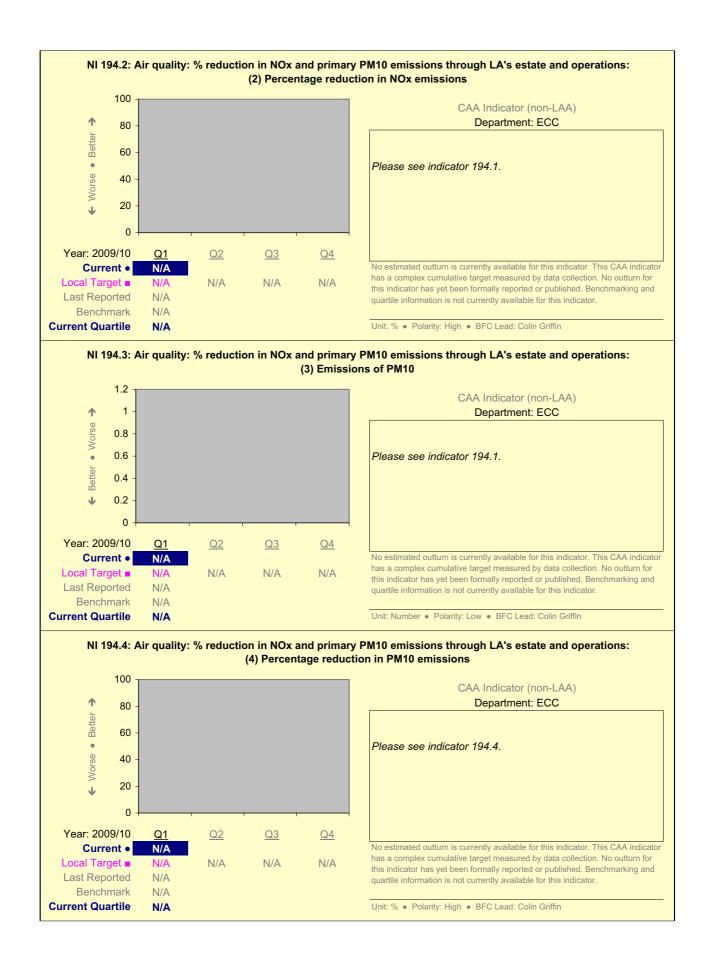
ACTIONS IN	SUPPORT OF MTO 3	Due Date	<u>Owner</u>	Commen	ts
3.1	Produce a local development framew	ork that prot	tects the gre	en belt ar	nd balances the demand for new
	housing with the need to protect the	wider enviro	nment.		
3.1.1	Complete the strategic housing land availability assessment.	Jun 2009	ECC		Has reached Stage 6 (of 10 stages). On track for completion in Q2.
3.1.2	Complete the employment land review and retail study.	Jun 2009	ECC	$\checkmark$	Complete.
3.1.3	Undertake partial review of core strategy (public participation).	Dec 2009	ECC		Decision has been taken to defer this until 2011/12.
3.1.4	Hold an examination of Amen Corner action plan.	Nov 2009	ECC		Delay in submission means examination likely by early 2010.
3.1.5	Recommence Development Management Development Plan Document.	Jan 2010	ECC		Decision has been taken to defer this until 2011/12.
3.1.6	Complete public participation of Whitegrove and Quelm Park area action plan.	Oct 2009	ECC		Decision taken to review this as part of site allocation DPD.
3.3	Implement a strategy to mitigate the i Area.	impact of de	velopment o	n the Tha	mes Basin Heath Special Protection
3.3.1	Complete mini-plans and begin implementation of plans.	Mar 2010	ECC	V	Plans have been agreed for Horseshoe Lake, Longhill, Englemere and The Cut. Plans have been drafted for Ambarrow Court, Shepherds Meadows and Wick Green. It is intended to develop a further plan for South Hill Park.
3.3.2	Review Special Protection Area mitigation strategy.	Mar 2010	ECC	V	On track – public consultation in outline 2009. Converting to our SPD may cause slight delay to adoption.
3.4	Implement the local transport plan.				
3.4.1	Implement integrated transport schemes identified in the local transport plan.	Mar 2010	ECC		
3.4.2	Prepare a highway network management plan.	Mar 2010	ECC	$\checkmark$	In progress.
3.6	Provide more choice for social housi	ng applicant	s through th	e introdu	ction of choice-based lettings.
3.6.1	Implement choice based lettings.	Jul 2009	ECC	$\checkmark$	Allocation Policy agreed.
3.6.2	Purchase and implement an IT system for choice based lettings and strategic housing.	Jun 2009	ECC	$\checkmark$	System purchases and now being configured to reflect Allocation Policy.
3.7	Increase the number of affordable ho	uses in the I	-		
3.7.1	Work with RSL partners to deliver 58 new affordable homes in Bracknell Forest.	Mar 2010	ECC		Units still scheduled for delivery in this financial year.
3.7.2	Invest £1.155 million of transfer capital receipt in new housing.	Mar 2010	ECC		Executive agreed property and land purchase.
3.8	Implement the housing strategy to pr Bracknell Forest.	ovide the rig	ht homes fo	or the dive	erse housing needs of the community in
3.8.1	Establish a private sector housing strategy	Sep 2009	ECC	$\checkmark$	Target September Executive for consideration.
3.8.2	Implement the bed-and-breakfast reduction plan.	Mar 2010	ECC		No households currently in bed & breakfast.
3.8.3	Establish a supporting people strategy and re-tender for housing support services.	Nov 2009	ECC	$\checkmark$	Review client groups on target.
3.8.4	Select preferred partner registered social landlords to implement the housing strategy targets.	Apr 2009	ECC		Delay in selection – competition commencing early August.
3.8.5	Implement the Housing and Council Tax Benefit improvement plan.	Mar 2010	ECC		Report with new plan to September Executive.

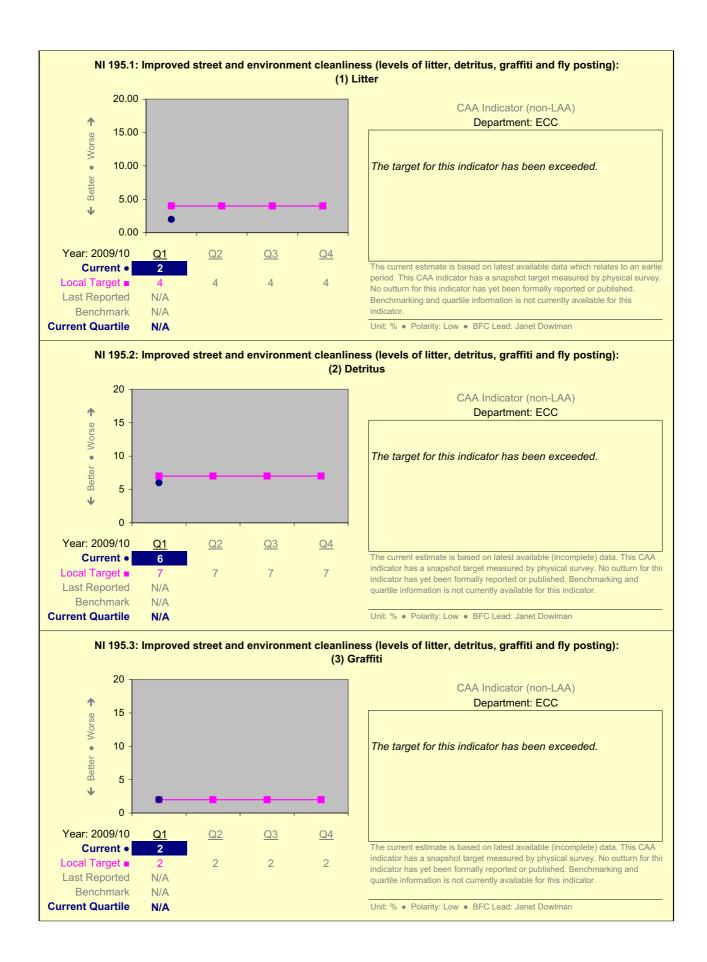
3.8.6	Establish a private sector housing	Mar 2010	ECC	Next meeting scheduled for July.
	forum.			V
	ONAL RISKS TO MTO 3		<u>Owner</u>	Progress on Mitigation Actions
3.1	Commercial/ financial market deteriorate Mitigation: Financial monitoring with BRI steering group.		ECC	Markets fairly steady, although at a low point. Revised/New Risk: None.
3.2	Loss or absence of key staff needed to o outcomes. Mitigation: Workforce Plan in place whic for known losses. Monthly monitoring of at DMT. Quarterly review of sickness at	h prepares vacancies	ECC	No changes in housing in the quarter. Revised/New Risk: None.
3.3	Lack of officer resource to undertake the large housing projects in the year. Mitigation: New enabling officer recruited Resourcing of improvement plan reviewe existing vacant posts.	d.	ECC	No current issues. Revised/New Risk: None.
3.4	Political will or commitment. Mitigation: Good preparation, Member b appropriate lobbying. Good consultation planning.		ECC	No change to the risk in the quarter. Revised/New Risk: None.
3.5	Lack of available funding for the affordat development. Mitigation: Meeting with investment direc with a view to agreeing an investment pr Borough.	ctor of HCA	ECC	No change to the risk in the quarter. Revised/New Risk: None.
3.6	Inability of ICT suppliers to meet Counci for system replacements. Mitigation: Using framework contract.	l timescale	ECC	No current issues. Revised/New Risk: None.
3.7	RSL and development industry not able to availability of transfer receipt. Mitigation: Consultation with partners via Housing Strategy.		ECC	No change to the risk in the quarter. Revised/New Risk: None.
3.8	Lack of private rented sector property or renting. Mitigation: Establish good links with letti and developers. Maintain good relations developers.	ng agents	ECC	No change to the risk in the quarter. Revised/New Risk: None.
PERFORM	M	edium-Term acknell Fores		
	NII 405- 000			
	NI 185: CO2 red	uction from I	_ocal Autho	prity operations
•	100	uction from I	Local Autho	brity operations LAA INDICATOR (Designated) Department: ECC
◆ Better ● Worse ◆	100 80 - 60 - 40 - 20 -	uction from I	Data for th	LAA INDICATOR (Designated)
• Norse Peter 2 Year: 2	100 80 - 60 - 40 -	uction from I	Data for th of July 200	LAA INDICATOR (Designated) Department: ECC his indicator will be reported to DEFRA by the end 09 and reported following confirmation.
Year: 2 Cu LAA T Last Re	100 80 60 40 20 0 209/10 <u>Q1</u> <u>Q2</u> <u>Q3</u>		Data for th of July 200 No estimated (Designated) collection. No	LAA INDICATOR (Designated) Department: ECC his indicator will be reported to DEFRA by the end 09 and reported following confirmation.

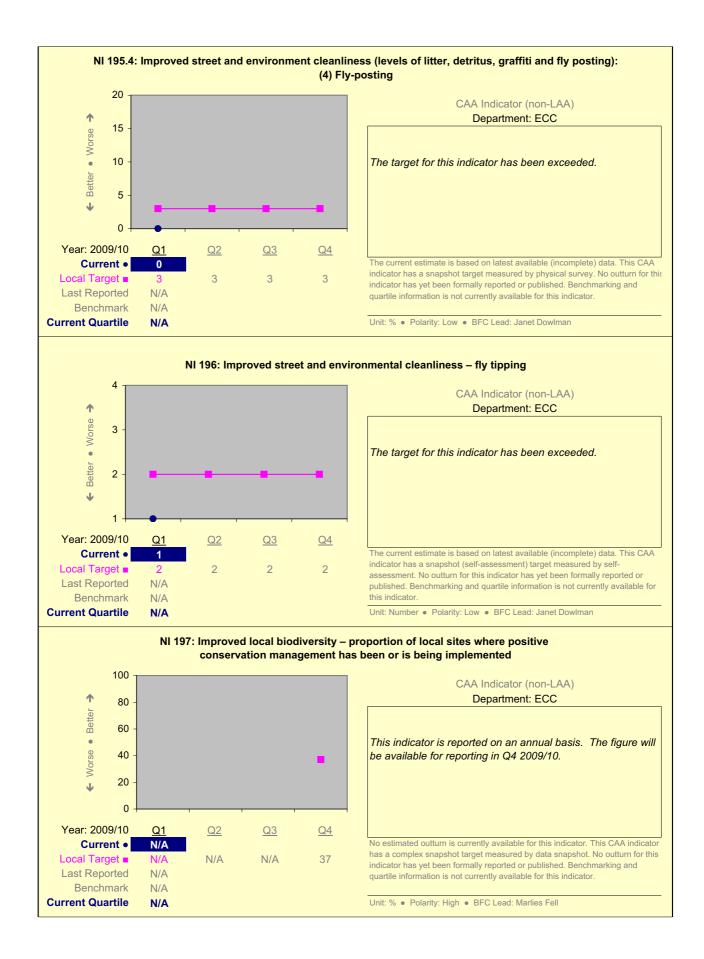




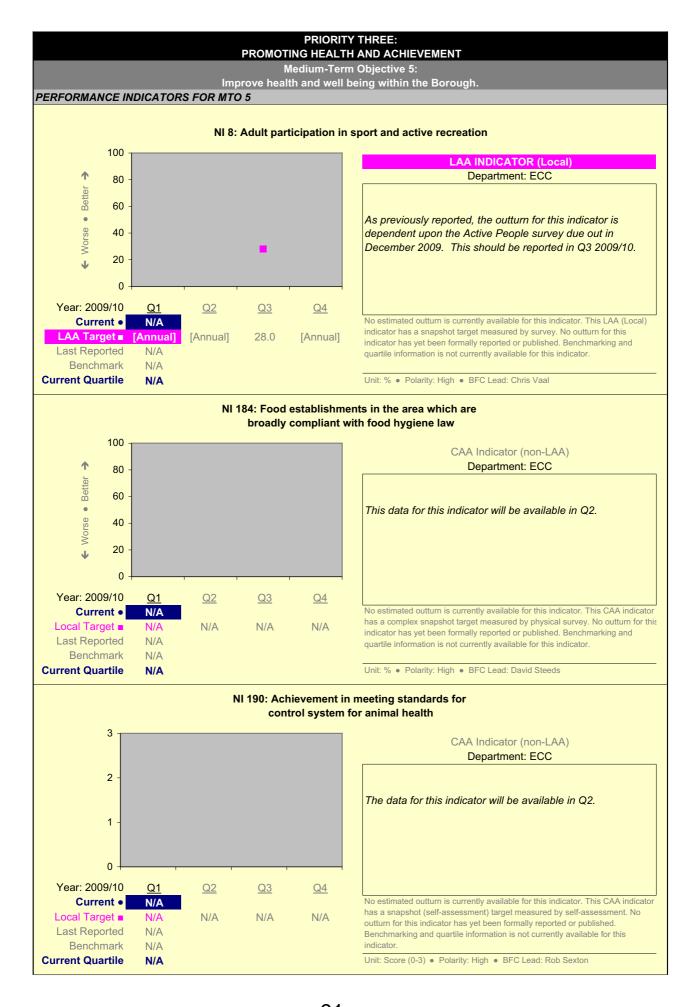




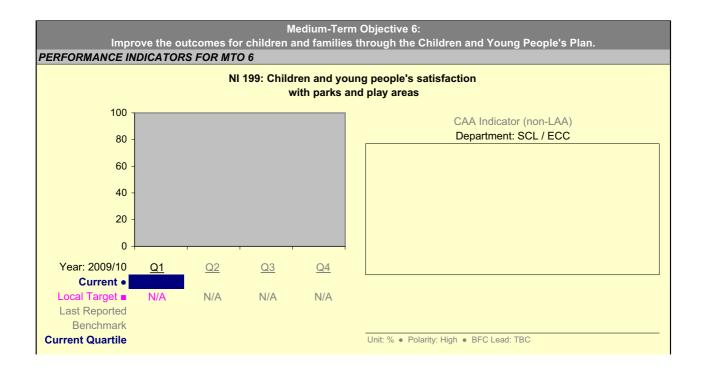




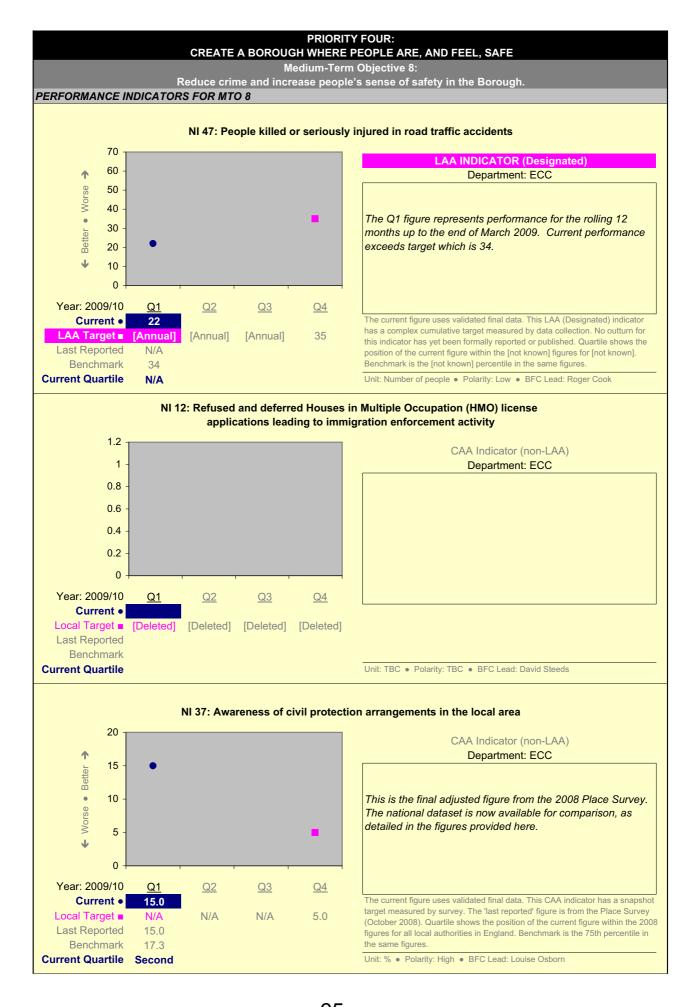
ACTIONS	IN SUPPORT OF MTO 4	Due Date	<u>Owner</u>	Comments	
4.1	Raise standards of landscape mainte	nance.			
4.1.1	Develop and implement a streetscene improvement plan.	Apr 2009	ECC	Complete - plan for year includes for remedial works to Bracknell town centre seating, bins planters etc, new planters outside library area, additional cleanse of high-speed roads, additional programmed works.	
4.1.2	Clarify maintenance responsibilities for all Council-owned land.	May 2009	ECC	Ongoing - work focussing on key areas of land. Officer group working though detail and clarifying responsibility on the GIS. Budget implications will follow once maintenance regime agreed.	
4.3	Keep satisfaction in the streetscene a	above 75%.	I		
4.3.1	Publish a draft Streetscene Development Plan Document.	Sep 2009	ECC	Currently in progress.	
4.4	Increase recycling rates to 50% throu	gh the RE3	initiative.		
4.4.1	Complete the 2009/10 actions in the RE3 strategy and progress the actions for future years.	Mar 2010	ECC	Action plan will be reviewed in Quarter 3 after first year since adoption.	
4.6	Develop a local climate change strate	egy by 2009,	in line with	the Nottingham Declaration.	
4.6.1	Implement a local climate change strategy in line with the Nottingham Declaration.	Mar 2010	ECC	Strategy was submitted and approved in Q3.	
4.6.10	Reduce water use in Council buildings: Establish water monitoring and targeting system for all council premises, provide quarterly water reports to departmental management teams, investigate feasibility of dual- flush toilets and time-controlled taps, include water consumption data in annual energy report, and reduce water consumption and leakage by 5%.	Mar 2010	ECC	This action sits with ECC.	
4.7	Improve energy management in Cour	ncil and scho	ol facilities		
4.7.1	Improve energy management in Council and school facilities.	Mar 2010	ECC	Fully operational from Q4.	
OPERATI	ONAL RISKS TO MTO 4		Owner	Progress on Mitigation Actions	
4.5	Loss or absence of key staff needed to deliver the outcomes. Mitigation: Workforce Plan in place which prepares for known losses. Monthly monitoring of vacancies at DMT. Quarterly review of sickness at DMT.		ECC	Parks and Countryside and Landscape facing challenges in interim period following loss of Head of Culture. New more sustainable arrangements planned. Revised/New Risk: None.	
4.6	Political will or commitment. Mitigation: Good preparation, Member b appropriate lobbying. Good consultation planning.		ECC	No change to the risk in the quarter. Revised/New Risk: None.	

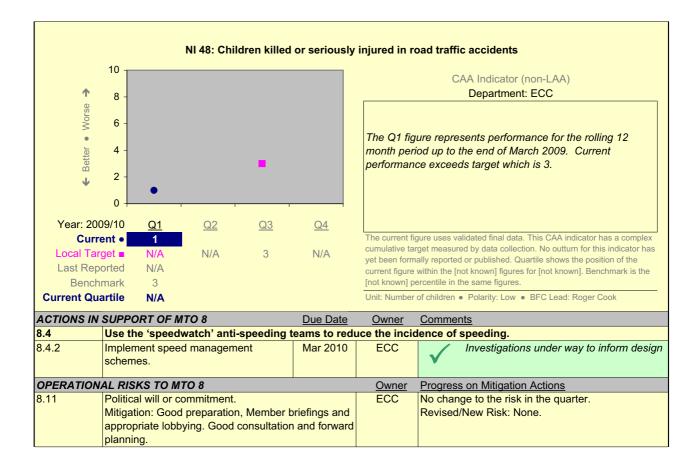


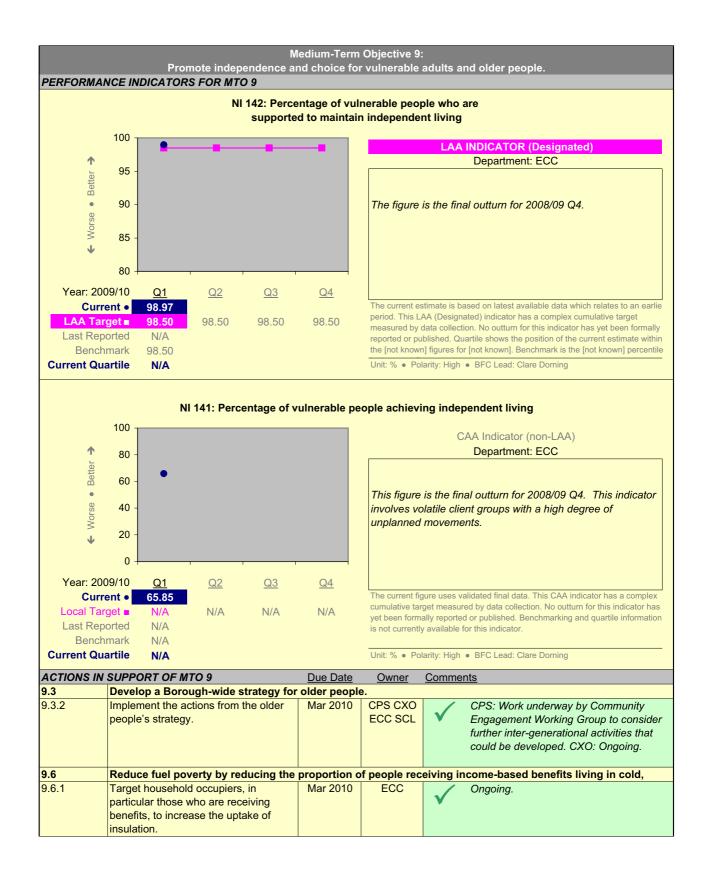
ACTIONS	IN SUPPORT OF MTO 5	Due Date	<u>Owner</u>	Comments		
5.3	Focus on prevention, for example by		he number o	of adults participating in at least 30 minutes of		
	moderate exercise per week.					
5.3.1	Maintain and promote services that will contribute to increasing the percentage of adults participating in 30 minutes of moderate-intensity sport or physical activity on at least three days in any week.	Mar 2010	ECC	The percentage of the adult population participating in 30 minutes of moderate intensity sport or physical activity on at least three days in any week will be measured through Sport England's Active People survey, with results due in December 2009. Interim figures issued June 2009 suggest that participation has increased by approximately 1.6% since initial survey. The leisure section continues with its promotions based around 3x30 concept.		
5.3.2	Reduce the number of people and children killed and seriously injured in road accidents.	Mar 2010	ECC	The quarter 1 figure for the total number of people killed or seriously injured on roads within Bracknell Forest is 22. This figure represents performance for the rolling twelve months up to the end of May 2009. The current performance exceeds the target (not more than 34) for this indicator (NI47).		
5.3.3	Develop a sustainable mode of travel to school strategy.	Dec 2010	ECC	Strategy in place and undergoing its first review. Heading towards consultation.		
5.7	Enable more people to remain in their	r own homes	through th	ne use of Telecare.		
5.7.1	Enable more people to remain in their own homes through the use of Telecare.	Mar 2010	ECC	Continuing to work with Bracknell, Reading and Wokingham social services teams to provide assistive technology as required. Staffing issues have meant that target to demo/install 70 Lifelines per month has not been met. This should be achieved in next quarter.		
OPERATIO	ONAL RISKS TO MTO 5		<u>Owner</u>	Progress on Mitigation Actions		
5.2	Loss or absence of key staff needed to o outcomes. Mitigation: Workforce Plan in place whic for known losses. Monthly monitoring of at DMT. Quarterly review of sickness at	h prepares vacancies	ECC	No changes in the quarter. Revised/New Risk: None.		
5.3	Political will or commitment. Mitigation: Good preparation, Member b appropriate lobbying. Good consultation planning.		ECC	ECC No change to the risk in the quarter. Revised/New Risk: None.		

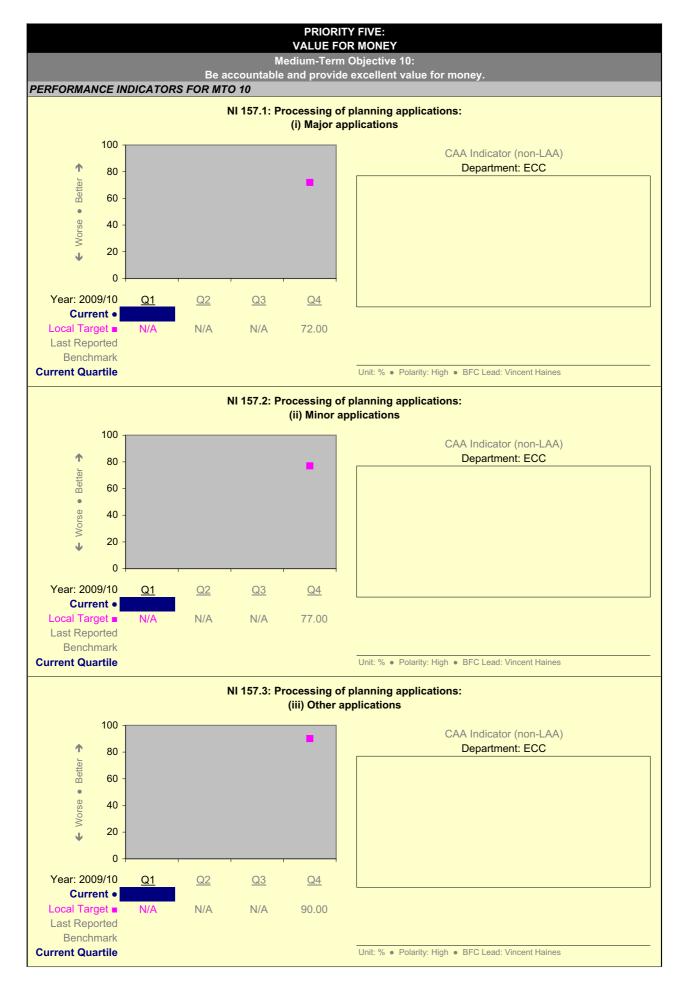


	Medium-Term Objective 7: Seek to ensure that every resident feels included and able to access the services they need.							
ACTIONS IN	SUPPORT OF MTO 7	Due Date	Owner	Commer				
7.5	Implement a disability equality schem equality scheme.	ne and gende	er equality s	cheme, a	nd implement the Council's race			
7.5.1	Implement the disability, race and gender equality schemes' actions due for completion in 2009/10, and progress those actions due for completion in later years.	Mar 2010	CPS CXO ECC SCL	$\checkmark$	CPS: Proceeding satisfactorily. ECC: In progress. SCL: In progress.			
7.6	Increase access to services by electro	onic means.		I				
7.6.2	Provide e-enabled access for bookings at BLC, ESC, SSC and DGC.	Mar 2010	ECC	$\checkmark$	Members of Bracknell Leisure Centre, Downshire Golf Complex, and Edgbarrow and Sandhurst Sports Centres continue to make good use of the online booking system for a range of activities.			
7.6.4	Provide e-enabled access to the library management system.	Mar 2010	ECC	$\checkmark$	Completed.			
7.7	Implement the community cohesion s give people a chance to shape their s		-		cus on the use of culture and sport to s members of their communities.			
7.7.2	Improve community cohesion through culture and sport.	Mar 2010	ECC	$\checkmark$	Working on cross-generation project Age to Age. Celebrate Diversity has taken place at Birch Hill. Set up steering group including young people at risk for the Crowthorne Carnival.			
7.8	Work within Bracknell Forest Partner Council and its services, and achieve				ement in equalities and diversity in the Equality Standard.			
7.8.1	Conduct equality impact assessments (EIAs) for new services, strategies and policies, and review existing EIAs as part of a rolling three-year programme, ensuring all actions resulting from these are built into business/work plans.	Mar 2010	CPS CXO ECC SCL	$\checkmark$	CPS: The following EIAs have been published this quarter: Procurement Strategy; Customer Contact Strategy; Customer Complaints Procedure; Carers right to ask for flexible working; Community Engagement Strategy; Building and Engineering Repair and Maintenance Services Contract. ECC: 16 EIAs published in the quarter and another four drafted. Emergency Planning to be discussed with the Minorities Alliance in early October.			
OPERATION	AL RISKS TO MTO 7		<u>Owner</u>	Progress	on Mitigation Actions			
7.11	Political will or commitment. Mitigation: Good preparation, Member b appropriate lobbying. Good consultation planning.	0	ECC	No chang	ge to the risk in the quarter. New Risk: None.			

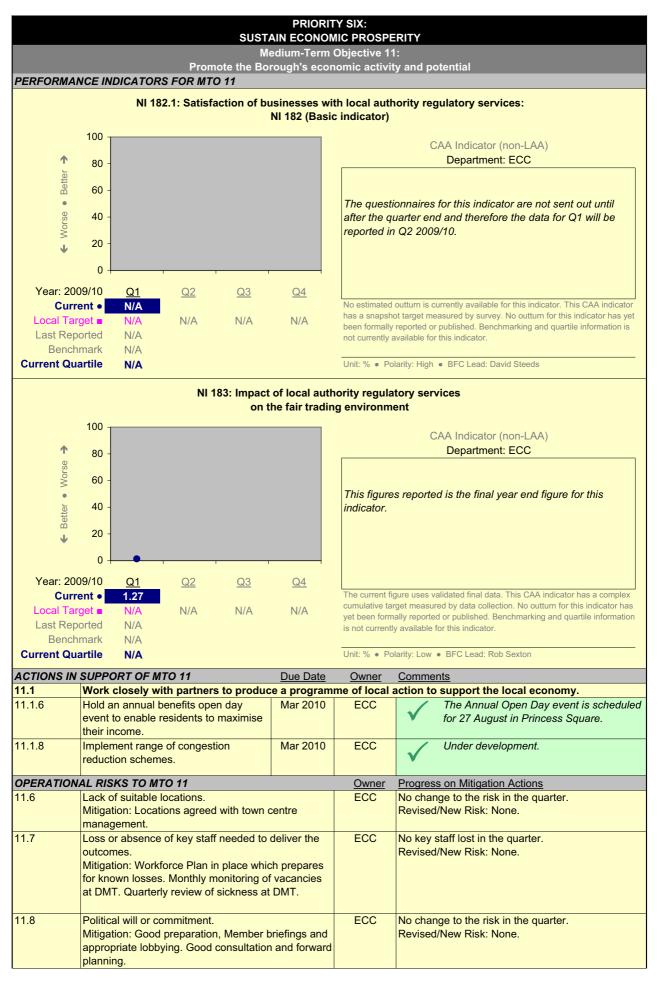


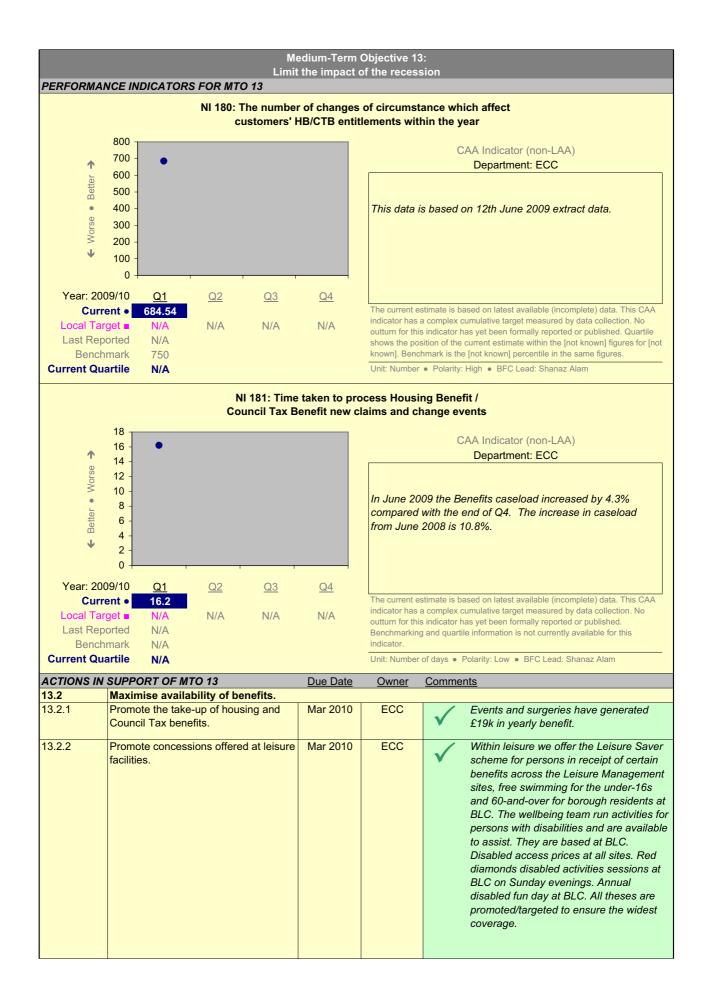






ACTIONS IN	SUPPORT OF MTO 10	Due Date	Owner	Comments	
10.5	Implement the priority areas of the se operation.	rvice efficie	ncy strategy	to deliver savings and improve service	
10.5.3	Complete joint education/leisure review of space allocation at Easthampstead Park mansion.	Mar 2010	ECC	This has been reviewed by CMT who decided not to proceed further.	
10.5.5	Implement the ForestCare business plan actions for 2009/10.	Mar 2010	ECC	Implemented / ongoing. Savings targets likely to be achieved. More work required around income generation as the recession is making other organisations reluctant to develop new services.	
10.5.6	Achieve the best benchmarked benefit administration cost.	Mar 2010	ECC	In process of collecting data for 2008/09 to be submitted to CIPFA benchmarking by mid-July.	
10.5.7	Complete the housing options project outlined in the January 2009 business case.	Mar 2010	ECC	The changes that are necessary to implement Choice Based Lettings are progressing in line with target.	
10.5.8	Complete the joint waste strategy project outlined in the January 2009 business case.	Mar 2010	ECC	Ongoing with re3 waste managers.	
10.8	Implement all appropriate actions to ensure staff are in place with the right skills and capacity to deliver service outcomes and maximise service efficiency.				
10.8.1	Implement the actions due in 2009/10 in each departmental workforce plan.	Mar 2010	CPS CXO ECC SCL	CPS: Workforce actions being implemented. ECC: In progress.	
OPERATION	TIONAL RISKS TO MTO 10			Progress on Mitigation Actions	
10.18	Lack of adequate benchmark data for housing benefits. Mitigation: Joined CIPFA benchmark club.		ECC	No change to the risk in the quarter. Revised/New Risk: None.	
10.19	Loss or absence of key staff needed to deliver the outcomes. Mitigation: Workforce Plan in place which prepares for known losses. Monthly monitoring of vacancies at DMT. Quarterly review of sickness at DMT.		ECC	No changes in the quarter affecting value for money. Revised/New Risk: None.	
10.20	Political will or commitment. Mitigation: Good preparation, Member briefings and appropriate lobbying. Good consultation and forward planning.		ECC	No change to the risk in the quarter. Revised/New Risk: None.	





OPERATIONAL RISKS TO MTO 13		<u>Owner</u>	Progress on Mitigation Actions
13.4	Loss or absence of key staff needed to deliver the outcomes. Mitigation: Workforce Plan in place which prepares for known losses. Monthly monitoring of vacancies at DMT. Quarterly review of sickness at DMT.	ECC	No changes in the quarter affecting these services. Revised/New Risk: None.
13.5	Political will or commitment. Mitigation: Good preparation, Member briefings and appropriate lobbying. Good consultation and forward planning.	ECC	No change to the risk in the quarter. Revised/New Risk: None.

# Annex E: Additional Departmental Progress Information

## **Environment & Public Protection**

### Emergency Planning & Business Continuity

A significant proportion of time has been allocated to the swine flu response since the end of April. Although it has only recently been declared a pandemic, a lot of support has been given internally to relevant service areas such as Social Care and Education but also to the Health and Thames Valley response. This activity has been a priority and has meant that timescales on some other projects have slipped as a result.

### Environmental Health

The Council's contribution to the National Food Safety Week in June sought to help the elderly better understand the need to take extra care with food storage in the home. The topic was decided at national level this year in light of the rise in cases of listeria food poisoning within the elderly population. It has doubled since 2001 and now causes more deaths than salmonella and E-Coli combined. Proper temperature control and being mindful of the use-by dates helps substantially reduce that risk. Officers spoke of the risks at various places in the Borough and gave out free packs about food safety including fridge thermometers to the over 80s. Care homes were also targeted and sent a 'Safer Food Better Business' guide which highlighted areas where strict hygiene controls are required. BRP also gave access to a shop front in Bracknell Town Centre and this was used to encourage shoppers to think about fridge temperatures and check them when they get home.

Progress is now being made in relation to the more detailed assessment of potentially contaminated land sites. In this quarter 101 sites have been subjected to further assessment and no issues of risk have been identified.

The assessment of local air quality drawing in data from the various monitoring stations has been passed to DEFRA. Nitrogen Dioxide levels due to road traffic remain the main area for localised concern. The findings have been sent to DEFRA as we are required to do and they will either confirm the report requiring the Council to continue monitoring for Nitrogen Dioxide or require us to declare Air Quality Management Areas in the relevant areas. This is not a new issue and should the need to declare such an area be made then the Council would have to look to introduce measures to reduce the levels. It is anticipated that further direction will be received from DEFRA in the next period.

Tackling fly-tipping and littering remains a priority. To date 14 fixed penalty notices have been issued for littering and 2 formal cautions given as a result of offenders being caught on CCTV either littering or fly-tipping. There are some local problems of larger scale tipping in smaller lanes around the Borough that need to be addressed. The Council has substantial powers that it can use if it is able to gain the evidence.

Domestic noise is in the top 6 anti-social behaviours reported in the Borough and a target has been set to bring about a 2% reduction in the next 12 months. Officers took part in the National Noise Action Week to try to heighten awareness levels to the problems caused. Focus was also given on helping meet the needs of the elderly and disabled. In the first quarter 14 disabled facilities grants were completed and 3

flexible home loans were approved to residents over 60 years of age to help them have warm, comfortable, safe and secure homes.

Staffing levels have remained constant during the period but there have been cover issues due to long-term sickness and maternity leave. One post is currently being advertised and a secondment is being considered in respect of another. The vacant Civil Enforcement Officer post is expected to be filled shortly.

The process to retender the contract to manage our contracts continues. This will also include for the provision of new equipment. In the meantime in recognition of the current financial situation the 12 monthly prepaid ticket for the lorry park was discontinued and replaced with a 3-monthly prepaid ticket of £140 (inc vat)/£121.74 (exc VAT).

#### Highways Asset Management

Capital and major revenue works programmes have been approved and negotiations with our contractors regarding availability of resources almost concluded. Highway surfacing works will commence in July having been slightly delayed by the recent very warm weather.

In June the new Mill Lane footbridge was awarded a best of category 'Engineering Excellence' award by the Thames Valley region of the Institution of Civil Engineers.

#### Licensing

New guidance was issued to taxi drivers and owners on conditions to be applied to licences and best practice to be adopted. This guidance brought together in one document decisions made by the Licensing and Safety Committee over the year and changes to primary legislation.

Opportunities for improved consultation with the trade were explored and together with regular meetings with the Bracknell Licensed Taxi Forum officers have now engaged with the Private Hire Operator Forum. It is to be hoped that this consultation will result in improved relationships and standards within all areas of the trade.

Officers have been involved in 3 multi-agency operations directed at identifying unlicensed activity or unsafe vehicles. These operations have been at Heathrow Airport and Ascot Racecourse and it is pleasing to report that whilst problems were found with vehicles from other authorities, those from Bracknell Forest were found to be fully compliant.

Officers also worked with staff from the Gambling Commission to stop illegal betting taking place within a Bracknell Forest pub. A warning has been issued to the licence holder and further monitoring visits will be made. Another public house was found to be using its garden area for live music which is not permitted within its licence. The licence holder was warned regarding future behaviour and no subsequent complaints have been received.

### **Operational Support**

With the Waste and Recycling section's proposed move to the Central Depot a review of their support needs was undertaken. Work continues on learning more about the Landscape Service to enable us to support them more effectively.

Following the information gathered for NI14 we are starting a programme of reviewing information available to the public, by using staff not familiar with the service concerned. The review of printer requirements in the division is now complete and we will be removing the fax machine and reducing the number of printers in an effort to reduce paper and printing costs. During the next quarter we will be piloting the new IT Performance Monitoring System (PARIS).

## Trading Standards & Services

In line with the policy to support businesses, officers have taken an increased proactive approach to the promotion of the Buy with Confidence trader approved scheme. This has resulted in a significant rise in the number of local businesses applying, which if the applications are successful will provide additional confidence for residents in buying goods and services, and further promote excellent local businesses during the economic downturn. The number of businesses now registered exceeds 50.

The service has also worked with the Food Standards Agency on a national initiative looking at foods imported from the Asian sub-continent. There are concerns that some food may not meet quality standards and put public health at risk. The results of the exercise are likely to be known within the second quarter. Another national concern is that Omega 3 oil in food is being promoted by food manufacturers as assisting mental activity particularly in children. Samples of products that were claiming to be a high source of Omega 3 were sent for analysis and concerns identified with 2 nationally available products tested due to a low level of Omega 3 in the product itself contrary to how it was being promoted. These matters have been passed to the products Home Authority for further discussion and investigation with the manufacturer.

Where residents are seen to be vulnerable, officers do try to assist in the resolution of problems associated with their purchase of goods or services. A total of over  $\pounds$ 6,000 was recovered for two residents following problems experienced with a mobility scooter and driveway works.

The Council has an obligation to ensure that the food chain is protected from farm to plate. Earlier work in relation to feedstuffs has been supported with the introduction of a risk based inspection regime that seeks to provide the appropriate level of support according to need.

## Cemetery & Crematorium

Early in the quarter and post Council approval of the fees and charges by the Executive, it was noted that certain fees in relation to memorials and the burial of ashes were inconsistent with other charges. Accordingly under delegated authority minor changes were made so that the cost for the second internments of ashes within memorials and the internment of an urn within the ground were reduced. The impact to the Council of the changes are marginal. The changes did however ensure a more equitable charging arrangement was in place.

Memorials charges:	2009/10 Agreed	2009/10 Delegated
Cremated Remains Desk Tablet (with flower holder)		
08/09: Additional inscription per line (maximum 3)	£140	
09/10: Additional letter inscription per letter		£2.30
08/09: Second and final internment (includes inscription)	£380	
09/10: Second and final internment (including 50 letter inscription)		£250
Sanctum 2000 Cremated Remains		
08/09: Additional inscription per letter	£7	
09/10: Additional inscription per letter		£2.30
08/09: Second and final internment (not including inscription)	£200	
09/10: Second and final internment (including 50 letter inscription)		£250

The new Cem & Crem Manager commenced her duties at the start of what turned out to be a very busy first quarter.

#### Waste and Street Cleansing

The final figures for the waste National Indicators for 2008/9 were submitted to DEFRA at the end of June and targets for these indicators were all exceeded as follows:

Waste and Recycling	Target	Actual
NI 191 - Residual waste per household	756kgs	677.5kgs
liedeenield	40%	40.4%
NI 192 - % waste recycled, reused or composted		
	58.2%	56.3%
NI 193 - % municipal waste sent to landfill		

All card banks have now been removed from recycling sites apart from those at the underground site at the Rugby club and this is due to be altered so that only glass and charity banks are at each site and Tetrapak banks at 4 sites. Residents with large items of cardboard can still take it to Longshot Lane.

The team supported the "The Big Day Out" held at South Hill Park on 27 June which included sponsorship of the recycled fashion show in partnership with students from South Hill Park. A recycled garden was created for the event using discarded materials from the re<sup>3</sup> public waste site and reclamation materials sourced locally. The "Green Machine" and staff from the Council's nursery helped to construct the garden which was designed by Graham Pockett & Liisa Balkham. It proved to be a popular attraction at a very well attended event and it is hoped that some of the garden can be reconstructed at a local school or day centre.

Another green cone sale was held at the Leisure Centre in May with over 100 being sold bringing the total amount sold to 1394 over the past year. These food waste digesters enable residents to deal with their food waste at home and help reduce the amount of waste sent to landfill and associated costs.

Using funds from this year's additional visual amenity monies, a programme of works has been completed that has helped to improve the look of Bracknell Town Centre. The works involved the repainting of benches, and litter bins and planters have been completed. A number of items of furniture were also removed as part of a drive to open up and de clutter. Last year money from this budget was used to clean up all of the neighbourhood centres and other retail areas.

National indicators for Street Cleansing and fly tipping for 2008/9 have all been achieved or exceeded as follows:-

Cleansing	Target	Actual
NI 195 – Street &		
Environmental Cleanliness		
1 (Litter)	4%	2%
2 (Detritus)	7%	6%
3 (Graffiti)	2%	2%
4 (Flyposting)	3%	0%
Flytipping		
NI 196 – Improved Street & Environmental cleanliness	2 (Effective)	1 (Very Effective)

#### Landscape Services

The Landscape section has merged with Waste and Street Cleansing to form a new section to be known as Environmental services.

Three of the Landscape operatives were injured in their vehicle when a car crossed the central reservation in Mill Lane in May. One of them returned to work fairly quickly but the other two are still requiring treatment.

A significant amount of work has been undertaken by the Landscape team during the last quarter to prepare for Bracknell in Bloom and judging takes place on 13 July. In addition the schools grounds maintenance contract is due for renewal in 2010 and talks have been held with relevant education officers to establish the criteria to extend the current contract.

## Leisure and Culture

#### <u>Leisure</u>

The recession continues to have a financial impact on local residents and users of the leisure facilities. The facilities are feeling the impact but are continuing to rise to the challenge in an increasingly competitive market. Attendances are slightly down for the first quarter across the sites against the same quarter last year.

On a positive note, the free swimming for the under 16's and 60 and over is going well at Bracknell Leisure Centre, with over 9,500 for the first three months. The 3X30 scheme continues at a pace with radio adverts on Hart radio. The Well Being Team continues to provide a wide range of activities for disabled customers.

The Downshire Golf Complex usage on the main course is slightly ahead and is on target financially for the period; the management are hoping the good weather continues. Coral Reef is also progressing to target.

As the recession continues to bite the market conditions continue to be very challenging for Easthampstead Park Conference Centre. Whilst wedding trade is still

at its highest point in the centre's history, bookings for team building events and similar seem to be the most obvious victims. However, quarter 1 of 09/10 has shown a reasonably positive start, with the site controlling costs well and performing in line with targets.

The Look Out continues to be very popular, quarter 1 seeing a 21% increase in site visitors compared to the same period last year, however visitors to the hands-on science exhibition have fallen 2% compared to quarter 1 last year.

Quarter 1 has seen a steady start to the year for Edgbarrow and Sandhurst Sports Centres, performing to target, with the refurbished fitness suite at Edgbarrow continuing to attract new customers, and figures for use of the refurbished bar/café/multi use area gradually improving.

Performance at Harmanswater Leisure Centre has been steady for the period, with the school swimming programme still proving to be popular, and fitness suite use being their main business driver.

Horseshoe Lake opened for the 2009 season during the Easter Holidays, and they are currently confident for a good summer with a good level of early bookings already in place.

The 2009 Quintiles Bracknell Half Marathon this year celebrated its 25<sup>th</sup> anniversary and was once again a great success on Sunday 10<sup>th</sup> May. General feedback from runners has been excellent, and it is possible that the race's placing within the UK's top 50 races (49<sup>th</sup> in 2008) may be further improved this year.

The disabled sports day held at Bracknell Leisure Centre was very successful as was this years Swimathon which raised a record amount

#### **Libraries**

Three author events were held. Caro Fraser at Sandhurst on 2nd April and Veronica Stallwood on 6th May. Fran Sandham was at Crowthorne on the 7th May. This event highlighted the need for more 'male' author events which the Library Service will investigate further. Author events in libraries inevitably attract a regular audience of over 50 people.

The 6 book Challenge was started and completed by 6 readers. The Challenge is aimed at emergent readers who are building up confidence with their reading.

The Library Service is helping music societies by developing a system to provide collections of music scores.

#### Arts and Heritage

## Dance and Older People

The Arts Council England grant for this project will be coming to an end in July and we have arranged to transfer it as a regular class to South Hill Park Arts Centre from September. The classes are over subscribed with many members over in their 60s and 70s.

## Let's Celebrate Diversity

Over 200 people from a diverse background attended Birch Hill Community Centre to experience a range of art form workshops, displays and stalls; from Irish folk, African

Drumming to Bollywood. There was excellent support from the voluntary sector, especially from the Indian Community Association-Bracknell.

Organised as part of Art Spaces, an arts week for Birch Hill, Hanworth, Great Hollands and Jennetts Park. Other arts workshops included Steve Tasane, Poet at Birch Hill Library and David Weeks, *Magic for Dads* at Jennett's Park Community Centre.

#### Age to Age – Downside Resource Centre/Harmanswater School

Since April, Storyteller Janet Dowlman and Musician Roger Watson have been working with older people and pupils on the 2<sup>nd</sup> Age to Age Project. This will result in a performance on 7<sup>th</sup> July at the School and the resource centre. Organised in partnership with Extended Services

#### Heritage

Heritage Strategy

The heritage strategy is being refreshed in partnership with the Heritage Forum and will provide a focus for heritage development over the next few years. A draft will be ready in early October.

## Heritage Open Days – 10<sup>th</sup> to 13<sup>th</sup> September

Plans are in place for the next series of events, with the publicity going out for circulation before the end of the school term. Events this year include the opening of Wellington College, South Hill Park Arts Centre and grounds; a tour of public art in the town centre; Snap Bracknell! – a photography project recording the town centre as it is now and a tour of Easthampstead and Point Royal.

#### Parks and Countryside

## South Hill Park

The Heritage Lottery Fund and The Big Lottery Fund have approved a £2.3 million grant to restore South Hill Park. This grant will go towards the £4.4 million 3 year restoration of the park which includes disabled access improvements; de-silting the southern lake; restoring the terrace garden; and conserving and enhancing woodland areas.

Bracknell Forest Council in partnership with Bracknell Town Council and South Hill Park Arts Centre, have worked very hard to secure the funding which will take the project into the works phase. A lead contractor will now be appointed to undertake the works which will begin on the ground in February 2010.

The audience development programme is now being addressed with volunteer programmes, neighbourhood action group involvement and the encouragement of the newly formed Friends Group.

## Green Flag

Green Flag judging took place in June at Pope's Meadow, Westmorland Park, Lily Hill Park and Sandhurst Memorial Park / Shepherd Meadows (a joint application with Sandhurst Town Council). The results of this year's awards will be announced in late July.

#### Bracknell in Bloom 2009

The Parks and Countryside Service has increased it's involvement in Bracknell in Bloom this year. Contributing heavily to the portfolio and the 2009 campaign, the Service aims to highlight the importance of parks and greenspaces in terms of biodiversity and the encouragement of community involvement throughout the borough.

The Bracknell Flowers team will be welcoming the judging team from the Royal Horticultural Society on 13<sup>th</sup> July when this year's entry into Britain in Bloom will be judged. Results will be published in September. The Your Gardens competition entries will be examined by an official judging panel in July and winners will be announced at an awards ceremony in September. www.bracknell-forest.gov.uk/bracknellinbloom

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## Planning and Development- Jennett's Park

The Service continues to be closely involved in the proposals for Jennetts Park as the infrastructure continues to be developed and planning applications for housing parcels are assessed. A team including planning, S106, highways and landscape officers meets regularly and makes site visits to help ensure that the Council's responses to developers are co-ordinated.

#### Streetscene SPD

The Parks and Countryside Service and the Tree Service are co-ordinating a joint approach to contributions for the draft Streetscene Supplementary Planning Document.

## Library terrace

A design scheme for the area outside Bracknell Library was prepared and approval was given for a £20,000 programme of planters, benches, new cycle-rack and other works.

#### The Elms

The Parks & Countryside Service is working on a joint scheme with Bracknell Town Council for improvements to The Elms, principally to improve access to the park from the new apartments on the old Met office site and to rationalise the car parking facilities. Improvements include new paths, planting, relocation of a teen shelter and a traffic island crossing point in Park Road.

#### Public Rights of Way

April to June 2009 saw the following path improvements throughout the borough:

- Sandhurst Footpath 24: part of this walkway across Wilmoor Heath has been renewed.
- Sandhurst Footpath 19: the walkway beside the car park at Horseshoe Lake has been replaced by causeway.

Work is also underway to prepare a temporary Traffic Regulation Order for Bracknell Footpath 16 which allows Thames Water to construct a surface water sewer through the grounds of Easthampstead Park School during the summer holidays.

#### Local Countryside Access Forum (LCAF)

In May the Forum embarked on a site visit to look at the changing landscape around Jennetts Park, the completed diversion of footpath 15, the Country Park site and the relationship of other open spaces and woodlands to the path network. These site visits provide a less formal environment, encouraging forum members to speak up and contribute whilst keeping them up to date with on-going access improvements in the borough. Future plans include joint site visits with the Royal Borough of Windsor and Maidenhead LCAF to discuss cross boundary issues.

#### **Raising Quality Standards** Scott's Hill

As part of the final stages of the Breathing Places Project, a footpath and boardwalk through the site have now been constructed. Further areas of invasive Holly have been cleared to open up the site whilst leaving large sections of undergrowth for wildlife. Stag Beetle Loggaries have been created and native plant and tree species planted. A bin has been placed on site and a large amount of fly-tipping has been removed improving the site for the increased number of visitors. This work has been completed with the combined effort of the Bracknell Conservation Volunteers, the Bracknell Forest Natural History Society and the Bracknell Garden Club. www.bracknell-forest.gov.uk/scottshill

## Berrybank

Residents gathered at their local woodland in Sandhurst on Saturday 13th June to celebrate a milestone in the Berrybank Copse project which has been part-funded by BBC Breathing Places. Bracknell Forest Council has been working with Sandhurst Town Council to improve the Berrybank woodland for residents and wildlife. The site was officially opened by Andrew Mackay MP and Carole Cupper, Mayor of Sandhurst. The woodland habitats have been enhanced including new bat and bird boxes, removal of invasive species. For residents there are new benches which were donated by Waitrose and a new circular path has been created. A three month extension has been granted to spend remaining funds on planting and new fence works. www.bracknell-forest.gov.uk/berrybank

## Urban Woodland Project

Specifications have been drawn up and prices obtained to raise quality standards at woodlands in Wentworth Way, Winkfield; Osmans Close, Winkfield; Frog Copse, Bracknell; Napier Close, Crowthorne; and School Hill, Sandhurst. Works are being funded using developer contributions (S106).

## Lily Hill Park

In addition to the programme of events and activities that regularly take place at Lily Hill Park throughout the year, the key to the continued success at Lily Hill Park is the involvement of local schools and community groups in the consultation.

Work experience placements from 3 schools have taken place on site as well as from persons looking for experience in light of recently being made redundant.

The focus is now on maintaining Lily Hill Park to Green Flag Award standard, and attracting residents and visitors to the Bracknell area who have not previously used the park. Linked to this, there have been regular visits from local schools, particularly Holly Spring Juniors in Bullbrook, who took part in the walk to school week through the park.

www.bracknell-forest.gov.uk/lilyhillpark

## Green Space Strategy

The draft strategy has been discussed through the Local Access Forum and the Parks & Public Realm Forum. The consultation is being used to update the document.

## Community Involvement

More than 400 hours of volunteer support have been provided by members of the local community over the last quarter. The Service has received huge support from the Bracknell Conservation Volunteers in particular for general site works. www.bracknell-forest.gov.uk/conservationvolunteering

#### Events

Over 26 events took place between April and June, ranging from site ranger surgeries to mid week walks and Fairies and Wizards in Hayley Green Wood. Attendance peaked at more than 180 adults and 120 children at the Pooches in the Park event at Savernake Park which promotes responsible dog ownership.

Particularly well attended were the Easter Treasure Hunt and the Rhododendron Walks at Lily Hill Park at which four separate guided walks ran over two days through the Rhododendron and Azaylia displays in Starch Copse. Over £300 was raised for The Red Cross who supplied refreshments on one of the days. 'Woods On Wheels' at the park was also a well attended guided trail around the surfaced paths in the park which avoided the steps and steeper areas. This event was organised specifically for people with pushchairs and wheelchairs to highlight access for all in our parks.

The Parks and Countryside Service worked closely with Waste and Recycling to stage a show garden at the Big Day Out in South Hill Park on 27th June. Starting with design concepts for the garden, the plan was developed in line with materials that could be found and reclaimed. The Service helped to find sources of materials and in the build of the show garden, as well as manning the stand during the Big Day Out, answering questions and handing out leaflets to visitors. www.bracknell-forest.gov.uk/parksevents

#### Education and Interpretation

#### Leaflets

In June, the new Garden for Wildlife leaflet was completed and is now available on request, at events and on the website. This forms part of the Bracknell Forest Biodiversity Action Plan and will encourage recording of four key species as well as touching on composting and water saving ideas.

## On-site Interpretation

Following a large developer contribution towards the Thames Basin Heaths Special Protection Area avoidance and mitigation strategy, new fingerposts and noticeboards have been installed at The Cut Countryside Corridor sites as part of the Suitable Alternative Natural Green Space (SANGS) enhancements. A further package of works based at Garth Meadows is due to completion by September.

## Google Maps

The web team and Parks and Countryside Service have been working together to put the parks and countryside sites of Bracknell Forest on the map. As featured on the Politics Show on BBC2, the parks and countryside sites of Bracknell Forest have now been incorporated into Google maps. This means that not only can you find the location of a park or countryside site using a simple link from the site web page, but you can also carry out a search in Google and link to the web page from Google maps.

## Significant Additional Site Works

#### Clinton's Hill

Paths have been opened up and a rustic fence has been put in alongside the path running alongside some of the steeper sections of the site. This work was done with the assistance of the Bracknell Conservation Volunteers. www.bracknell-forest.gov.uk/clintonshill

#### **Biodiversity**

On 21 April, the planning teams were given a short talk on great crested newts within the planning system to raise awareness of this protected species and environmental issues generally.

www.bracknell-forest.gov.uk/biodiversity

#### Parks Photo Competition

The Parks Photo competition was launched in June for the second year running and will run throughout the Summer months. This year's competition focuses on the interaction between local wildlife, people and places and entries are already flooding in. The winning images will be displayed in the community gallery at South Hill Park and will be on show from February 2010. Images will also continue to be used to promote the borough's open spaces in the new set of Parks & Countryside leaflets and on the Council's website.

www.bracknell-forest.gov.uk/parksinpictures

## Housing

There were 225 housing register applications received during the quarter.

There were 129 lettings during the quarter (there were 139 lets in the first quarter of 2008/9) which is 29% down on the previous quarter. There were 3 new build lets in the quarter.

#### Supporting people

There have been desk top reviews of housing support services for the elderly, those with learning difficulties and mental health issues undertaken during the quarter.

#### Homelessness

The last family to leave bed and breakfast accommodation in the quarter had spent 9.3 weeks in bed and breakfast.

During the quarter 74 potential cases of homelessness had been prevented. The top three reasons for homeless approach to the Council was parents no longer willing to accommodate, loss of rented accommodation and mortgage problems. It is not possible to report on the reason for homeless approaches in the previous quarter as it was not recorded although in future comparisons between quarters will be possible.

In the previous quarter the Council had accepted a homeless duty to one household who had become homeless due to mortgage problems and in the first quarter of 2009/10 two households had been accepted as homeless due to mortgage problems.

#### Forest care

There was an increase of 46 lifeline connections during the quarter. There were 105,388 calls answered in total and 96.02% were answered in 30 seconds.

Two members of staff achieved NVQ level 3 in customer care and one member of staff achieved the advanced diploma in management studies.

#### **Benefits**

At the end of June there was a benefit caseload of 6287 which was a 4.3% increase from the caseload at the end of March 2009. However, this is a 10.84% increase in the caseload compared to the position at June 2008.

The following table provides workload figures for the last quarter. Recording of this activity began in March 2008 so it is not possible to compare quarter to quarter at present across all areas of work although that will be the case in the future.

Area of activity	Previous quarter	March to June	Percentage increase
Telephone calls Visitors to the office	N/A N/A	9253 1335	
Scanned items of post	N/A	27520	
New claims received	N/A	1140	
Total change events and new claims assessed	3110	3707	19%

## Performance & Resources

#### Finance

During the quarter the team carried out their core functions of accounting, budget monitoring, advice and debt control. We closed the 2008/9 accounts during this quarter.

## Human Resources

This quarter, the department recruited to a number of hard to recruit posts including Cemetery & Crematorium Manager, Emergency Response Officer, Housing Enabling Officer, Benefits Assessment Officer and Programme and Project Manager. There has also been a number of staff recruited within Leisure, including an Assistant Maintenance Manager and Fitness Manager.

In conjunction with UK Sports we delivered a Safeguarding training session to 40 Leisure staff.

Work has been undertaken to ensure processes are in place in all sections in relation to employee rights to work in the UK. This included a presentation by HR to Leisure Senior Managers meeting.

We started work with the Chief Officer: Planning and Transportation helping him review the division and plan any required changes.

We worked with management to set up a temporary structure following the departure of Head Culture and Visual Environment and Landscape Manager.

There were 7 formal hearings, 3 disciplinaries, 4 capabilities and one grievance this quarter. In addition HR has helped with 5 serious absence management cases.

## **Administration**

Corporate IT moved the Idox database to a new server and it has now stabilised. This allowed the Document Imaging Team to destroy the backlog of scanned documents held in store. New back-scanning projects were given the go ahead. April, May and June applications were fewer than last year due to the credit crunch, but a temporary reduction in resources balanced out the workload. Admin targets were met.

#### Business Systems

We worked with Corporate IT to install the database and software for the GIS Test system. We continued to work to improve the GIS intranet tools, GIS Live, including the inclusion of aerial photography.

The web team completed their review of the department's online forms and have a list of forms that will need creating when the new online forms package goes live. They worked closely with their colleagues in the Corporate IT web team to determine the 'direction and scope' of the Council's new website.

The supporting people IT system went live. However the upgrade of the land charges IT system was delayed as priorities changed. The technical infrastructure supporting the mobile devices used by the highway inspectors has been upgraded to web services and the review is continuing into suitable devices that meet the needs of the business. The LAEMS interface went live on M3 so environmental health and trading standards were able to make their statutory returns to the Foods Standards Agency online.

#### e+ Smartcard Programme

Blackburn signed up for a Site Licence for SmartConnect.

Bracknell e+ has hosted meetings for The Department for Transport, Portsmouth, and the London Borough of Barking and Dagenham. A best practice example featuring the Bracknell e+ scheme will appear in the forthcoming Department for Transport Integrated Ticketing Strategy document.

Hillingdon smart card scheme using the Hosting and Maintenance Contract has been successfully launched to time and to budget.

SmartConnect has been integrated with the leisure management system. Work has been done on the network that will now allow card transactions at leisure centres to be recorded via the internet.

We had meetings with sQuid, My Card and the Civic Trust took place but no action resulted.

We successfully passed the audit of the PASS Proof of Age accreditation.

We met with BRP who have been considering the feasibility of introducing a loyalty scheme for the Town Centre. They said that traders really appreciate the fact that the council support local shops with the e+ Discount scheme. It was suggested that they may like to consider taking over the Discount Scheme.

## **Contracts**

The new Programme and Projects Manager started in May. His role is to project manage the EU contracts listed in the Service Plan. Progress so far is encouraging with new timetables in place for all the contracts due to start in April 2010.

## **Equalities**

We published 16 Equalities Impact Assessments in the quarter and drafted another 4. We have delayed publication of the Emergency Planning Equalities Impact Assessment to allow us time to consult the Bracknell Forest Minorities Alliance on 1 October.

## **Business Continuity**

We updated the department's Flu Pandemic Plan in the light of worldwide outbreak of swine flu.

## Health and Safety

Working with our colleagues in Corporate Health and Safety we discussed and updated the numbers of First Aiders and Fire Wardens in Time Square and well as keeping up to date with our normal inspection and reporting regimes.

## Planning & Transport

## **Building Control**

A response was submitted by Building Control to the Government Consultation Paper "Proposed changes to the Local Authority Building Control charging regime". The outcome of this paper may mean new legislation giving greater flexibility on the charging method used for calculating the fees for Building Regulations applications. The implementation of a new charging regime will mean that a new time analysis will be required for the service to ensure accurate cost recovery is achieved.

Also, we have attended several workshops run by CLG in association with Greenstreet Berman to discuss a further proposal to bring an element of risk assessment into deciding the number of on-site inspections required to ascertain compliance with Building Regulations. This may lead to a change in legislation repealing the current system of statutory inspection requirements and be replaced with a job-by-job contract type system.

The number of Building Regulations applications received continues to be down compared to previous years, however the team remains busy on site inspecting previous year's applications and covering the member of staff still currently on sick leave. Work has begun on the Garth Hill College and is time consuming during substructure works, and we were fortunate to win the housing site at Wykery Copse which is also time consuming.

## Land Charges

From 6<sup>th</sup> April 2009, Land Charges altered it's operating and charging systems to comply with The Local Authorities (England)(Charges for Property Searches) Regulations 2008. The implementation of a 'One-Stop-Shop' service for Personal Searchers has generated more work for the section to compensate in the drop seen over the previous 12 months. The significant drop in income seen in the previous 12

months appears to have levelled off, but the service is no longer expected to generate profit as it is now costed as a break even service under the above Regulations.

Unfortunately there does not appear to be any signs of growth filtering through in the housing market yet with figures remaining low for Official and Personal Searches alike.

## Climate Change Team

#### Climate Change Action plan

A progress report on the Council's Climate Change Action Plan to April 2009 was submitted to the Executive on 15th May. Excellent progress to date was noted against the Plan.

#### Local Authority Carbon Management Programme

The LA Carbon Management Programme was completed at the end of March 2009.

A draft Carbon Management Plan was submitted to the Carbon Trust in March 2009 with a 25% reduction target by 2012 against a 2007 baseline. The Council approved the implementation of the Carbon Management Plan in the first quarter of 2009.

#### Climate Change Indicators

Two new climate change indicators were reported to Defra for the first time during this quarter:

NI187: Tackling fuel poverty - % of people receiving income based benefits living in homes with low and high energy efficiency rating.

NI188: Planning to adapt to climate change. The self assessment report for this indicator puts Bracknell at level 1 on a five level scale of 0-4.

#### Climate Change Partnership

The new Climate Change Partnership, launched on 24<sup>th</sup> March at Easthampstead Baptist Church, held meetings at BSRIA and Bracknell Town Council offices in the first quarter. The Partnership endorsed the self assessment report for NI188.

#### Spatial Policy

A new Conservation Area has been designated in Crowthorne along part of Church Street and the High Street which will raise awareness of the special characteristics of this area and afford greater protection to these characteristics in consideration of any future development proposals which must respect this new status. Officers have also been very busy progressing two Supplementary Planning Documents (SPD):

- Character Area SPD which provides detailed assessment of the physical character in 6 areas of the Borough which are particularly vulnerable to effects of new development proposals;
- Streetscene SPD which sets out the Council's guidance on design elements of the street including landscaping and trees, parking layouts, street lighting and road design and what standards we will expect for adoption.

A revised Local Development Scheme (LDS) has been drafted and presented to Members of the Local Development Framework Steering Group. Much of the Spatial Policy work programme had been put on hold pending the publication of the South East Plan, but now that is has been released, officers are putting plans in place to get the LDS back on track.

#### **Development Management**

The last quarter saw the conclusion of the Staff College Public Inquiry, this and the preceding TRL public Inquiry had placed considerable demand on the resources of the Development Management Section and indeed on officers across the Council. The decision on this appeal is anticipated towards the end of August 2009.

Last year saw application numbers down by a 14% compared to the average over the past 5 years and the service generating 3% less income than had been budgeted for the year. The first quarter of the current financial year saw the number of applications determined rise by 11% compared with the previous quarter and in terms of speed of determination of planning applications the service continues exceeded all locally set targets (higher than national targets contained in NI 157). Whether the fall in application numbers has bottomed out is as yet unclear but indications are that there is some confidence returning, with a number of developers approaching the Council in respect of development proposals which they intend to bring forward as the economic climate improves.

Whilst application numbers fell 2008 saw the number of enforcement complaints up by 22% on 2007 and if the trend established in the first six months of 2009 continues then this year could see complaints up by nearly 50%. This work is non income generating and pursuing enforcement actions is potentially resource intensive if effective enforcement actions are pursued. Linked to this is an initiative taken by the Service to reform a working group bring together officers from planning, Environmental Health, Trading standards, Housing and Community Safety to ensure co-ordinated action in respect of problem sites.

In order to address budget shortfalls in the current year the service saw one planning assistants post deleted from the establishment and 2 officers volunteering for reduced working hours. A key focus in the coming months will be addressing budgetary pressures against the expectations of maintaining a high performing service with improving customer focus, need to retain the ability to respond to an upturn in the economic climate and effectively monitor the rising number of reported potential breaches of the planning regulations.

The redevelopment of Bracknell's Town Centre continues to be a high priority for the service, with the quarter seeing amended submissions from the Bracknell Regeneration Partnership of various strategies required under the S73 outline planning permission. The quarter also saw one of the first projects in the Town Centres redevelopment being granted planning permissions, namely the enhancement of the Station Forecourt and the service is currently working with the preferred provider of the Bracknell Health Space as they prepare for a pre-application submission in the coming quarter. Whilst a slow down in residential development has occurred sites such as Jennett's Park and Wykery Copse continue to result in activity for the service.

In the last PMR the Head of Development Management reported on the introduction of new arrangement for dealing with Corporate Projects, including:

- The creation of a Strategic and Corporate Projects Team,
- Establishment of a Corporate Projects Planning Liaison Group comprising of planners and officers from those departments engaged in promoting developments
- Revisions to the pre-application process for Council projects introducing a two stage approach to ensure key issues were indentified before projects moved to far into the design process.

A workshop is being arranged for the autumn to ensure a shared understanding of the respective roles of all those involved in dealing with development proposals promoted by the Council.

The quarter also saw work continuing on the following projects:

- Continuation of the electronic capture of planning micro-fiches, this project has slipped due to resourcing issues but is now on target for completion of all electronic capture by the end of Q2.
- Continued involvement in the CLG Development Management Project.

## Transport Management Section

## Transport Implementation Group

Public Transport

- The bus station was repainted during April and May, as part of the effort to improve the visual appeal of the town centre.
- Bus services to the North of Bracknell were adjusted, with a Bracknell/Binfield/Wokingham service being re-introduced.
- Legal work to enable the Bracknell Railway Station forecourt improvements continued, and negotiations for transfer of land were finalised.

## **Travel Choice**

- A campaign aimed at encouraging parents who drive to school to be more considerate about how they drive and where they park was launched in April. Leaflets were distributed to Primary school children via the schools, together with a plan for an assembly on the subject, and positive local press coverage was also achieved.
- Walk to school week was promoted by Primary schools across the borough in May. Assemblies were given at seven schools throughout the week, including several where parents also attended.
- National Liftshare day was promoted on June 9<sup>th</sup>, both internally to Council staff and externally to members of the public.
- A number of events were held in June to promote national Bike Week. These included a bike to work competition for local businesses, a roadshow in the town centre which was well supported by members of the public, a ranger-led family cycle ride incorporating the Borough's green spaces, and the launch of a new-style cycle map.

Reading Transport Innovation Fund (TIF) Bid:

- Officers continued to attend the group set up by Reading BC and involving South Oxfordshire, West Berks and Wokingham to promote integrated transport initiatives within the sphere of influence of the regional centre of Reading.
- BFC will be meeting with Reading Borough Council to discuss the cross • boundary rail improvements put forward in Readings draft TIF bid. Though Early indication from South West Trains suggests the additional peak time trains would not be a viable service.

## Engineering Projects and Adoptions Group

In the Safe Routes to School Programme:-

- Detailed designs were completed on a comprehensive package of • improvements around Ascot Heath Schools.
- A number of cycle shelters were installed at various schools as part of an initiative to encourage walking and cycling to school.

In the Public Transport Programme:-

- Designs were finalised and planning approval obtained for environmental • enhancements to Bracknell Railway Station Forecourt
- New bus stops were installed complete with raised height kerbs and • hardstandings in Temple Way on the new 152 route
- Various bus stop improvements were carried out in Harvest Ride, New Road • and Forest Road

In the Pedestrian and Cycling Improvements Programme :-

- Designs were completed on a footway/cycletrack link in Ringmead in the vicinity of Aysgarth continuing the route from Avebury to Great Hollands Road
- Designs were completed for the Puffin Crossing in Market Street, opposite the • Railway Station, and the signals equipment was tendered.
- Design work started on the footway/cycletrack link on the north side of • Wokingham Road between Pollardrow Ave and Stoney Rd

In the Parking Programme :-

- Planning Pre-Applications were submitted on a number of schemes in high priority roads to increase parking capacity.
- Designs were completed and a Planning Application submitted to extend the existing Broadway Car Park in Sandhurst.

In the Highway Capacity and Roadspace Allocation Programme:-

Construction works commenced this guarter on the London Road dualling and London Road/John Nike Way junction improvements with the majority of utility diversions, ducting and street lighting works completed ahead of schedule.

Other Projects:-

- Parking improvements were carried out at Edgebarrow Scools
- Repairs were carried out at Longhill Skate Park
- Designs were checked for proposed highway improvements as part of Garth • Hill School redevelopment

In the housing delivery programme :-

Jennetts Park A329 Roundabout and Spur Road – S278 Agreement was finalised

- Two Orchards Development off Western Rd S278 highway works were commenced
- Various infill sites were progressed with highway implications

## Traffic and Safety Group

Casualty Reduction – Local Safety Schemes:-

In order to sustain progress on casualty reduction, in-depth accident analysis work has been carried out on the latest available data, which has identified 5 local safety schemes. The preliminary design work on the following schemes has begun:

- Crowthorne Road / Ringmead
- Wildridings / Easthampstead
- Peanut Roundabout
- Mini Roundabout Review
- Minor Roundabout Review

Construction has been completed on the following casualty reduction schemes:

• A332 Windsor Road junction with Lovel Lane

## Traffic Regulation Orders (TRO):-

The latest on-street parking restriction TRO is being prepared for formal advertisement. At present, new restrictions are being proposed at the following locations:

- Martins Heron
- Oareborough
- Rose Hill
- Winkfield St Mary's
- Lovel Road
- Disabled Parking Spaces (various Locations)

As part of the Ascot Heath SRTS scheme a TRO is being prepared for formal advertisement of a 20mph Zone. The new restriction is being proposed at the following locations:

- Fernbank Road
- New Road
- Rhododendron Walk
- Rhododendron Close

Road Safety Education, Training & Publicity:-

The following Education, Training and Publicity activities took place:

- Completion of new cycle instructor training sessions and commencement of cycle training courses
- Road Safety talks to pre-school and primary school pupils
- Continued provision of Road Safety resource boxes to nursery, primary and secondary schools.
- Road Safety talks to mother & baby groups.
- Driver Awareness Activities (with Thames Valley Police) providing education to drivers who exceeded the speed limit but were below the level for prosecution, drivers (and their passengers) not wearing seatbelts and and/or using mobile phones

• Royal Military Academy Heritage Day – Road Safety Quiz competitions for children and adults. Seat belt and cycle helmet demonstrations. Selling of high visibility materials/clothing and cycle helmets

## Highway Network Management

## **Co-ordination Headlines**

- National Grid Gas main replacement program continues in the next six months at Anneforde Place, Benbricke Green, Bennings Close, Binfield Road, Braybrooke Road, Brook Green, Brownlow Drive, Clacy Green, Coppice Green, Cotterell Close, Doncastle Road, Easthampstead Road, Ellesfield Avenue, Englemere Road, Fanes Close, Farm Close, Fernhill Close, Folders Lane, Garth Square, Hawthorne Close, Kennel Lane, Kingsmere Road, Limerick Close, Lindenhill Road, Longmoors, Makepiece Road, Meadow Way, Moordale Avenue, Pollardrow Avenue, Portman Close, Priestwood Avenue, Priestwood Square, Priory Lane, Shepherds lane, Spencer Road, Stoney Road, The Croft, Trumbull Road, Warfield Road, Weycrofts, Windlebrook Green, Windlesham Road and Wokingham Road.
- Jennetts Park / A329 roundabout works likely to commence January 2010.
- Thames Valley Police in partnership with BFC to place Automatic Number Plate Recognition (ANPR) cameras at numerous locations entering the borough for crime prevention purposes. Subject to planning permission where required and to be installed by March 2011.
- B3018 London Road, Binfield widening and signalised junction works in progress with likely completion in March 2010.
- Western Road (Two Orchards Development) roundabout and entrance construction in progress to be completed by 18 September 2009.

## Inspections

The quality and safety of street works is measured by random sample inspections the quarterly results of which should show less than 10% failure rate at each inspection category. The highlighted figures are likely to result in either warnings or enforcement action after full a thorough review of the detailed failings.

Undertaker:					Openre	ach (BT)							
Period:		1 April 2009 - 30 June 2009											
Category	Inspected	ted No Inadequacy % Reinstatement Failures % Signing Failures % Signing % Signing Not Failures % Signing Not Failures % Signing % Signing % Signing %									%		
Α	26	21	80.77	0	0	5	19.23	0	0	0	0		
В	83	76	91.57	7	8.434	0	0	0	0	0	0		
С	8	8	100	0	0	0	0	0	0	0	0		
Total	117	105	89.74	7	5.983	5	4.274	0	0	0	0		

Undertaker:					National	Grid Gas							
Period:		1 April 2009 - 30 June 2009											
Category	Inspected	No Inadequacy	%	Reinstatement Failures	%	Signing Equipment Failures	%	Signing Not Actioned	%	Signing Other Failures	%		
Α	42	19	45.24	2	4.762	21	50	0	0	0	0		
В	15	8	53.33	7	46.67	0	0	0	0	0	0		
С	1	0	0	1	100	0	0	0	0	0	0		
Total	58	27	46.55	10	17.24	21	36.21	0	0	0	0		

Undertaker:					Virgin	Media						
Period:	1 April 2009 - 30 June 2009											
Category	Inspected	No Inadequacy	%	Reinstatement Failures	%	Signing Equipment Failures	%	Signing Not Actioned	%	Signing Other Failures	%	
Α	6	5	83.33	0	0	1	16.67	0	0	0	0	
В	9	7	77.78	2	22.22	0	0	0	0	0	0	
С	0	0	0	0	0	0	0	0	0	0	0	
Total	15	12	80	2	13.33	1	6.667	0	0	0	0	

Undertaker:				Scott	ish & So	outhern Energy							
Period:		1 April 2009 - 30 June 2009											
Category	Inspected	No Inadequacy	%	Reinstatement Failures	%	Signing Equipment Failures	%	Signing Not Actioned	%	Signing Other Failures	%		
Α	48	39	81.25	0	0	6	12.5	0	0	3	6.25		
В	17	15	88.24	2	11.76	0	0	0	0	0	0		
С	0	0	0	0	0	0	0	0	0	0	0		
Total	65	54	83.08	2	3.077	6	9.231	0	0	3	4.615		

Undertaker:					South E	ast Water							
Period:		1 April 2009 - 30 June 2009											
Category	Inspected	No Inadequacy	%	Reinstatement Failures	%	Signing Equipment Failures	%	Signing Not Actioned	%	Signing Other Failures	%		
Α	41	41	100	0	0	0	0	0	0	0	0		
В	132	124	93.94	8	6.061	0	0	0	0	0	0		
С	32	32	100	0	0	0	0	0	0	0	0		
Total	205	197	96.1	8	3.902	0	0	0	0	0	0		

Undertaker:				So	uthern G	as Networks						
Period:	1 April 2009 - 30 June 2009											
Category	Inspected	pected No Inadequacy % Reinstatement Failures % Signing Failures % Signing Not Failures % Signing Not Failures % Signing Not Actioned % Signing Not Failures %									%	
Α	13	9	69.23	0	0	4	30.77	0	0	0	0	
В	6	4	66.67	2	33.33	0	0	0	0	0	0	
С	0	0	0	0	0	0	0	0	0	0	0	
Total	19	13	68.42	2	10.53	4	21.05	0	0	0	0	

Undertaker:				Т	hree Va	lleys Water							
Period:		1 April 2009 - 30 June 2009											
Category	Inspected	ected No Inadequacy % Reinstatement Failures % Signing Equipment Failures % Signing Not Actioned % Signing Actioned % Signing Failures %									%		
Α	7	7	100	0	0	0	0	0	0	0	0		
В	21	20	95.24	1	4.762	0	0	0	0	0	0		
С	1	1	100	0	0	0	0	0	0	0	0		
Total	29	28	96.55	1	3.448	0	0	0	0	0	0		

Undertaker:					Thame	es Water						
Period:		1 April 2009 - 30 June 2009										
Category	Inspected	No Inadequacy	%	Reinstatement Failures	%	Signing Equipment Failures	%	Signing Not Actioned	%	Signing Other Failures	_%	
Α	1	0	0	0	0	1	100	0	0	0	0	
В	1	1	0	0	0	0	0	0	0	0	0	
С	0	0	0	0	0	0	0	0	0	0	0	
Total	2	1	50	0	0	1	50	0	0	0	0	

Undertaker:		Bracknell Forest Council - Works For Road Purposes										
Period:		1 April 2009 - 30 June 2009										
Category	Inspected	nspected No Inadequacy % Reinstatement Failures % Signing Failures % Signing Not Failures % Signing Not Actioned % Signing Actioned %									%	
Α	5	5	0	0	0	0	0	0	0	0	0	
Total	5	5	100	0	0	0	0	0	0	0	0	

Undertaker:		Bracknell Forest Council - Works For Road Purposes (SEC Street Lighting)										
Period:		1 April 2009 - 30 June 2009										
Category	Inspected	spected No Inadequacy % Reinstatement Failures % Signing Equipment Failures % Signing Not Actioned % Signing Not Actioned % Signing Failures %									%	
Α	2	2	0	0	0	0	0	0	0	0	0	
Total	2	2	100	0	0	0	0	0	0	0	0	

# Annex F: Integrated Transport Schemes Progress to 31 March 2009

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
DEMAND MANAGEMEN	T AND TRAVEL CHC	NCE					
Mobility Improvements	EP&A	Various	Programme of local improvements and removals of barriers to movement	Ongoing			Minor improvement works identified during course of the year
HIGHWAY CAPACITY AI	ND ROAD SPACE AL	LOCATION					
John Nike Way/B3408 London Rd junction imp and dualling between Coppid Beech Rbt and John Nike Way	EP&A	Binfield	Design and construction	Works in progress on site		Dec 09	
Bracknell Sports Centre Roundabout Capacity Improvement	TI > EP&HA	Bracknell	Design and construction	Preliminary design stage			
Swinley Bottom to A329 Berkshire Way Roundabout Corridor Package Development Work	TI leading	Various	Route Study and Package Development	Brief prepared			

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
A329 Coppid Beech Roundabout to London Red/Ferbank Rd Junction Corridor Package Development Work	TI leading	Various	Route Study and Package Development	Brief prepared			
Capacity/Congestion Improvements at Signalised Crossings	T&S	Various	Pedestrian Radar Review and Works (Phase 1)	Research and Investigation Stage	Mar 10		Reduces unnecessary traffic delays and improves convenience to pedestrians
Three Legged Cross	EP&A	Warfield	Junction Improvement	Awaiting outcome of land purchase negotiations.	ТВА		Detailed design shows unexpected need for additional land. Valuers instructed to enter land purchase negotiations.

# TRAFFIC MANAGEMENT

UTMC Development Phase 1	T&S leading	Various	Strategy completion and initiation			
Maidens Green Crossroads Traffic Signals	T&S	Winkfield	Implementation of signalised priority junction	Consultants commissioned	Mar 10	Report received. Additional investigations underway
Maidens Green Crossroads VAS	T&S	Winkfield	Vehicle Activated Signs	Complete		

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
Easthampstead Road junction with /Old Wokingham Rd	T&S	Bracknell	Improvements to visibility at junction	Consultation with Land Owner	ТВА		Negotiations with the land owner are underway
Gateway Signing	T&S	Various	Phase 1 of village gateway scheme	Final concept complete	Sep 09		
Longhill Road Speed Management Scheme	T&S	Warfield		Site investigation underway	Feb 10		
Pitts Bridge Traffic Signals	T&S	Binfield	Provision of traffic signals to give priority working and reduce accidents	Brief out for quotes	Jan 10		
Wareham Road Traffic Management Scheme	T&S		Improvement to visibility for traffic emerging onto New Forest Ride	Site investigation underway	Nov 09		
Holly Spring Lane	T&S		New physical control to enforce the TRO	Consultation with Bus Company	Jan 10		
Assessment of speed limits on B class Roads	T&S	Various	The assessment of the suitability of the existing speed limits on B class Roads.	Surveys underway to identify roads	Nov 09		
On-street Parking Traffic	T&S	Various	Waiting Restriction TRO to	Out to statutory			Responses due by 23 Jul

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
Regulation Order			<ul> <li>include</li> <li>Martins Heron &amp; The Warren</li> <li>The Breech</li> <li>Napier Road</li> <li>Downshire Way Bus Gate</li> <li>Disabled Parking Spaces</li> </ul>	consultation			
PEDESTRIAN AND CYC	LING						
Cycle Network	EP&A	Various	Direction signing improvements	Detailed design stage	Jan 10	Jan 10	DfT approval now obtained for new cycletrack sign designs
B3408 Wokingham Rd	EP&A	Binfield with	Footway/Cycletrack (Pollardrow Avenue to Stoney	Preliminary design stage	Nov 09	Jan 10	Works may conflict with Gas board main relaying at the same time. Investigating ways
		Warfield	Road)				of working together.
		Warfield					

Jul 09

Aug 09

Works ordered

Footway/Cycletrack link from Avebury to Ringmead

LOCAL SAFETY SCHEMES

Aysgarth

Performance Monitoring Report - Environment, Culture & Communities - 2009/10 Quarter 1

Great

Hollands North

EP&A

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
Crowthorne Road / Ringmead	T&S		Bus Gate sump traps	Consultation with Bus Company	Feb 10		
Mini Roundabout Review	T&S	Various	Phase 2 safety improvement works at mini roundabouts	Development of brief	Sep 09		
Minor Roundabout Review	T&S	Various	Feasibilty work into safety improvements at minor roundabouts (less than 40m dia)	Brief out for quotes	N/A		
Wildridings / Easthampstead	T&S	Bracknell	Urban safety management scheme	Site investigation	Jan 10		One of 2 schemes to be provided using the Govt Grant arising out of the TVSRP
Peanut Roundabout	T&S	Winkfield	B383 entry signage	Site investigation	Oct 09		One of 2 schemes to be provided using the Govt Grant arising out of the TVSRP

#### PUBLIC TRANSPORT - BUS AND RAIL TRAVEL

Bus Stop Improvements	EP&A	Various	Various hard standing improvements and pole upgrades	Works in progress	
Route specific quality partnership works	TI	Various	194 Route Study		

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
Bus Priority Measures	ТІ	Various	Further bus priority measures, especially on the 190 route				
Ringmead connecting footway	EP&A	Great Hollands	Connecting path along Ringmead from Wheatley to Bus Stop on the other side	Site investigation			
Temple Way Bus Stops and connecting footway	EP&A	Binfield	New Bus Stops on Temple Way as part of the new 152 route	Complete			
Church Road Footway	EP&A	Winkfield	Connecting path to Bus Stop				
Replacement of Bus Priority Control System	T&S	Bracknell Town	Phased replacement of obsolete Teletag system with supported Sietag system of bus priority control	Awaiting scope of scheme from TI group			
Bracknell Railway Station	EP&A	Bracknell Town	Forecourt Enhancements	Detailed design completed	Jul 09	Feb 10	Awaiting adjacent land transfer from BRP before work can start.
PARKING							
Residential Street Parking	EP&A	Borough	Residential parking improvement schemes	Preliminary design stage on various sites.		Mar 10	Possible partnership with BFH

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
Broadway Car Park	EP&A	Sandhurst	Car Park Extension	Planning Application submitted	Nov 09	Dec 09	Enlargement of existing car park to provide additional spaces.

## TRAVEL TO SCHOOL – SAFE ROUTES TO SCHOOL

					works due in school summer holiday period
A	SRTS Project	Development of draft strategy	N/A	N/A	Development of draft strategy through the year
A Various	Various Improvements in the vicinity of Schools on the Travel Plan priority list	Investigation and survey work underway	Jun 09	Mar 10	Works progressed throughout the year on various schemes
		Various Various Improvements in the vicinity of Schools on the	Various     Various Improvements in the vicinity of Schools on the     Investigation and survey work	draft strategy Various Various Improvements in the Investigation and Jun 09 vicinity of Schools on the survey work	draft strategy       Various       Various Improvements in the vicinity of Schools on the   Investigation and Jun 09 Mar 10 survey work

## MISCELLANEOUS

New Developers Guide	EP&A	N/A	Preparation of new highway design guide for developers	Work in progress			Draft guide due Dec 10
Jennett's Park	EP&A	Bracknell Binfield	Administration of S38 agreements and inspection of works	Work in progress			
Jennett's Park	EP&A	Bracknell	Preparation of S278	Agreement	Jan 10	Nov 10	Works delayed due to downturn in housing

Subject	Team Responsible	Town or Parish	Description	Current Status	Est. Start on Site	Est. Finish. on Site	Comments if Applicable
		Binfield	agreement for A329 Roundabout Works	prepared ready for signing			market. Works due to start in Jan 10
Staff College	EP&A	Bracknell	Administration of S38 agreements and inspection of works	Work in progress			
Two Orchards	EP&A	Bracknell	Preparation of S278 agreement and inspection of works	Works in progress on site			
New Garth School	EP&A	Bracknell	Highway Improvements as part of the School redevelopment	Detailed design completed	Jul 09	Dec 09	Design checking and construction of improvements on behalf of Education Dept.

## ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

# REVIEW OF THE CULTURAL THEME PARTNERSHIP Assistant Chief Executive

## 1 INTRODUCTION

As part of the agreed approach to the Overview and Scrutiny (O&S) of the Bracknell Forest Partnership (BFP), the Chairman and Lead Officer of each of the BFP theme Partnerships has been invited to meet the O&S Commission or relevant O&S Panel to discuss the Partnership's governance, performance management, financial management, and related issues, with reference to a questionnaire completed in advance of the meeting. The Cultural Partnership is one of the BFP theme partnerships within the purview of the Environment, Culture and Communities Overview and Scrutiny Panel.

## 2 SUGGESTED ACTION

2.1 That the Environment, Culture and Communities Overview and Scrutiny Panel discusses with the Chairman and Lead Officer of the Cultural Partnership, Councillor lain McCracken and Mr Mark Devon respectively, the Partnership's governance, performance management, financial management, and related issues, with reference to attached completed questionnaire.

## **3 SUPPORTING INFORMATION**

3.1 The approach to O&S of the Bracknell Forest Partnership has been endorsed by the O&S Commission and Panels, also the BFP Board, and implementation has commenced. The agreed approach includes a structured programme of information gathering and initial analysis of the BFP's affairs. This work has been apportioned as follows:

<u>O&S Commission</u> – BFP's Board and the Town Centre Partnership, the Crime and Disorder Reduction Partnership, and the Economic and Skills Development Partnership.

<u>Environment, Culture and Communities O&S Panel</u> - the Strategic Housing Partnership, the Cultural Partnership, the Transport Partnership, and the Climate Change Partnership.

<u>Children's Services and Learning O&S Panel</u> - the Children's Trust, and the Early Years, Child Care and Play Partnership.

Adult Social Care O&S Panel - the Health and Social Care Partnership.

- 3.2 The information gathering comprises initially asking the Chairmen and Lead officers for the ten Theme Partnerships to complete a questionnaire, and then for the responses to the questionnaire to inform individual meetings by the Commission/Panel concerned with the Chairmen and Lead officers for each of the Theme Partnerships, individually. These will form part of the public meetings of the Commission and Panels throughout 2009/10. The structured series of meetings with the Chairmen and lead officers of the Theme Partnerships will contribute to relationship building.
- 3.3 The purpose of the questionnaire to be sent in advance of the meetings is to gather all the basic information on the work and organisation of each Theme partnership, to make best use of members' time at the ensuing meetings.

## Background Papers

Agenda and minutes of the Overview and Scrutiny Commission on 1 April 2009

## Contact for further information

Richard Beaumont – 01344 352283 e-mail: <u>richard.beaumont@bracknell-forest.gov.uk</u>

# Questionnaire for completion by the Chairman and Lead Officer of BFP's Board and each of the 10 BFP Theme Partnerships

Notes – clerks for BFP's Board and the Theme Partnerships will be asked to complete the basic information before passing this to the lead officer.

A: Name of Partnership: Cultural Partnership	Comments
Chairman's name and contact details:	Cllr lain McCracken, <u>iain.mccracken@bracknell-forest.gov.uk</u>
Lead Officer's name and contact details:	As of 16 <sup>th</sup> July Mark Devon, <u>mark.devon@bracknell-forest.gov.uk</u> previously Vincent Paliczka Officer responsible for co-ordinating activities of the partnership is Nick Smith, nick.smith@bracknell-forest.gov.uk

B: Partnership details	Comments
1. Please attach the terms of reference for the partnership. If it is not in the TOR, please outline the agreed aims, key objectives and key functions	<b>As attached.</b> Please note, at the partnership meeting on 16 <sup>th</sup> July members of the group provided feedback regarding the terms of reference. They were also invited to further consider the terms of reference and make further comment if they felt appropriate by the next meeting. The next meeting is 3 <sup>rd</sup> November.
2. Please provide a few examples of the partnership's major achievements	Please refer to pages 39-47 of the Life is for Living Cultural Strategy publication for 2008-2012. This section highlights key progress made by the group since 2002. (Hard copy to be sent, further copies available)
3. Where do you think the partnership currently is in terms of its stage of development? E.g. early formation, delivering shared outcomes, or fully developed?	On 25 <sup>th</sup> September 2008 the new Cultural Strategy for the borough 2008 – 2012 was launched. This effectively bought to an end the first strategy. By the end of the first strategy the partnership was probably at the stage of delivering shared outcomes. As the partnership has not met since the launch of the Cultural Strategy 2008 – 2012 there is now a need to re-focus and re-establish progress towards the 2008 – 2012 objectives.

4. Please describe any major obstacles towards the partnership's success	The Cultural Partnership by its nature is not mandatory. It could perhaps therefore be deemed of lesser importance than other partnerships. However, it is clear that cultural services have a huge impact on the quality of life of those who live, work or visit the borough. Cultural services also have a significant impact on key Government agendas.
Membership	As attached.
5. If not in the TOR, please list the current members of the partnership and the organisations they represent	
6. If not in the TOR, please describe the arrangements for appointing members to the partnership	Within TOR
Minutes	Minutes of last meeting attached.
7. Please provide minutes of meetings in the last year	

C: Governance arrangements	Comments
1. Please provide any recent self-assessment of governance arrangements for the Partnership, or describe any plans to do so.	In the context of this particular non mandatory partnership it is unclear what self assessment of governance arrangements actual consists of. If further guidance was provided and subject to the partnerships agreement, this work could be progressed. There are no examples of recent self-assessment of governance arrangements.
2. How are decisions made? Is there a scheme of delegation that makes clear who can take decisions?	Decisions are made by members of the Partnership as a whole, under the leadership of the Chairperson.
3. How are decisions recorded?	Within meeting minutes.
4. Who makes sure decisions are acted upon?	Chair/Lead Officer/Co-ordinating Officer
5. Please describe how the partnership is held to account,	The Partnership is also represented on the main Bracknell Forest

and by whom	Partnership - Partnership Board, so will report progress and issues as appropriate. The role of Overview and Scrutiny now also includes partnerships. It is also intended to publish an annual progress report on implementing the objectives within the Cultural Strategy 2010 – 2012. This will be an Executive Member report and appear on the Executive Work Programme.
6. Risk management - Has the Partnership itself carried out a formal risk assessment of the Partnership? If yes, please provide details	There is no formal risk assessment of the Partnership in place. This is considered appropriate within the context of the Partnership's non statutory role, and acknowledging that the group is primarily a forum for relevant partners to network, discuss and help enable cultural progress, as opposed to a Partnership that specifically undertakes particular projects etc.

D: Performance management	Comments
1. Please describe the arrangements for setting output/outcome targets, and give details of the partnership's targets for 2008/09	Potential actions are contained in the Cultural Strategy 2008 – 2012.
2. Please describe the arrangements for monitoring and reporting progress against targets	A methodology for monitoring progress has been agreed by the partnership at its meeting in July. Feedback is currently being sought from members of the group in relation to what progress they believe has been made (as applicable to actions that they have knowledge of, or are associated with). This will then be collated to form an overview of progress, which then enables further discussion during Partnership meetings.
3. How does the partnership agree action on targets that are not likely to be met?	The partnership will discuss progress or lack of progress against all the actions identified. It will explore options for trying to move forward or, if the actions are deemed unrealistic, it may be agreed to remove or amend the action.
4. How do you demonstrate publicly that the partnership adds value?	As noted above, an annual report will be published on the Executive Work Programme.

5. How does the public know that the partnership achieves value for money?	As above. It should be noted however, that this Partnership does not have a budget as such.
6. Does the Partnership contribute accounts of success to the BFP's communications group?	The chairman of the Cultural Partnership sits on the Council's Strategic Partnership.

E: Financial Management	Comments
1. How is the partnership funded? (on the basis of the last financial year)	There is no specific budget for this Partnership, other than a small amount to cover meeting room hires, possibly group visits etc. The potential actions identified in the Cultural Strategy 2008 – 2012 will be delivered from the resources of the individual members of the partnership.
2. Who decides on how to spend the money?	n/a as above
3. Can the money be reallocated? If so, who can authorise this?	n/a as above
4. What are the financial reporting arrangements?	n/a as above

F: Serving the Public (For response just by BFP's Board)	Comments
1. Does the partnership have a communications policy? If so, please provide this	There is no specific <b>communications</b> policy in place, however, it is envisaged that individual press releases will be issued where relevant.
2. How does this partnership achieve accessibility for the public? (For example, are meetings open to the public?)	Meetings not held in public. However due to the nature of the group, as stated in current TOR, membership of the group is open to interested stakeholders.
3. Is there a complaints and suggestions process the public can use?	There is currently no specific complaints and suggestions process for the Partnership. However contact details for Customer Services are

	given on Cultural Strategy website page. Consultation was carried out when the new Cultural Strategy 2008 – 2012 was written.
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G: Overview and Scrutiny of the Partnership	Comments
1. Does the partnership have any views on how O&S can assist in its development and achievement of objectives?	Not at the current time. As the Partnership moves forward it may well become clearer how O&S may be able to assist.
2. Does the partnership have any suggestions for O&S reviews to be considered for the partnership O&S programme?	Not at the current time, other than to ensure reviews take into consideration the nature of the Partnership.

If there are any queries on the completion of this questionnaire, please contact Richard Beaumont, Head of Overview and Scrutiny, Bracknell Forest Council on 01344 352283 or <u>Richard.Beaumont@Bracknell-Forest.gov.uk</u>

# Bracknell Forest Cultural Partnership Terms of Reference

## REMIT

• The remit of the Borough Cultural Partnership is to champion the cultural sector, promote and within a partnership framework to improve the cultural life of the Borough.

## AIM

- To give Bracknell Forest a sense of place and identity
- To put the Borough's cultural development at the heart of improving people's lives in Bracknell Forest

## THE VISION OF THE CULTURAL STRATEGY

• To make Bracknell Forest a stimulating place in which to live, study and work

## PURPOSE OF THE PARTNERSHIP

• The overall purpose of the Borough's Cultural Partnership is to facilitate the delivery and development of the Borough's Cultural Strategy, action plan and activities associated with it. To act as a focal point to encourage commitment, learning from each other and contributions to the achievement of the vision

## **KEY ROLES AND RESPONSIBILITIES**

#### Advocacy and promotion

- To be the voice of the cultural sectors across the Borough
- To promote ownership and pride in the cultural achievements and aspirations of the Borough
- To seek recognition for the significant contribution of culture in enhancing all aspects of the life in the Borough
- To promote the Borough as a cultural area at regional, national and international level
- To harness the views, skills and aspirations of the people of the Borough

## Monitoring and strategy development

- To monitor the impact and outcomes of the Borough Cultural Strategy
- To provide a focus for co-ordinating, planning and monitoring the Borough cultural agenda
- To influence the vision and direction of the Cultural Strategy

## Co-ordination

- To develop effective working relationships with other partnership groups
- To develop effective relationships with the voluntary and community sector, the private sector, public sector, service providers and other cultural stakeholders
- To ensure individual partner activities and plans support the vision set out in the Borough Cultural Strategy
- To provide a single focus for co-ordinating, planning and monitoring the Borough's cultural agenda and for promoting it at a local, regional and national level
- To maximise the potential for growth and economic development in the Borough using cultural and creative development opportunities
- To share and disseminate knowledge and information within the cultural sector
- To actively encourage the participation of young people in the Borough

## Resources

• To maximise the utilisation of resources available for cultural development

## <u>Advice</u>

• To act as cultural advisers to the Bracknell Forest Local Strategic Partnership

## PARTNERSHIP MEETINGS

Bracknell Forest Borough Council's Department of Environment and Leisure provides a secretariat for the Partnership

All papers and reports will be issued at least one week in advance of the meeting date and meetings will be held at a variety of venues around the Borough. The dates of the meetings will be arranged for the following twelve months and the day of the week will be varied to assist in encouraging attendance (usually a Tuesday or Wednesday). Each year there will be two meetings and two visits

The agenda for the meetings will be based on the Borough Cultural Strategy priorities and action plan, with additional items included as deemed appropriate or as requested by Partnership members

Partners will be invited to host meetings

## **CHAIRING OF MEETINGS**

This will initially be the responsibility of Bracknell Forest Council Executive Member for Leisure and Corporate Services thereafter the partnership will nominate a chairman from within its membership. Chairmanship will be for a minimum period of 2 years

#### RESOURCES

Planning and policy support for the Borough Cultural Partnership is provided by Bracknell Forest Borough Council

The Borough Cultural Partnership does not hold any funds itself

#### LINKS WITH OTHER GROUPS

The Partnership will nominate 1 representative (plus a substitute) to participate in the Bracknell Forest Local Strategic Partnership (to be confirmed annually in March / April)

#### **REPRESENTATION ON THE PARTNERSHIP**

Membership of the Borough Cultural Partnership is open to representatives of interested organisations and stakeholders from the public, private and voluntary / community sectors:

#### Nominated Representatives

#### Bracknell Forest Borough Council Members:

4 members, to be chosen from:

- Executive Member for Culture, Corporate Services and Public Protection
- Heritage Champion
- Voluntary Sector Champion
- Older Persons Champion

## Other Representatives:

- Parish & Town Councils
- Chamber of Commerce
- Bracknell Regeneration Partnership
- Primary Care Trust
- Thames Valley Police
- Bracknell Forest Leaseholders
- South Hill Park
- 2 local businesses
- Berkshire Disabled Network
- BF Minorities Alliance
- BF Society

- Business Transport Forum
- Bracknell Youth Forum
- Senior Citizens Forum
- Federation of Community Association
- Indian Community Association Bracknell
- African & Caribbean Frontline Services
   Limited
- Churches Together
- Bracknell Forest Voluntary Sector Compact
- A representative from the media to invited on occasions
- Minorities Group

## **Occasional Participants:**

- Arts
- Tourism
- Libraries / archives

Heritage

• Sport

•

- Media
- Museums
- Play and recreation
- Entertainment
- Education / youth work
- Bereavement Services

The Partnership will endeavour to ensure active involvement from the private sector, other Partnership Groups (e.g. community safety, health, environment economy) and the education sector (higher and further education, local schools etc)

## **OFFICER SUPPORT**

## Bracknell Forest Council:

Chief Officer: Leisure and Culture Head of Libraries, Arts and Heritage Senior Leisure Manager Head of Parks and Countryside

## FUTURE DEVELOPMENT

The Borough Cultural Partnership was established in 2003. Terms of Reference were drafted in 2005 and will be reviewed every two years. The management of the Borough Cultural Partnership will be reviewed every 2 years to ensure clear roles and responsibilities and effective working.

# **Bracknell Forest Cultural Partnership**

# Criteria for participation

Partnership members will need to:

- Represent a key organisation or sectored interest in the cultural activity of the Borough and / or the region
- Be prepared to publicly acknowledge commitment to the Cultural Partnership and the Cultural Strategy
- Be prepared to commit whatever resources they and their organisations can to the work of the Partnership (a bid strong needs to be tidied up
- Be able to have an impact on the strategic direction of their organisation / sector
- Be able and prepared to ensure that the Borough Cultural Strategy is considered and reflected in the forward planning processes of their own organisations
- Be able to act as ambassadors and champions to the cultural agenda of the Borough
- Be prepared to actively promote and support the objectives of the Borough Cultural Partnership
- Be prepared to regularly review the progress of the Borough Cultural Partnership and contribute to its future direction
- Be prepared to pro-actively work to achieve the aims and objectives set out within the Borough Cultural Strategy

Be prepared to work in line with the roles and responsibilities of the Partnership.

# Partnership Membership List

Name	Address	Dear	e-mail address
Mr R McAllister	Chief Executive South Hill Park Arts Centre Ringmead BRACKNELL, Berkshire RG12 7PA	Ron	ron.mcallister@southhillp ark.org.uk
Martin Gilman	Bracknell Forest Voluntary Action Fitzwilliam House, 5 <sup>th</sup> floor Skimped Hill Lane Bracknell Berkshire RG12	Martin	martin.gilman@bfva.org Tel. 01344 383518
Ms Madeline Diver BF Christian Network	Bracknell Forest Christian Network 27 Froxfield Down Forest Park BRACKNELL, Berkshire RG12 9YB	Madeline	madelinediver@tiscali.co. uk
Linda Lunn	5 Emborne Gardens Bracknell Berkshire	Ms Lunn	lmglunn@yahoo.co.uk
Ms Linda Coyle	Bracknell Forest Leaseholders Association 25 Lydbury Bullbrook Bracknell Berkshire RG12 9HH	Ms Coyle	
Sgt. John O'Blein	Thames Valley Police – Crime Reduction Bracknell Police Station Broadway	Sgt. O'Blein	John.Oblein@thamesvall ey.pnn.police.uk Tel 01344 823482

Name	Address	Dear	e-mail address
	BRACKNELL, Berks, RG12 1AD		
Lynne Jenkins	Federation of Community Associations, 34 Woodmancott Road, Forest Park, Bracknell, RG12 0UX	Lynne	01344 445517 / 07703 602695
Margaret Camp	Federation of Community Associations, 43 Gainsborough, Bracknell, RG12 7WL	Margaret	johnacamp@tiscali.co.uk
Helen Barnett	Bracknell Regeneration Project Parr House 52 Broadway Bracknell RG12 1AG	Helen	helen.barnett@newbrack nell.com
Dr Peter Holmes	Vice Chair – Heritage Forum 37 Longdown Road Sandhurst Berkshire GU47 8QG	Dr Holmes	
Mark Devon	Chief Officer: Leisure and Culture	Mark	Mark.devon@bracknell- forest.gov.uk
Richard Walton	Parks and Countryside Manager	Richard	Richard.walton@bracknel I-forest.gov.uk
Nick Smith	Senior Leisure Manager	Nick	Nick.smith@bracknell- forest.gov.uk
Ruth Burgess	Head of Libraries & Information	Ruth	Ruth.burgess@bracknell- forest.gov.uk
Victor Nicholls	Assistant Chief Executive Easthampstead House	Victor	Victor.nicholls@bracknell -forest.gov.uk
Councillor Mrs Gill Birch	Easthampstead House	Councillor Mrs Birch	Gill.birch@bracknell- forest.gov.uk
Councillor lain	Chairman of Cultural Partnership	lain	lain.mccracken@brackne

Name	Address	Dear	e-mail address
McCracken	Easthampstead House		Il-forest.gov.uk
Councillor Mrs Jacqui Ryder	8 Sherring Close Bracknell Berkshire RG42 2LD	Councillor Mrs Ryder	Jacqui.ryder@bracknell- forest.gov.uk
Councillor Cliff Thompson	Pensioners' Champion Easthampstead House	Councillor Thompson	cliftonthompson@msn.co m cliff.thompson@bracknell -forest.gov.uk
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#### ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

## NOMINATION FOR PARTNERSHIP OVERVIEW AND SCRUTINY GROUP Assistant Chief Executive

#### 1 INTRODUCTION

The purpose of this report is to invite Members of the Environment, Culture and Communities Overview and Scrutiny (O&S) Panel to nominate a member of the Panel to join the Partnership Overview and Scrutiny Group being established to co-ordinate Overview and Scrutiny of the Bracknell Forest Partnership (BFP) and its Themed Partnerships.

#### 2 SUGGESTED ACTION

2.1 That the Environment, Culture and Communities Overview and Scrutiny Panel nominates a member of the Panel to join the Partnership Overview and Scrutiny Group.

#### **3** SUPPORTING INFORMATION

- 3.1 The approach to O&S of the Bracknell Forest Partnership has been endorsed by the O&S Commission and Panels, also the BFP Board, and implementation has commenced. An important part of the approach is recognition that effective collaboration with partners will be vital to the success of O&S of the Partnership. Whilst the Council has the statutory lead, we believe that involving partners' representatives is essential if we are to secure the goodwill and cooperation of partners, and to realise the benefit of wider sharing and application of knowledge and different perspectives. The O&SC has therefore approached the Boards or other governing authorities of the partner organisations (excluding Government Office for the South East and the South East England Development Agency) making up the BFP Board (the PCT, Royal Berkshire Fire and Rescue Authority, the Thames Valley Police Authority, Bracknell Forest Voluntary Action, and the Bracknell Regeneration Partnership) to form a non-statutory Partnership Overview and Scrutiny Group for the Partnership. Nominations have been received from partner organisations from amongst their Non-Executive Directors, or equivalent positions of those charged with holding the executive of their organisations to account. and the Partnership O&S Group will be meeting for the first time on 28 September.
- 3.2 In view of the Council's statutory duties relating to the O&S of LSP's, also the Council's O&S duty set out BFP's Governance Protocol, the Partnership Overview and Scrutiny Group will be led by the Chairman of the Council's O&S Commission, and its membership will also include a representative of each of the four O&S Panels. The broad purpose of this group will be to agree and coordinate a constructive programme of O&S of BFP's arrangements and performance, to participate in individual O&S reviews as

appropriate, to review BFP's annual report on the progress of the LAA, and to report at least annually. The exact terms of reference for the group will be determined by the Group.

## **Background Papers**

Agenda and minutes of the Overview and Scrutiny Commission on 1 April 2009

Contact for further information

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#### ENVIRONMENT CULTURE & COMMUNITIES OVERVIEW & SCRUTINY PANEL 8 SEPTEMBER 2009

## RIPA AND THE USE OF SURVEILLANCE TECHNIQUES IN ENFORCEMENT (Chief Officer: Environment & Public Protection)

#### 1 INTRODUCTION

- 1.1 At the meeting of the Panel on 23 June 2009 questions were raised around the Regulation of Investigatory Powers Act 2000 (RIPA) and the use of CCTV for surveillance purposes.
- 1.2 This report sets out the background to the control and use of surveillance techniques including CCTV as part of the normal enforcement activity of in particular the Trading Standards and Environmental Health services.

## 2 SUPPORTING INFORMATION

- 2.1 The Council has a duty to enforce a wide range of statutory provisions. In doing so it employs a number of techniques and officers are authorised to enforce the law having regard to the appropriate statutory provisions. This includes ensuring compliance with the legislation in respect of the gathering of evidence.
- 2.1 The nature of some enforcement activity requires surveillance techniques be used. Some of that surveillance is overt, some has to be covert. The range of activity where some form of surveillance techniques might be used is extensive. The Council is required to enforce a large number of statutory provisions. Typical activities include monitoring for compliance in order to address environmental protection, public health, sales scams, under age sales and licensing concerns.
- 2.3 The techniques used for surveillance include officer observation, use of cameras, sound recording equipment and within the last two years CCTV. Most of our use of CCTV is overt in that it is clearly visible and warning signs are put up in the area of the use of cameras. Where surveillance is required to be covert in nature then the law provides for a specific authorisation of the operation under the Regulation of Investigatory Powers act 2000 (RIPA). RIPA provides a 'permissive regime' under which officers can carry out surveillance in a controlled manner. Where there is the need to establish a personal or other relationship covertly then the Covert Human Intelligence Sources (CHIS) provision applies. Whilst not a mandatory requirement upon local authorities to use RIPA, doing so is considered best practice in the interests of public confidence and the avoidance of potentially costly legal challenge under human rights legislation.
- 2.4 Neither RIPA nor CHIS provide any powers. They merely provide the legal framework to ensure the rights of individuals are protected by the proper use of existing powers. The law was introduced as part of the response to the anti-terror threat and as such is very focused on the needs of the Police. Its use for other activity such as the enforcement of laws by local authorities was not fully considered at the time in that much of the documentation we have to work with refers to the Police.

- 2.5 The authorisation of activities requiring sanction under RIPA or CHIS has to be in accordance with the terms as set out in the Council's policy on Directed Surveillance and use of Covert Human Intelligence Sources (31-8-04 as amended). At the time that this Policy was created training programmes were run and appropriate officers were given authority to use the powers. The law requires that authorisations can only be given where the authorising officer is satisfied that directed surveillance is:
  - (a) necessary, ie it must be for the purposes of preventing or directing crime or preventing disorder <u>and</u> the information cannot be elicited by overt means; and
  - (b) the activity is proportionate to the need, balancing the intrusiveness of the activity with others that may be affected by it.
- 2.6 In the event of the Council not complying with RIPA or CHIS it is possible that evidence will not be accepted by the courts if it can be evidenced that a breach of human rights has occurred. It is also possible that non compliance with RIPA/CHIS could result in ombudsman complaints, referral to a RIPA/CHIS tribunal or censure of the Office of Surveillance Commissioners. The Council's registers are inspected by the commissioners every two years and any recommendations taken into account in the review of the Council's RIPA/CHIS procedures. The Council has only a few senior officers authorised for the purposes of approving RIPA/CHIS applications. The process is overseen by the Borough Solicitor and was last reviewed by CMT in May 2009 following an inspection in January.
- 2.7 The use of CCTV by the Council is not new. It is widely used in the public areas of Bracknell Town, the multi storey car parks and in Sandhurst. In the last two years CCTV technology has been acquired by the Environment and Public Protection Division using funds from a government grant and the CDRP. We now have the capability to use camera technology covertly in respect of test purchases and in the last few years have done so to good effect. That experience has shown how valuable a tool it is in securing quality evidence. The cameras have also been used overtly at a number of recycling sites around the Borough again to good effect. As yet cameras have not been used covertly for any purposes other than test purchasing. There is a need however to do so on some sites that are prone to flytipping and where other techniques are simply impracticable if the objective is to address the associated crime.
- 2.8 Whilst not a major issue compared to other authorities, the cost of flytipping in the Borough is estimated at £100k a year. Flytipping and securing a 2% reduction in levels over last year is a target for the Crime and Disorder Reduction Partnership. The proper use of camera technology is an essential tool when it comes to effective enforcement. There are a number of sites in the Borough where commercial waste is being dumped and the use of such technology in a covert manner is now considered essential.
- 2.9 Those caught face a variety of actions depending on the nature of the offence. For littering a fixed penalty fine of £75 can be offered. Should the person decline to pay then the Courts can levy fines up to a maximum of £2,500. For flytipping offences this is a criminal matter and the penalties and consequences are more severe. Those guilty can be fined up to £50,000 and/or twelve months imprisonment. Should the matter go to a Crown Court fines are unlimited and offenders can be imprisoned for up to five years.
- 2.10 It is unfortunate that a few allegedly misconceived authorisations have been used by the national media in an attempt to discredit the use of something that seeks to protect the rights of individuals. Should the Council not be able to use RIPA then its

ability to enforce much of the law that it is responsible for becomes questionable. The Government are currently reviewing the RIPA provisions following a few highlighted instances in the media in recent months.

Background Papers BFBC Policy on Directed Surveillance and use of Covert Human Intelligence Sources.

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<u>Doc. Ref</u> CO/C&G/O&S/2009/RIPAandtheuseofSurveillanceTechniquesJuly2009 (c) This page is intentionally left blank

#### ENVIRONMENT, CULTURE & COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

#### SPORTS PITCHES AT PRIORY FIELDS (Director of Environment, Culture and Communities)

#### 1 INTRODUCTION

1.1 At the meeting of the Environment, Culture and Communities Overview and Scrutiny Panel on 23 June 2009 members of the Panel requested further information regarding the sports pitches at Priory Fields.

## 2 SUGGESTED ACTION

2.1 A specification is now being prepared for Option 4 specifically – cultivation and overseeding as recommended by the Institute of Groundsmanship.

The initial estimate is that the cost of this work will be between £10,000 -15,000. This will be confirmed once the specification is finalised and quotes obtained.

The intention is for this work to commence in September 2009. The pitches should then be available for full use from September 2010.

Some limited use may be possible before this date depending on weather and establishment rate of the new grass.

#### **3 SUPPORTING INFORMATION**

#### Sports Pitches

- 3.1 The field was purchased by Bracknell Forest Council in 2003/04 at a cost of £7,000. The site was acquired to help meet the growing demand for recreational sports pitches in the Borough. Of particular importance is additional football pitches to enable local children to enjoy healthy, active lifestyles.
- 3.2 Funding for this new use was secured through negotiation of developer contributions received as part of planning obligations in accordance with Section 106 of the Town and Country Planning Act 1990 (as amended). The budget was sourced from part of the overall contribution relating to the residential development of Quelm Park.
- 3.3 The total cost for works was £176,000:
  - £67,000 has been spent on the pitches
  - £109,000 has been spent on other infrastructure such as parking facilities, gateways, benches, litter bins and fencing

Construction was completed in 2006.

- 3.4 Following completion of the construction work, an initial establishment period was put in place. This included undertaking some additional fertilising and seeding during spring 2008.
- 3.5 Pitches were subsequently laid out during the 2008/09 football season. This comprised of one senior and two junior football pitches.

<u>Issues</u>

- 3.6 The condition of these new football pitches was not considered to be of a sufficiently high standard. Of particular concern was the risk of injury to players.
- 3.7 This assessment was based on inspection by the Parks & Countryside Service, alongside trial use by Whitegrove FC (and subsequent reports from the coaches).
- 3.8 Particular issues were:
  - i) The grass had not fully established
  - ii) Drainage channel width was excessive
  - iii) The playing surface was uneven and movement was evident
- 3.9 It was unclear why the pitches were not suitable for play. Potential contributing factors included ground conditions, specification of works, materials used, construction, and / or and maintenance.
- 3.10 Advice from Council Engineers was that the specification and construction was based on previously successful schemes and sound technical guidance. The lead contractor had been successfully used on previous projects and it was considered that works were carried out to the correct standards.

#### Assessment

- 3.11 The Parks & Countryside Service brought in independent specialist advice to help clarify the problems regarding the condition of new sports grass / pitches and to identify positive actions to bring the site into full use.
- 3.12 The Institute of Groundsmanship (IOG) were commissioned to undertake this work in early 2009. A written report was submitted in June 2009; produced following on site survey work.
- 3.13 The main findings indicate that:
  - The upper 10cm of the playing surface is weak and likely to result in loss of player traction
  - There is a compacted layer at 20 25 cm within the profile, contributing to movement of the upper profile (caused by factors such as machinery traffic during instillation, type of aeration equipment used, change in soil type and / or structure)
  - A layer of soil has formed a cap over the sand backfill restricting movement of surface water into the intended drain and also holding water (caused by factors such as machinery operations on the site, foot traffic, heavy rainfall)
  - The type of sand used for the bands, and the limited depth that this extends is contributing to a restriction in the movement of water into the drains
  - Soil contamination within the stone layer is restricting the ability of surface water to move through to the lateral drains
  - The type and depth of sand / soil mix has contributed to a weak sward (grass) that is not able to withstand drought or wear stress
  - The levels over many of the sand bands are uneven resulting in reduced traction and trip hazards (caused by limited soil water, low nutrient availability, grass type)

- The natural soil type has low nutrient value for active plant growth. The introduction of sand has further contributed to weak grass growth
- 3.14 In general terms; despite adopting a nationally recommended, tried and tested model; the specification and materials used have subsequently proven to not be appropriate for the specific ground conditions.
- 3.15 The assessment that the IOG carried out supports the decision to restrict use of the site and confirms that the surface of the pitches is currently not suitable for play.
- 3.16 Although it is highly frustrating that the pitches are not yet in use, the decision has been correct in avoiding injury to players.

## Recommended Remedial Works

- 3.17 The IOG Report identified 4 potential solutions to bring the pitches up to the required standard:
  - 1. Removal of the installed system
  - 2. Cover the entire site with a new soil layer
  - 3. Top dress the site and over-seed
  - 4. Cultivation and over-seed

Option 4 was identified within the Report as the most realistic proposal in terms of renovation cost and ongoing maintenance requirements.

## Background Papers

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Doc. Ref

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#### ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

## OVERVIEW AND SCRUTINY – QUARTERLY PROGRESS REPORT Assistant Chief Executive

#### 1 INTRODUCTION

1.1 This report sets out the Overview and Scrutiny (O&S) activity over the period May to July 2009, also the national and local developments in O&S.

#### 2 SUGGESTED ACTION

2.1 That the Environment, Culture and Communities Overview and Scrutiny Panel notes the quarterly progress report on Overview and Scrutiny.

#### **3 SUPPORTING INFORMATION**

(i) Overview and Scrutiny Activity

Overview and Scrutiny Work Programme

3.1 The indicative work programme for O&S in 2009/10 was contained in the Annual report of O&S, adopted by Council in April 2009. This has been considered by the newly appointed Commission and Panels and the Commission adopted the revised work programme at its meeting on 16 July. The Chairman of the O&S Commission sent the revised programme to the Leader and Chief Executive on 6 August.

#### Overview and Scrutiny Working Groups

3.2 The table at Appendix 1 sets out the current status of the O&S Working Groups, along with the list of completed reviews. Reports finalised and published in the quarter included: the Working Group reports on the reviews of Housing & Council Tax Benefits Improvement Plan, and Waste and Recycling.

#### Partnership Scrutiny

3.3 The approach to O&S of the Bracknell Forest Partnership was endorsed by the BFP Board on 21 May and implementation has commenced. Questionnaires have been sent to the ten Theme Partnerships, whose Chairmen and Lead Officers have been invited to meet the Commission or relevant O&S Panel. Nominations have been received from partner organisations for the Partnership O&S Group, whose first meeting is planned for 28 September.

#### **Overview and Scrutiny Commission**

3.4 The O&S Commission continues to meet on a two-monthly cycle. At its meeting on 11 June, the main items included: meeting the Chairman and Lead Officer of the Crime and Disorder Reduction Partnership; adopting the two Working Group reports on Waste & Recycling and the Review of the Council's Older People's Strategy; receiving the Executive's response to the review of services for Adults with Leaning Disabilities; and considering the final 2008/09 Performance Monitoring Reports for the Chief Executive's Office and the Corporate Services Department. At its meeting on 16 July, the main items considered by the Commission were: the Executive's response to the review of Children's Centres and Extended Schools Services; the final 2008/09 Corporate Performance Overview Report; adopting the report of the O&S review of the Housing Benefit and Council Tax Benefit Improvement Plan; considering the new statutory guidance on scrutiny of crime and disorder matters; and adopting the O&S work programme for 2009/10. The Commission's next meeting will be on 24 September.

#### Environment, Culture and Communities O&S Panel

3.5 The Panel has continued to meet on a three-monthly cycle. At its last meeting on 23 June, the Panel: appointed Councillor Finnie as Chairman and Councillor McLean as Vice-Chairman; reviewed the Department's Performance Monitoring report; received a report and presentation on the Section 106 procedure; received an update from the Cleaner Borough Group and received the report of the review of the Implementation of the Housing and Council Tax Benefits Improvement Plan. The Panel is commencing a new review on Highway Maintenance, with participation from Town and Parish Councils, and has received a separate briefing presentation on the Play Builder Scheme. The Panel's next meeting is on 8 September, at South Hill Park.

#### Health O&S Panel

3.6 The Panel has continued to meet on a three-monthly cycle. At its last meeting on 18 June, the main items included: determining the Panel's response to proposals from Heatherwood and Wexham Park Hospitals Trust (H&WPHT) on service changes; considering information produced by the NHS Trusts on Child and Adolescent Mental Health Services; also the 'Aiming High' programme; determining the Panel's response to the consultation on the Broadmoor Hospital redevelopment; reviewing information from H&WPHT on their financial position; and considering the Executive's response to the Panel's letter concerning the Council's Health and Wellbeing strategy. The Panel's next meeting is on 3 September.

## Children's Services and Learning O&S Panel

3.7 The newly restructured Panel has commenced a three-monthly meeting cycle. At its last meeting on 10 June, the main items considered by the Panel included: reviewing the statutory annual report for children's social care complaints; considering the Ofsted Inspection report on the Council's Adoption Service, together with the action plan; receiving a presentation on Education Transport policy; and reviewing the department's latest Performance Monitoring Report, also the quarterly report of O&S. The Panel's next scheduled meeting is on 16 September.

## Adult Social Care O&S Panel

3.8 The newly restructured Panel has commenced a three-monthly meeting cycle. At its last meeting on 2 June at Heathlands Day Care Centre, the main items considered by the Panel included: consideration of the Panel's work programme, informed by a presentation by the Chief Officer for Adult Social Care; receiving the Executive's response to the review of services for Adults with Leaning Disabilities; reviewing the statutory annual report for adult social care complaints; considering the report of the review of social care and community transport; receiving an update on the 'Caring about Carers' O&S report; and reviewing the department's latest Performance

Monitoring Report, also the quarterly report of O&S. The Panel's next scheduled meeting is on 1 September.

#### Joint East Berkshire Health O&S Committee

- 3.9 This Committee, now chaired and serviced by Slough BC until May 2010, continues to meet broadly on a three-monthly cycle, rotating between the three Councils' venues. The last Committee meeting was on 29 June in Bracknell, when the Committee: confirmed co-opted members; received a presentation by H&WPHT on proposed service changes; questioned H&WPHT on their car park charging policy; reviewed the link between the Primary Care Trust's operating framework and budget; and considered the Committee's work programme for 2009-10. The Committee's next meeting will be on 14 September at Slough.
- 3.10 Responses to the feedback questionnaires on the quality of O&S reviews are summarised in Appendix 2.
- 3.11 External networking on O&S in the last quarter has included two O&S Chairmen and two O&S officers attending the annual conference of the Centre for Public Scrutiny in June.
- 3.12 Quarterly review meetings between O&S Chairmen, Vice Chairmen, Executive Members and Directors are taking place regularly for the Commission and the Panels. Agenda-setting meetings continue to be held, usually in combination with the review meetings.

#### (ii) Developments in O&S

- 3.13 The Local Democracy, Economic Development and Construction Bill is still going through its Parliamentary stages, and is due for its third reading in October. As advised in the last quarterly report, the main clauses relating to Overview and Scrutiny relate to the handling of petitions.
- 3.14 The O&S provisions in the Local Government and Public Involvement in Health Act 2007 commenced on 1 April 2009. The accompanying regulations and guidance relating to scrutiny of local strategic partnerships is awaited. Statutory guidance has been issued by the Home Office on the O&S provisions in the Act flowing from the Police and Justice Act. This guidance was considered by the O&S Commission, in its capacity as the Council's Crime and Disorder Committee in July, and discussions are on-going with Thames Valley Police Authority.
- 3.15 On 23 July, the Government's Communities Secretary launched a consultation entitled <u>'Strengthening Local Democracy'</u>. This envisages increased O&S powers for local authorities, with councils becoming a local point of accountability for citizens to call on to scrutinise public spending decisions. Greater influence over all the money coming into their area would mean that councils could scrutinise more than £100bn a year from other deliverers of public services. DCLG has said that councils would become the setting for select committee style sessions at which councillors could 'grill anyone charged with spending public money not only police chiefs, health bosses but also representatives from Job Centre Plus and the Environment Agency and demand action where they are coming up short'. Other services provided by organisations outside the public sector such as utility companies whose actions equally affect people's quality of life would also be subject to a new level of council scrutiny.

- 3.16 The new arrangement whereby O&S reports are personally presented to the Executive at their briefing meeting by the Lead Member of the O&S review, commenced during this quarter.
- 3.17 The revised structure of O&S, with the Social Care and Learning O&S Panel being split into two: Adult Social Care, and Children's Services and Learning, was implemented in this quarter, with all Panels electing Chairmen and Vice Chairmen, and agreeing their work programmes for the municipal year. The O&S Commission have now met twice in their new capacity as the Council's statutory 'Crime and Disorder' Committee.

## **Background Papers**

Minutes and papers of meetings of the Overview and Scrutiny Commission and Panels.

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Doc. Ref Alluse/Overview and Scrutiny/2009/10/CMT 19.8.09 O&S Progress Report

## Appendix 1

## OVERVIEW AND SCRUTINY WORKING GROUPS – 2009/10 Position at 6 August 2009

	Overview and Scrutiny Commission								
WORKING GROUP	MEMBERS	DEPT. LINK OFFICER	O&S LEAD OFFICER	SCOPING	DRAFT REPORT / SUBMISSION	FINAL REPORT / SUBMISSION	EXECUTIVE RESPONSE	CURRENT STATUS	
Older People's Strategy	Edger (Lead), Mrs Birch & Virgo	Victor Nicholls	Richard Beaumont	V	$\checkmark$	$\checkmark$	V	<u>Completed</u> - Executive response received on 22 June to letter of 29 April containing O&S observations on the strategy	

Adult Social Care Overview and Scrutiny Panel								
WORKING GROUP	MEMBERS	DEPT. LINK OFFICER	O&S LEAD OFFICER	SCOPING	DRAFT REPORT /	FINAL REPORT /	EXECUTIVE RESPONSE	CURRENT STATUS
GROOF		OFFICER	OFFICER		SUBMISSION	SUBMISSION	RESI ONSE	514105
Services for People with Learning Disabilities (Social Care Modernisation Agenda)	Leake (Lead), Mrs. Shillcock & Virgo	Glyn Jones	Andrea Carr	V	$\checkmark$	$\checkmark$	$\checkmark$	<u>Completed</u> The Executive response to the letter of 6 April 2009 summarising the work of the Working Group and making

				recomn ations v receive Panel c June 20	was d by the on 2
Transforming Social Care (TSC)	To be appointed	Glyn Jones	Andrea Carr	propose familiar membe distinct of TSC a worki	ops are ed to ise ers with areas before ng s set up ertake h-depth work in

Environment	, Culture and	Communities	Overview	and Scrutiny	Panel
	,		• • • • • • • • •		

WORKING	MEMBERS	DEPT. LINK	O&S LEAD	SCOPING	DRAFT	FINAL	EXECUTIVE	CURRENT
GROUP		OFFICER	OFFICER		REPORT /	REPORT /	RESPONSE	STATUS
					SUBMISSION	SUBMISSION		
Strategic	Brunel-Walker	Steve	Andrea					The report was
Review of	(Lead),	Loudoun /	Carr					adopted by the
Waste	Mrs. Angell,	Janet						Overview and
	Beadsley,	Dowlman						Scrutiny
	Mrs. Ryder,							Commission on
	Wade							11 June 2009
	(Crowthorne),							and
	Allen (S'hurst							subsequently
	& Ms Healy							submitted to
	(Warfield)							the Executive
								member. A
								response is

								expected in September 2009.
Supporting People (SP)	Mrs. Shillcock (Lead) & Mrs. Fleming	Simon Hendey / Clare Dorning	Andrea Carr	~	07/08 √ (Annual monitoring)	07/08 √ (Annual monitoring)	N/A	The Working Group met on 30 September 2008 to monitor progress against implementation of the SP programme and reported its findings to the Panel on 18 December 2008. It will meet again in autumn 2009 to monitor progress.
Housing Strategy	Finnie (Lead), Mrs. Fleming and Finch	Clare Dorning	Richard Beaumont	V	V	V	V	Completed Detailed input provided to draft strategy, which was finalised and approved by the Executive in July 2009
Implement- ation of the Housing and Council Tax Benefit Service	Finch (Lead), Beadsley, Burrows	Simon Hendey / Shanaz Alam	Emma Silverton (Richard Beaumont to Support)	V	$\checkmark$			Awaiting Executive response to report sent on 22 <sup>nd</sup> July 2009

Improvement Plan						
Review of Highway Maintenance	Beadsley, Brossard, Leake and Mclean Parish and Town Councillors: Edwards (Binfield) Kensall (Bracknell) Withers (Crowthorne) Mrs Cupper (Sandhurst) Young (Winkfield)	Steve Loudoun	Richard Beaumont			First meeting arranged for 28 September 2009.

	Health Overview and Scrutiny Panel							
WORKING GROUP	MEMBERS	DEPT. LINK OFFICER	O&S LEAD OFFICER	SCOPING	DRAFT REPORT / SUBMISSION	FINAL REPORT / SUBMISSION	EXECUTIVE RESPONSE	CURRENT STATUS
Preparedness for Public Health Emergencies (previously known as Patient	Burrows (Lead), Mrs. Angell, Thompson. Mrs. Mattick,	David Steeds	Andrea Carr	V				The re- launched Working Group has met on 5 occasions and met the Director of

Focus)						Public Health and the Council's Head of Environmental Health & Safety and Emergency Planning Manager. Further meetings with reps of the Primary Care Trust, Health Protection Agency and Emergency Preparedness Division of the Dept of Health
Bracknell Health Space	Virgo (lead) Mrs Angell, Baily, Leake, Mrs Shillcock	Glyn Jones/ Mary Purnell	Richard Beaumont	1		

		Joint East	Berkshire H	ealth Overvi	ew and Scrutiny	Committee		
WORKING GROUP	MEMBERS	DEPT. LINK OFFICER	O&S LEAD OFFICER	SCOPING	DRAFT REPORT / SUBMISSION	FINAL REPORT / SUBMISSION	EXECUTIVE RESPONSE	CURRENT STATUS
Hospital Discharge Procedures	Baily, Coad (Slough BC), Napier (RB W&M)	N/A	Andrew Scott (RB W&M)	V				No progress in last year and now under review.

			Children's	Services and	d Learning C	overview and Scr	utiny Panel		
	WORKING GROUP	MEMBERS	DEPT. LINK OFFICER	O&S LEAD OFFICER	SCOPING	DRAFT REPORT / SUBMISSION	FINAL REPORT / SUBMISSION	EXECUTIVE RESPONSE	CURRENT STATUS
)	Extended Services & Children's Centres (Joint with Health OSP)	Leake (Lead), Mrs. Birch, Mrs. Angell, Mrs. McCracken, Burrows, Beadsley	Graham Symonds / Karen Frost	Katie Dover/ Richard Beaumont	V	V	V	V	The Executive response to the report has been received and it will be considered at the Panel meeting on 16 September.
	14-19 Years Education Provision	Mrs Birch (Lead) Dr Josephs- Franks, Kensall, Mrs McCracken,	Martin Surrell	Andrea Carr (Emma Silverton to support)	V				The Working Group has met on nine occasions to date and visited

Mrs Ryder				Bracknell &
				Wokingham
				College and
				Ranelagh and
				Sandhurst
				Schools. A
				visit to Garth
				Hill College is
				proposed and a
				questionnaire
				has been sent
				to local
				employers.

# **Completed Reviews**

Publication Date	Title
December 2003	South Bracknell Schools Review
January 2004	Review of Adult Day Care Services in Bracknell Forest (Johnstone Court Day Centre & Downside Resource Centre)
May 2004	Review of Community & Voluntary Sector Grants
July 2004	Review of Community Transport Provision
April 2005	Review of Members' Information Needs
November 2005	The Management of Coronary Heart Disease
February 2006	Review of School Transfers and Performance
March 2006	Review of School Exclusions and Pupil Behaviour Policy
August 2006	Report of Tree Policy Review Group
November 2006	Anti-Social Behaviour (ASB) – Review of the ASB Strategy Implementation
January 2007	Review of Youth Provision
February 2007	Overview and Scrutiny Annual Report 2006
February 2007	Review of Library Provision
July 2007	Review of Healthcare Funding
November 2007	Review of the Council's Health and Wellbeing Strategy

December 2007	Review of the Council's Medium Term Objectives
March 2008	2007 Annual Health Check Response to the Healthcare Commission
April 2008	Overview and Scrutiny Annual Report 2007/08
May 2008	Road Traffic Casualties
August 2008	Caring for Carers
September 2008	Scrutiny of Local Area Agreement
October 2008	Street Cleaning
October 2008	English as an Additional Language in Bracknell Forest Schools
April 2009	Overview and Scrutiny Annual Report 2008/09
April 2009	Healthcare Commission's Annual Health Check 2008/09 (letters submitted)
April 2009	Children's Centres and Extended Services in and Around Schools in Bracknell Forest
April 2009	Older People's Strategy
April 2009	Services for People with Learning Disabilities
May 2009	Housing Strategy
June 2009	Review of Waste and Recycling
June 2009	Review of Housing and Council Tax Benefits Improvement Plan

## **Results of Feedback Questionnaires on Overview and Scrutiny Reports**

<u>Note</u> – Departmental Link officers on each review were asked to score the key aspects of each O&S review on a scale of 0 (Unsatisfactory) to 3 (Excellent)

	Average score for previous 8 Reviews <sup>1</sup>
PLANNING Were you given sufficient notice of the review?	2.9
Were your comments invited on the scope of the review, and was the purpose of the review explained to you?	2.9
<b>CONDUCT OF REVIEW</b> Was the review carried out in a professional and objective manner with minimum disruption?	2.6
Was there adequate communication between O&S and the department throughout?	2.6
Did the review get to the heart of the issue?	2.8
<b>REPORTING</b> Did you have an opportunity to comment on the draft report?	2.9
Did the report give a clear and fair presentation of the facts?	2.4
Were the recommendations relevant and practical?	2.5
How useful was this review in terms of improving the Council's performance?	2.4

<sup>&</sup>lt;sup>1</sup> Road Traffic Casualties, Review of the Local Area Agreement, Support for Carers, Street Cleaning, Services for Adults with Learning Disabilities, English as an Additional Language in Schools, Children's Centres and Extended Services, and Waste and Recycling.

#### ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

#### OVERVIEW AND SCRUTINY WORK PROGRAMME 2009/10 Assistant Chief Executive

#### 1 INTRODUCTION

The purpose of this report is to invite Members of the Environment, Culture and Communities Overview and Scrutiny Panel to note the Panel's work programme for 2009/10, which is attached at Appendix 1 to this report. The Overview and Scrutiny Commission adopted the work programme on 16 July 2009 having formally consulted the Corporate Management Team and the Executive thereon, as required by the Council's Constitution. For their information, the Leader and Chief Executive have received a copy of the adopted work programme under cover of a letter dated 6 August 2009.

#### 2 SUGGESTED ACTION

2.1 That the Environment, Culture and Communities Overview and Scrutiny Panel notes its 2009/10 work programme, attached at Appendix 1, which has been adopted by the Overview and Scrutiny Commission.

#### Background Papers

Annual Report of Overview and Scrutiny – 2008/09 Agenda and minutes of the Adult Social Care Overview and Scrutiny Panel on 2 June 2009 Agenda and minutes of the Overview and Scrutiny Commission on 16 July 2009

Contact for further information

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Doc. Ref

## Work Programme for Overview and Scrutiny (O&S) in 2009/10

The work programme for O&S in 2009/10 is aimed at maintaining a strategic and coordinated work programme based on major areas of Council and partner organisations' activity, of direct and significant interest to residents. The programme incorporates the routine, on-going work of O&S and the completion of reviews currently underway. It proposes a limited number of new O&S reviews which are seen to be timely, relevant, significant and likely to add value.

The work programme for the Joint East Berkshire Health Overview and Scrutiny Committee, of which Bracknell Forest Council is a member, is determined separately by that Committee.

	OVERVIEW AND SCRUTINY COMMISSION
1.	Co-ordination of the work of the Overview and Scrutiny Panels
2.	<b>Routine Monitoring of the Performance of the Council's Corporate Functions</b> To include: the Corporate Performance Overview Reports; the Performance Monitoring Reports of the Chief Executive's Office and the Corporate Services Department; progress on the regeneration of Bracknell Town Centre; the reports of both internal and external audit; and progress on strategic risk management.
3.	<b>2010/11 Budget Scrutiny</b> To review the Council's budget proposals for 2010/11, and plans for 2011/12/13. Note – each of the Overview and Scrutiny Panels will also scrutinise the budget proposals in their departmental areas.
4.	Exercising pre-decision scrutiny by reference to the Executive Forward Plan
5.	<b>Reviewing the Action Taken on Previous Overview and Scrutiny Reports</b> To periodically review the action taken by the Executive in relation to agreed recommendations from earlier O&S reports.
6. <b>New</b>	<b>The Work of the Bracknell Forest Partnership</b> Building on the 2008/09 O&S review of the Local Area Agreement, to review the role and activities of the Bracknell Forest (Local Strategic) Partnership's Theme Partnerships for: The Town Centre Partnership, The Crime and Disorder Reduction Partnership, and The Economic and Skills Development Partnership.
7. New	<b>Sustaining Economic Prosperity</b> To review the service plans for the Council's new Priority 6, to sustain the economic prosperity of the Borough during the current economic downturn.

ADULT SOCIAL CARE OVERVIEW AND SCRUTINY PANEL		
1.	Monitoring the performance of Adult Social Care Services To include: a series of visits to adult social care facilities in, and possibly outside, the Borough; on-going review of the Performance Monitoring Reports, receiving statutory plans and reports (such as the annual reports on complaints received) and monitoring the action taken by the Executive to earlier reports by the Panel.	
2.	Exercising pre-decision scrutiny by reference to the Executive Forward Plan	
3.	<b>2010/11 Budget Scrutiny</b> To review the Council's Adult Social Care budget proposals for 2010/11, and plans for 2011/12/13.	
4. <b>New</b>	<b>Transforming Social Care and Safeguarding Adults</b> All-Panel workshops to familiarise Members with distinct areas of the initiative, including Care Homes, after which a working group will be established to undertake more in-depth review work in this regard.	
5. <b>New</b>	Safeguarding Adults To monitor the Annual Safeguarding Adults Annual Reports.	
6. <b>New</b>	<b>The Work of the Bracknell Forest Partnership</b> Building on the 2008/09 O&S review of the Local Area Agreement, to review the role and activities of the Bracknell Forest (Local Strategic) Partnership's Health and Social Care Partnership.	

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CHILDREN'S SERVICES AND LEARNING OVERVIEW AND SCRUTINY PANEL			
1.	<b>Monitoring the performance of Children's Services and Learning</b> To include on-going review of the Performance Monitoring Reports, receiving statutory plans and reports (such as the annual reports on the Children and Young People's Plan) and monitoring the action taken by the Executive to earlier reports by the Panel.		
2.	Exercising pre-decision scrutiny by reference to the Executive Forward Plan		
3.	<b>2010/11 Budget Scrutiny</b> To review the Council's Children's Services and Learning budget proposals for 2010/11, and plans for 2011/12/13.		
4.	<b>14-19 Years Education Provision</b> To complete the work of the Working Group undertaking a strategic review of education services to the age group 14-19 years.		

5.	The Work of the Bracknell Forest Partnership	
New	Building on the 2008/09 O&S review of the Local Area Agreement, to review the	
	and activities of the Bracknell Forest (Local Strategic) Partnership's two Theme	
	Partnerships for: The Children's Trust and The Early Years, Child Care & Play	
	Partnership.	
6.	Safeguarding Children	
New	To review the Council's plans and performance with regard to safeguarding children, including the role of the Executive Member, and a specific review of child protection	
	practice and procedures.	
Deviewe to		
	b be considered when resources become available	
7.	Transport	
New	A strategic review of the procurement and provision of transport used by Children's	
	Services and Learning.	

ENVIRONMENT CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL		
1.	Monitoring the performance of the Environment, Culture and Communities Department To include on-going review of the Performance Monitoring Reports; monitoring the arrangements for securing and applying receipts from Section 106 agreements; and monitoring the action taken by the Executive to earlier reports by the Panel.	
2.	Exercising pre-decision scrutiny by reference to the Executive Forward Plan	
3.	<b>2010/11 Budget Scrutiny</b> To review the Council's Environment, Culture and Communities budget proposals for 2010/11, and plans for 2011/12/13.	
4.	Monitoring the implementation of the Action Plan for Supporting People	
5. <b>New</b>	Playbuilder Programme To contribute to the decision-making process on the allocation of funding, and to monitor the implementation of the Council's participation in the government's 'Playbuilder' programme for transformation and creation of play areas.	
6. <b>New</b>	<b>The Work of the Bracknell Forest Partnership</b> Building on the 2008/09 O&S review of the Local Area Agreement, to review the role and activities of the Bracknell Forest (Local Strategic) Partnership's Theme Partnerships for: The Strategic Housing Partnership, The Cultural Partnership, The Transport Partnership, and The Climate Change Partnership.	
7. <b>New</b>	Highway Maintenance and Improvement To review the Council's plans and performance for highway maintenance and improvement.	

HEALTH OVERVIEW AND SCRUTINY PANEL		
1.	Monitoring the implementation of the Borough's Health and Well-Being Strategy	
2.	Preparedness for Public Health Emergencies To complete the work of the Working Group undertaking a detailed review of the preparedness of the Council and NHS organisations for handling public health emergencies	
3.	In conjunction with the Joint East Berkshire Health Overview and Scrutiny Committee, monitoring the performance and budget of the Berkshire East Primary Care Trust and the Heatherwood and Wexham Park Hospitals NHS Foundation Trust This review will include the linkage with the Operating Framework and the national NHS priorities set by the Department of Health; also the progress of health service providers on infection control, particularly in relation to MRSA and C Difficile.	
4.	Contributing to the annual 'Health Check' process and responding to consultations by the PCT and NHS Trusts operating in the Borough	
5.	<b>The New 'Healthspace' in Bracknell</b> To complete the work of the Working Group undertaking a detailed review of the PCT's plans and progress towards creating the new 'Healthspace' for Bracknell.	
Reviews	s to be considered when resources become available	
6. <b>New</b>	<b>The New NHS Constitution</b> To review the implementation by NHS organisations of the new NHS Constitution, which brings together a number of rights, pledges and responsibilities for staff and patients.	

Note – This programme may need to be amended to meet new requirements arising during the year.

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## ENVIRONMENT, CULTURE AND COMMUNITIES OVERVIEW AND SCRUTINY PANEL 8 SEPTEMBER 2009

#### EXECUTIVE FORWARD PLAN ITEMS RELATING TO ENVIRONMENT, CULTURE AND COMMUNITIES Assistant Chief Executive

#### 1 INTRODUCTION

This report presents current Executive Forward Plan items relating to Environment, Culture and Communities for the Panel's consideration.

#### 2 SUGGESTED ACTION

2.1 That the Environment, Culture and Communities Overview and Scrutiny Panel considers the current Executive Forward Plan items relating to Environment, Culture and Communities appended to this report.

#### **3 SUPPORTING INFORMATION**

- 3.1 Consideration of items on the Executive Forward Plan alerts the Panel to forthcoming Executive decisions and facilitates pre-decision scrutiny.
- 3.2 To achieve accountability and transparency of the decision making process, effective Overview and Scrutiny is essential. Overview and Scrutiny bodies are a key element of Executive arrangements and their roles include both developing and reviewing policy; and holding the Executive to account.
- 3.3 The power to hold the Executive to account is granted under Section 21 of the Local Government Act 2000 which states that Executive arrangements of a local authority must ensure that its Overview and Scrutiny bodies have power to review or scrutinise decisions made, or other action taken, in connection with the discharge of any functions which are the responsibility of the Executive. This includes the 'call in' power to review or scrutinise a decision made but not implemented and to recommend that the decision be reconsidered by the body / person that made it. This power does not relate solely to scrutiny of decisions and should therefore also be utilised to undertake pre-decision scrutiny.

#### Background Papers

Local Government Act 2000

Contact for further information

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## **ENVIRONMENT, CULTURE & COMMUNITIES OVERVIEW & SCRUTINY PANEL**

#### EXECUTIVE WORK PROGRAMME

REFERENCE	1018109

TITLE: Extension of Ringway Contract

**PURPOSE OF DECISION:** The Council has a contract with Ringway Infrastructure Services in relation to works to the highways, street cleansing and other miscellaneous but highway related activity. That contract was for an initial five year period but with provision for extension for up to a further five years. This report recommends the extension of the contract.

FINANCIAL IMPACT: Within existing budget

WHO WILL TAKE DECISION: Director of Environment, Culture & Communities

PRINCIPAL GROUPS TO BE CONSULTED: Not applicable.

**METHOD OF CONSULTATION:** Not applicable.

DATE OF DECISION: 15 Sep 2009

REFERENCE	1017905

TITLE: Response to Overview & Scrutiny Report on Benefits Service

**PURPOSE OF DECISION:** In response to the recommendations from the Environment, Culture & Communities Overview & Scrutiny Working Group review in the Benefit Service.

FINANCIAL IMPACT: Financial impact contained within budget

WHO WILL TAKE DECISION: Executive

PRINCIPAL GROUPS TO BE CONSULTED: Citizens Advice Bureau

**METHOD OF CONSULTATION:** Via Environment, Culture & Communities Overview & Scrutiny Panel's Working Group

DATE OF DECISION: 15 Sep 2009

**TITLE:** Private Sector Housing Strategy

**PURPOSE OF DECISION:** A strategy to improve the housing conditions in the owner occupied and private rented sector.

FINANCIAL IMPACT: Within existing resources

WHO WILL TAKE DECISION: Executive

**PRINCIPAL GROUPS TO BE CONSULTED:** Those living in their own homes or in the private rented sector

**METHOD OF CONSULTATION:** Private Rented Sector Forum Town & Country

DATE OF DECISION: 20 Oct 2009